# ORIGINAL

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BEFORE THE ARIZONA CORPORATION COMMISSION 1 DOCKET CONTROL 2 **DOUG LITTLE** 7016 DEC 22 A 10: 50 CHAIRMAN 3 **BOB STUMP** COMMISSIONER 4 **BOB BURNS** COMMISSIONER 5 TOM FORESE **COMMISSIONER ANDY TOBIN** 6 COMMISSIONER 7 IN THE MATTER OF THE APPLICATION OF Docket No. E-01345A-16-0036 ARIZONA PUBLIC SERVICE COMPANY 8 E-01345A-16-0123 FOR A HEARING TO DETERMINE THE FAIR VALUE OF THE UTILITY PROPERTY OF THE COMPANY FOR RATEMAKING PURPOSES. TO FIX A JUST AND 10 REASONABLE RATE OF RETURN THEREON, TO APPROVE RATE 11 SCHEDULES DESIGNED TO DEVELOP SUCH RETURN 12 13 **NOTICE OF FILING** 14 The Residential Utility Consumer Office ("RUCO") hereby provides notice of filing 15 the Direct Testimony of John Cassidy and Frank Radigan, in the above captioned 16 17 proceeding. RESPECTFULLY SUBMITTED this 22nd day of December, 2016. 18 19 Arizona Corporation Commission DOCKETED 20 DEC 2 2 2016 Daniel W. Pozefsky 21 Chief Counsel DOCKETED BY 22

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# ARIZONA PUBLIC SERVICE COMPANY DOCKET NO. E-01345A-16-0036

# OF FRANK RADIGAN

ON BEHALF OF THE
RESIDENTIAL UTILITY CONSUMER OFFICE

**DECEMBER 22, 2016** 

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**EXECUTIVE SUMMARY** 

Arizona Public Service Company ("APS" or "Company") is an Arizona Corporation, and for profit, certificated Arizona public service Corporation that provides electric utility service to various communities throughout Arizona. On June 1, 2016, APS filed an application with the Arizona Corporation Commission ("Commission") for a permanent rate increase. APS provides electric service to more than 1.2 million customers in Arizona and is located at 400 North 5<sup>th</sup> Street, Phoenix, Arizona 85004.

The Company utilized a test year ended December 31, 2015. The Company-proposed rates, as filed, produce total operating revenue of \$3.480 billion an increase of \$433.4 million over adjusted test year revenue of \$3.047 billion. The Company-proposed revenue will provide operating income of \$550.5 million a 5.84% rate of return on its proposed \$9.98 billion fair value rate base ("FVRB").

APS proposes to increase net base rate revenues by \$165.9 million, which would increase the amount of net revenue APS currently collects from customers by 5.74%. APS also seeks to transfer to base rates \$267.6 million that is currently collected in adjustor mechanisms. Because this amount is already reflected in customers' bills, however, transferring these dollars into base rates is revenue neutral and therefore not included in the \$165.9 million cited above. Including the transferred adjustor mechanism revenue, the gross base rate revenue requirement increase is \$433.4 million, or 15%.

The Residential Utility Consumer Office ("RUCO") recommends rates that produce total operating revenue of \$3.295 billion an increase of \$243 million from the RUCO-adjusted test year revenue of \$3.052 billion. RUCO's recommended revenue will provide operating income of \$485.6 million and a 5.36 percent return on the \$9.655 billion RUCO-adjusted FVRB (see RUCO Schedule FWR-1). RUCO recommends allowing all adjustor revenues to be transferred to base rate which results in RUCO's recommended net base rate decrease of \$24.6 million.

Other Items:

RUCO recommends denial of the requested Ocotillo Deferral at this time.

RUCO recommends denial of the requested Four Corners Deferral and Step Increase at this time.

RUCO recommends denial of the requested Property Tax Deferral at this time.

RUCO recommends denial of the proposed changes to Lost Fixed Cost Recovery Mechanism ("LFCR").

RUCO recommends approval to the proposed changes to the Environmental Improvement Surcharge ("EIS"), the Transmission Cost Adjustor ("TCA") and the Power Supply Adjustor ("PSA").

# INTRODUCTION

A.

# Q. PLEASE STATE YOUR FULL NAME, ADDRESS, AND OCCUPATION.

A. My name is Frank W. Radigan. I am a principal in the Hudson River Energy Group, a consulting firm providing services in electric, gas and water utility industry matters, and specializing in the fields of rates, planning and utility economics. My office address is 235 Lark Street, Albany, New York 12210.

## Q. PLEASE DESCRIBE THE HUDSON RIVER ENERGY GROUP.

The Hudson River Energy Group ("HREG") is an engineering consulting firm specializing in the fields of rates, planning, economics and utility operations for the electric, natural gas, steam and water utility industries. HREG was founded in 1998 and has served a wide variety of clients including municipal utilities, government agencies, state commissions, consumer advocates, law firms, industrial companies, power companies, and environmental organizations. HREG conducts rate design and cost of service studies, and designs performance based rate plans. HREG also assists clients in handling the complexities of deregulation and restructuring, including Open Access Transmission Tariff pricing, unbundling of rates, resource adequacy, transmission planning policies and power supply. During HREG's existence, we have proffered our expertise before the Federal Energy Regulatory Commission ("FERC" or "Commission") and a large number of state utility regulatory commissions across the country.

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A.

# Q. PLEASE SUMMARIZE YOUR EDUCATION AND BUSINESS EXPERIENCE?

I received a Bachelor of Science degree in Chemical Engineering from Clarkson College of Technology in Potsdam, New York (now known as "Clarkson University") in 1981. I received a Certificate in Regulatory Economics from the State University of New York at Albany in 1990. From 1981 through February 1997, I served on the Staff of the New York State Public Service Commission ("NYPSC") in the Rates and System Planning sections of the Power Division. My responsibilities included, resource planning and the analysis of rates, depreciation rates and tariffs of electric, gas, water and steam utilities in the state. These duties also encompassed rate design, performing embedded and marginal cost of service studies, as well as depreciation studies.

Before leaving NYPSC, I was responsible for directing all engineering staff during major proceedings, including those relating to rates, integrated resource planning ("IRP") and environmental impact studies. In February 1997, I left NYPSC and joined the firm of Louis Berger & Associates as a Senior Energy Consultant. In December 1998, I formed my own consulting firm.

In my 34 years of experience, I have testified as an expert witness in utility rate proceedings on more than one hundred occasions before various utility regulatory bodies, including: the Arizona Corporation Commission, the Connecticut Department of Public Utility Control (now the Connecticut Public Utilities Regulatory Authority), the Delaware Public Service Commission, the Illinois Commerce Commission, the Kentucky Public Service Commission, the Maryland Public Service

Commission, the Massachusetts Department of Telecommunications and Energy, the Michigan Public Service Commission, the Mississippi Public Service Commission, NYPSC, the New York State Department of Taxation and Finance, the Nevada Public Utilities Commission, the North Carolina Utilities Commission, the Pennsylvania Public Utility Commission, the Public Service Commission of the District of Columbia, the Public Utilities Commission of Ohio, the Rhode Island Public Utilities Commission, the Vermont Public Service Board, and the FERC. Currently, I advise a variety of regulatory commissions, consumer advocates, municipal utilities, and industrial customers concerning rate matters, including wholesale electricity rates and electric transmission rates. A summary of my professional qualifications and experience, including a listing of cases in which I have proffered testimony, is attached as Attachment FWR-1.

### Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?

A. I am testifying on behalf of the Residential Utility Consumer Office ("RUCO").

# Q. WERE YOUR TESTIMONY AND EXHIBITS PREPARED BY YOU OR UNDER YOUR DIRECT SUPERVISION AND CONTROL?

A. Yes, they were.

### SCOPE OF TESTIMONY

### Q. WHAT IS THE SCOPE OF YOUR TESTIMONY IN THIS PROCEEDING?

A. I have been asked to review the engineering justification and ratemaking need for certain revenue requirement aspects of the Arizona Public Service Company's ("APS"

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or "the Company" or "the Utility") rate request. I am also presenting RUCO's recommended revenue requirement which include my proposed adjustments as well as reflecting the recommending Return on Equity and Fair Value Increment being recommended by RUCO witness John Cassidy.

# Q. HAVE YOU PREPARED SCHEDULES AND OTHER ATTACHMENTS IN SUPPORT OF YOUR RECOMMENDATIONS?

A. Yes, I have prepared three attachments and the standard schedules where RUCO had changes to the Company's presentation and they are:

### **Attachments**

Attachment FWR-1 - Resume of Frank W. Radigan

Attachment FWR-2 - APS Responses to Discovery on Edison Electric

Institute Dues - Confidential

Attachment FWR-3 - APS Responses to Discovery on Director and Officers

Liability Insurance

Attachment FWR-4 – APS Response to Discovery on Mechanics of Ocotillo

Deferral Mechanism

### **Schedules**

Schedule FWR-1 - RUCO Schedule A-1

Schedule FWR-2 - RUCO Schedule B-1

Schedule FWR-3 - RUCO Schedule B-2

Schedule FWR-4 - RUCO Schedule C-1

Schedule FWR-5 - RUCO Schedule C-2

A.

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SUMMARY OF TESTIMONY

Q. PLEASE SUMMARIZE YOUR TESTIMONY.

My testimony addresses five areas: 1) the overall revenue requirement being proposed in the case by RUCO, 2) the Company's proposal to include 18 months of post test plant additions in the calculation of the revenue requirement, 3) the Company's depreciation study and proposed depreciation rates, 4) the appropriate sharing percentage between ratepayers and shareholders for Edison Electric Institute dues and Directors and Officers liability insurance and 5), the Company's proposed deferral mechanisms and changes to various adjustor mechanisms (LFCR, EIS, and TCA).

The Company's filing seeks all of the same issues/terms that it was given in the settlement of its last rate case (Docket No. E-01345A-11-0224) including the LFCR, modification of the EIS, 18 months of post-test year plant additions (as opposed to 15 mos. in the last case) and a property tax deferral (Company witness Lockwood Direct at 3-4). Other adjustment mechanisms such as the Power Supply Adjustor (PSA) and the Transmission Cost Adjuster (TCA) were strengthened (Ibid), and finally, the Commission allowed the Company's investment in an additional share of Four Corners to be included in rates in at the end of 2014 (Ibid). All of these provisions of the settlement gave the Utility enhanced cash flow and strengthened its balance sheet. In return for all these advantages to the Utility the Company was able to cut costs and remain out of the rate case environment for five years instead of the four that was mandated by the settlement. In this case, however, the Company does not offer anything to ratepayers for the requested financial

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100 basis points, not to file a rate case for four years (thereby encouraging the Utility to control costs) and no base rate increase. Here, the Utility seeks a 10.5% return on equity (50 basis points higher than agreed to last time), no stay out provision and a 15% rate increase which equates to a 2.8% per annum increase since the last rate case and well above the 1.5% per annum increase in the CPI over the last five years. This last point is particularly important as one need to openly realize that the adjustor mechanisms act as automatic rate increases so they tend to phase the increase over time and not eliminate it. Now, the Company seeks to further strengthen its balance sheet and cash flows but gives no assurance that it will not file for a rate increase in the near future. In sum, the filing as presented offers ratepayers less than what they had under the previous settlement and therefore many of the aspects the Company seeks should not be allowed to be put in place as they are more appropriate as a part of a balanced multi-year rate plan that gives something to both ratepayers and the Utility. Moreover, even if the Utility were offering a long term rate plan, with the fact changing aspects of power delivery due to the impact of the introduction of LED lights and the phase out of incandescent bulbs, roof top solar, the closure of coal plants, and advances in wind, long term rate plans may not be an attractive option for either ratepayers or the Utility.

protections. In the last case, it agreed to reduce its requested return on equity by

Based on the discussion above, I recommend rejection of all proposed deferral mechanisms and the modifications to the LFCR. I recommend rejection of the

proposed 18 months of post-test year plant and instead only allow 6 month of post-

metric for inclusion of such a generous allowance. I recommend two changes to the Company's depreciation study with one adjustment to a recommended average service life and a rebalancing of depreciation reserves from the over-recovery of reserve in nuclear production and use it to offset the increase due to the under-recovery of reserves at Cholla plant where two units are still in operation, the Ocotillo Steam Units, the Red Rock Combined Cycle Unit, and the stranded costs resulting from the retirement of Unit 2 at Cholla. I also recommend that the expenses for Edison Electric Institute dues and Directors and Officers liability insurance be shared 50/50 between ratepayers and shareholders instead of the 100/0 sharing proposed by the Company as these expense items benefit both shareholders and ratepayers alike. My testimony gives more detailed reasoning and explains the components of the various adjustments. The overall rate request by APS and that recommended by RUCO are presented below.

test year plant, as the Company has not shown it meets the Commission's stated

Overview of Rate Increase (\$ in Millions	5)	
	APS	RUCO
Total Rate Increase	\$433.434	\$242,970
Less Adjustors Already in Effect	\$267.551	\$267.551
Net Customer Bill Impact	\$164.883	(\$24,581)

# **POST TEST YEAR PLANT**

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A.

# Q. WHAT IS THE COMPANY PROPOSING WITH RESPECT TO POST TEST YEAR PLANT ADDITIONS?

APS witnesses John Lucas (Fossil), John Cadogan (Nuclear), Jacob Tetlow (Distribution and IT/Facilities), Stacy Derstine (Customer Service), and Scott Bordenkircher (Renewables, Microgrid and Technology Innovations) address the details of the Company's capital investments by functional area in their respective testimonies. The Company is proposing to include plant additions that go into service after the Test Year, but before new base rates are expected to be in effect (January I, 2016 to June 30, 2017). APS witness Elizabeth Blankenship covers the mechanics of the pro-forma adjustment. As explained by witness Blankenship, the forecast plant in service cost of each project that is expected to go into service prior to July I, 2017 was compiled by functional area (fossil generation, nuclear generation, distribution, general and intangible plant, renewables, modern grid, technology innovation, and customer service). For the rate base adjustment, CWIP was removed from the pro-forma and replaced with the forecast post- test year plant additions. Annual accumulated depreciation and amortization, net of accumulated deferred income taxes and tax credits (where applicable) were offset against the post-Test Year plant additions adjustment. The sum of the forecast plant in service costs, less accumulated depreciation and deferred income taxes, were calculated by functional unit and included in the Rate Base pro forma adjustments and they increase Rate Base at December 31, 2015 by \$295,082,000 (see Blankenship Direct at pages 27-28, Attachment EAB-18DR and SFR Schedule B-2, pages 1 and 2, columns 2 to 6). On the income statement depreciation expense, property taxes

and income taxes were also calculated by functional area and reflected in the Company's pro-forma income statement (See Blankenship at pages 27-28 and Attachment EAB-I9DR and SFR Schedule C-2, pages 1 and 2, columns 1-5).

# Q. WHAT IS THE IMPACT OF THE COMPANY'S PROPOSAL TO INCLUDE POST TEST YEAR PLANT ADDITIONS IN THE REQUESTED REVENUE REQUIREMENT?

As explained by Company witness Snook, the Company is seeking a base rate revenue increase of \$433,434,000 and that amount includes a \$267,551,000 increase in rates, resulting from moving various adjustor amounts from the respective adjustor mechanisms into base rates. These adjustor transfers are revenue neutral and do not change the amount collected on customer's bills it only changes where the amounts will be collected (Snook Direct at page 3). As such, the rate case can be seen as an increase in customer's rates of \$165,883,000. As can be seen from the table below, the request for 18 months of post-test year plant additions are quite substantial in both relative terms and with respect to the overall rate case.

	APS - Detail and Revenue Ro	equirei	77	et (		ed	Post Tes	t )	(ear Plan	t A	additions	
				Le	ess: Accum.							
Line No.	Functional Plant Area	(	Gross Plant in Service		Depr. and Amor.		Net Plant n Service	D	Less: eductions	1	Total Additions	Total Rate Base
1	Fossil	s	160,635	\$	218,381	\$	(57,746)	S	(19,967)	\$	3.00	\$ (37,779)
2	Nuclear	\$	123,961	\$	74,294	\$	49,667	\$	1,583	\$	-	\$ 48,084
3	Distribution and IT/Facilities	\$	470,386	\$	383,258	\$	87,128	\$	11,672	\$		\$ 75,456
4	Customer Service Renewables, Microgrid and	\$	120,485	\$	6,050	\$1	14,435	\$	6,426	\$	•	\$ 108,009
5	Technology Innovation	\$	238,509	\$	50,830	\$1	87,679	\$	93,391	\$	7,024	\$ 101,312
6 = Sum												
Lines 1-5	Total Company	\$	1,113,976	\$	732,813	\$	381,163	\$	93,105	\$	7,024	\$ 295,082
7	Rate Base Rev. Req.											\$ 38,757
8	Depreciation Expense	\$	6,876	\$	2,008	\$	24,244	\$	12,048	\$	8,915	\$ 54,091
9	Property Tax Expense	\$	1,118	\$	866	\$	9,420	\$	2,353	\$	2,295	\$ 16,052
10	Total Revenue Requirement % of Rate Increase /1											\$ 108,900 66%

# Q. WHAT IS THE COMMISSION'S POLICY WITH RESPECT TO POST TEST YEAR PLANT?

A. As stated in Decision No. 67279, the Commission considers whether the inclusion if post-test year plant is appropriate on a case-by-case basis.<sup>1</sup> There the Commission summarized its policy by stating it has allowed the inclusion of post-test year plant in circumstances where the new plant is revenue neutral and there is no evidence of material mismatch between revenue and expenses and where the post-test year plant is required for system reliability or to provide adequate service (Ibid).

Docket No. WS-02676A-03-0434 – In the matter of the Application of Rio Rico Utilities Inc. for permanent increases for water and wastewater utility service, Decision 67279, at 6.

I believe the best description of the Commission's guiding principles is that used in Decision No. 71410². There the Commission explained that its rules require the end of the test year, which is the one-year historical period used in determining rate base, operating income and rate of return, to be the most recent practical date available prior to the filing (Ibid at page 19). The Commission noted that a utility has the freedom to choose a test year that includes all major rate base and operating income items needed to support its rate application, and to include pro forma adjustments to its chosen test year (Ibid at page 20). The Commission further noted that matching is a fundamental principle of accounting and ratemaking, and the absence of matching distorts the meaning of, and reduces the usefulness of, operating income and rate of return for measuring the fairness and reasonableness of rates (Ibid).

In that case, the Commission adopted several Staff adjustments in the case to remove proposed post-test year plant additions from the rate setting process. In its direct testimony in the case, Staff explained that the matching principle is the reason that the Commission has allowed inclusion of post-test year plant in rate base only in special and unusual situations, which could be summarized as follow:

Docket No. W-01303A-08-0227 — Application of Arizona-American Water Company, an Arizona Corporation, for a determination of the current fair value of its utility plant and property and for increases in its rates and charges based thereon for utility service by its Agua Fria Water District, Havasu Water District, Mohave Water District, Sun City West Waste District and Tubac Water District and Docket No. SW-01303A-08-0227 - Application of Arizona-American Water Company, an Arizona Corporation, for a determination of the current fair value of its utility plant and property and for increases in its rates and charges based thereon for utility service by its Mohave Wastewater District, Decision No. 71410.

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 when the magnitude of the investment relative to the utility's total investment is such that not including the post-test year plant in the cost of service would jeopardize the utility's financial health;

- 2) the cost of the post-test year plant is significant and substantial;
- the net impact on revenue and expenses for the post test year plant is known and insignificant (or is revenue-neutral); and
- 4) the post-test year plant is prudent and necessary for the provision of services and reflects appropriate, efficient, effective, and timely decisionmaking (Ibid).

Using these principles there have been a number of cases where the Commission has found the need to include post-test year plant and in some cases up to a year of post-test year plant but these have generally been water utilities and not electric or gas utilities other than where it was agreed to in a comprehensive settlement of the rate case.<sup>3</sup>

# Q. DO YOU AGREE WITH THIS REASONING?

A. Yes, matching costs and revenues allows the test period to be the proper basis for setting rates that are just and reasonable. For example, the inclusion of revenues without matching costs may deny the utility reasonable rates. Similarly, the inclusion of costs without matching revenues may produce excessive rates.

<sup>&</sup>lt;sup>3</sup> See Decision No. 74235 (December 31, 2015), Decision No. 75268 (December 31, 2015), Decision No. 74568 (June 20, 2014), Decision No. 73912 (June 27, 2013), Decision No. 73183 (May 24, 2012), Decision No. 67279 (October 5, 2004), Decision No. 66849 (March 19, 2004) and Decision No. 65350 (November 1, 2002).

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# DO YOU BELIEVE THE COMPANY HAS MADE A REASONABLE SHOWING THAT IT NEEDS RATEPAYERS TO FUND THE REQUESTED POST TEST YEAR PLANT ADDITIONS?

No. Upon reviewing the Commission's policy on the allowance of post-test year plant and the presentation made by the Company, I believe the Company has not met its burden of proof that it is reasonable for it to be allowed 18 months of post-test year plant additions. First, APS is asking for over \$1.1 billion of post-test year plant additions, many of which are not revenue neutral as they relate to forecast customer growth. As shown in the exhibits of Company witness Tetlow, almost 10% of the post-test year plant additions are related to new load that will bring in new revenue to the Company. However, there is no offsetting adjustments to revenues for this increase load, as the Company only proposes to annualize customer levels to the December 31, 2015 level (See Attachment JT-1DR Distribution Post-Test Year Plant Additions, (lines 1, 2 and 4) and Attachment CAM-11DR). Second, the Company has made no showing that not funding the post-test year plant additions would seriously impact its financial health. Indeed, the Company witness Ewen states that the settlement in the last rate case did not allow for funding of \$2.1 million of plant additions which the Company made and are now serving customers (See Ewen Direct at 11:4-8). Third, the \$1.1 billion of post-test year plant seems like a substantial amount, as it is approximately half of what the Company was able to fund on its own since the last rate case. Thus, there is no showing that the amount requested is beyond this Utility's ability to absorb on its own. Fourth, while many of projects are necessary to provide and maintain safe and reliable service (e.gl, improvements at substations, equipment replacement projects at the power plant or a

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new service center in Prescott, etc.) some are not vital to providing service on a day to day basis (e.g., a micro grid project, a new solar plant, the advanced distribution management system, research projects, or the new customer information system). Indeed, if ratepayers were asked to weigh in on the reasonableness of these projects I would state that I see little need for more solar at this time. I am equally dubious of the immediate need for the distribution management system as many of its benefits are stated to be for increased reliability, yet the Company is highly reliable now (See Tetlow Direct at 8).

### Q. WHAT DOES RUCO RECOMMEND?

RUCO's general policy is to consider post-test year plant that was placed into service within six months after the end of the test year. This gives the Company sufficient time to complete projects that were not complete at the end of the test year. Anything longer distorts the meaning of a test year and alters the regulatory matching of revenues, expenses and rate base. This policy will reduce the amount of allowed post-test year plant additions. In addition, I propose to annualize customer levels to June 30, 2016, to match the requested post-test year plant additions. I also propose not to allow any property tax on post-test year plant additions, as the Company has recognized that there is generally a two year lag on new Utility property reaching the tax rolls, so no allowance for property tax is necessary.<sup>4</sup> This proposal reduces revenue requirement by increasing net revenues, decreasing depreciation expense, decreasing property taxes and reducing rate base (OCRB and RCND equally). I

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calculate the net impact of all these adjustments to be a reduction in revenue requirement of \$105 million.

# DEPRECIATION STUDY

#### Q. WHAT IS DEPRECIATION?

A. According to the Supreme Court of the United States:

> Broadly speaking, depreciation is the loss, not restored by current maintenance, which is due to all the factors causing the ultimate retirement of the property. These factors embrace wear and tear, decay, inadequacy and obsolescence. Annual depreciation is the loss which takes place in a year.5

Another commonly cited definition comes from the American Institute of Certified Public Accountants which defines depreciation as follows:

Depreciation accounting is a system of accounting which aims to distribute the cost or other basic value of tangible capital assets, less salvage (if any) over the estimated useful life of the unit (which may be a group of assets) in a systematic and rational manner. It is a process of allocation, not of valuation. Depreciation for the year is a portion of the total charge under such a system that is allocated to the year. Although the allocation may properly take into account occurrences during the year, it is not intended to be a measurement of the effect of all such occurrences.

#### Q. WHAT IS AN AVERAGE SERVICE LIFE?

A. The service life of any one unit of property is the number of years of service that the property lasts. For example, while there may be many thousands of utility poles on a utility's system, each pole's service life is going to be impacted by its location, environment, and outside forces. Thus, while two poles may have been placed into

See Company response to Staff 9.19, Attachment lines 11, 40, 69 and 99 attached as RUCO Attachment FWR-4

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service on the same day, one pole might be close to a main street while the other might be placed in a rural area with sandy, well-drained soil away from any nearby trees. The first pole might only survive for two or three years while the second might be in service for sixty or seventy years. The use of an average service life for a property group implies that the various units in the group have different lives. Thus, the average life may be obtained by determining the separate lives of each of the units, or by constructing a survivor curve by plotting the number of units which survive at successive ages.

## Q. WHAT IS AN IOWA CURVE?

The range of survivor characteristics usually experienced by utility and industrial properties is encompassed by a system of generalized survivor curves known as the lowa type curves. The lowa curves were developed at the lowa State College Engineering Experiment Station through an extensive process of observation and classification of the ages at which industrial property had been retired. There are four families in the lowa system, labeled in accordance with the location of the modes of the retirements in relationship to the average life and the relative height of the modes. The left-moded curves or L Curves are those in which the greatest frequency of retirement occurs to the left of, or prior to, average service life. Think of a type of property where some might not last very long, but then others might last a very long time. One might imagine that this could occur with Chevrolet Corvettes, where some are driven at high speeds and crashed while others are cherished and

<sup>&</sup>lt;sup>5</sup> Lindheimer v. Illinois Bell Tel. Co., 292 U.S. 151, 167 (1934) (footnote omitted).

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pampered in the garage. If a substantial proportion of a particular type of property is retired early compared to the average life of the property, the curve is moded to the left. The symmetrical-moded curves, or S Curves, are those in which the greatest frequency of retirement occurs at the average service life. The right-moded curves, or R Curves, are those in which the greatest frequency occurs to the right of, or after, the average service life. The origin moded curves, or O Curves, are those in which the greatest frequency of retirement occurs at the origin, or immediately after age zero. The letter designation of each family of curves (L, S, R or O) represents the location of the mode of the associated frequency curve with respect to the average service life. The numbers represent the relative heights of the modes of the frequency curves within each family.

Q. WHAT IS NET SALVAGE?

A. Net salvage is the value obtained from retired property (the gross salvage) less the cost of removal. Net salvage can be either positive or negative. Net salvage can be positive in cases where the salvage value of the property exceeds the cost of removing the property.

Q. HOW DOES NET SALVAGE IMPACT THE CALCULATION OF DEPRECIATION?

A. The intent of the depreciation process is to allow the Company to recover 100% of proven investment less net salvage. Therefore, if net salvage is a positive 10%, then the utility should only recover 90% of its investment through annual depreciation charges under the theory that it will recover the remaining 10% through net salvage at the time the asset retires (90% + 10% = 100%). Alternatively, if net

salvage is a negative 10%, then the utility should be allowed to recover 110% of its investment through annual depreciation charges so that the negative 10% net salvage that is expected to occur at the end of the property's life will still leave the utility whole (110% - 10% = 100%).

### Q. WHAT IS A DEPRECIATION RATE?

A. The depreciation rate is expressed as a percentage and is calculated by subtracting the net salvage percent from 100% and then dividing by the remaining average service life.

### Q. WHAT IS DEPRECIATION EXPENSE?

A. The depreciation expenses of a utility are determined by applying approved depreciation rates to the depreciable plant balances.

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### Q. WHAT IS THE DEPRECIATION RESERVE?

While depreciation expense represents the annual recovery of the capital investment, there is another depreciation category that records all depreciation expense, retirements, cost of removal and gross salvage on a continuous basis. This account is the accumulated provision for depreciation, also known as the depreciation reserve. The depreciation reserve serves as a "running total" of the extent to which individual assets or groups of assets have been depreciated. In a depreciation study, the depreciation reserve is known by several other names as well, the most notable being the "book reserve," the "recorded reserve" or the "actual reserve". There is also a theoretical reserve where the depreciation

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\$66,000,000).

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parameters coming from the depreciation analysis are applied to the existing plant balances and a determination is made as to how much accumulated depreciation should exist. This is known as the "computed reserve" or "theoretical reserve". If the computed reserve is greater than the book reserve then the account is "under accrued" (i.e. existing or past deprecation rates were inadequate to recover all the cost in the account). If the computed reserve is less than the book reserve then the account is "over accrued".

Q. CAN YOU GIVE AN EXAMPLE OF "UNDER ACCRUAL"?

Yes, it may be best to think of a single unit of property such as a generator. Let's say the generator was built in the year 2000 and it entered service on January 1st of that year and it was expected to last 40 years (in service until December 31st, 2039), with zero net salvage. The deprecation rate would be 2.5% per year, ((100%-0%)/40). If the original cost was \$200,000,000 the annual accrual would be \$5,000,000. Assuming no retirements at the plant, in the year 2010 the plant would have accumulated a book reserve of \$50,000,000. Now for some change in technology or an environmental regulation the owners of the plant now must retire the plant by the year December 31, 2029 or ten years less than originally forecast. Using a 40 year life the plant should have been accruing at 3.33% per year, (100%-0%)/30), and the theoretical reserve should be \$66,000,000 per year. In this example therefore there is an "under accrual" of \$16,000,000 (\$50,000,000

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This is the type of thing that happened at Cholla 2. It was being depreciated with an assumed retirement date of 2033 but was retired in 2015. The under accrual caused by this then became recorded as a regulatory asset which the Company now seeks to amortize (See Company Witness Blankenship at 24). Similarly, the remaining Cholla units are not expected to remain in service as previously thought and now have an approximate \$120 million under accrual which is largely the reason for the approximate \$24 million increase in Cholla depreciation expense that is being proposed by Company Witness White (See Attachment REW-2DR, pages 38 and 26 respectively).

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There is also a large under accrual at the Redhawk Combined Cycle plant, approximately \$82 million, which is the most significant reason for the requested \$8.1 million increase in depreciation expense for this facility. It is not changing life parameters that cause the under accrual for this plant, but rather retirements of a significant volume for a plant that became operational only 14 years ago, 2002. In the last deprecation study, the book to theoretical reserve were within 2% of each other. In the intervening 5 years, however, there have been non-reimbursed retirements of approximately \$120 million out of a total investment in 2010 of \$508 million. These premature retirements are the cause for the large under accrual.

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#### Q. CAN YOU GIVE AN EXAMPLE OF AN OVER ACCRUAL?

A. Yes and we have another APS unit to serve as an example. The Palo Verde Nuclear plant was built over the years 1986-1988 with the last unit being placed into service in 1988. The plant had an operating license of 40 years and was being

depreciated over that time period. In 2011 the plant received a 20 year extension to its operating license which resulted in the deprecation reserve having a large "over accrual". In the last APS rate case the depreciation rate was reset and the plant had an over accrual of \$485 million and depreciation expense was lowered by approximately \$35 million to reflect the new license retirement date. The large over accrual still exists and Company Witness White has calculated to be \$435 million.

# Q. WHAT IS THE SUM TOTAL OF THE IMPACTS OF THESE OVER AND UNDER ACCRUALS?

A. The Company has a regulatory asset for the retired Cholla Unit 2 in the amount of \$123 million; the remaining Cholla Units have a further under accrual of \$118 million, the Ocotillo Steam Units have an under accrual of \$10 million and the Redhawk units \$82 million which add to a total under accrual of \$335 million. As noted above these large over accruals are largely responsible for the proposed \$79 million in increased depreciation/amortization expense. The over accrual at the Palo Verde plant is already being reflected in rates as result of the resetting of depreciation rates in the last APS rate case and is being passed back over the 27 years of remaining license life.

### Q. IS THERE AN ALTERNATIVE TO WHAT THE COMPANY PROPOSES?

A. Yes, redistribution of reserves from plants that are over accrued to plants that are under accrued. This is already part of the Company's study and for good reason.

Company Witness White states that a redistribution of recorded reserves is appropriate (See White Direct at 9). He further states that offsetting reserve

imbalances attributable to both the passage of time and parameter adjustments recommended in the study should be realigned among accounts to reduce offsetting imbalances and increase depreciation rate stability (Ibid). Company Witness White limits his redistribution by functional area to plant location, however, but this does not have to be the case and Arizona has recognized this.

In Docket number E-01933A-12-0291, in a Proposed Settlement Agreement filed on February 4, 2013 for Tucson Electric Power Company ("TEP"), the parties agreed that if TEP makes any filing with the Commission related to the early retirement of any production asset, TEP will propose that any then-existing excess depreciation reserve for Production Plant will be applied to the unrecovered book value of the retiring asset. The Commission approved that Settlement Agreement in Decision No. 73912.

In the last TEP rate case, the parties again agreed to redistribute reserve among plant accounts. In the Settlement Agreement in that case, Docket No. E-01933A-15-0322 filed on August 15, 2016, the parties agreed that in recognition that TEP's remaining unit at the San Juan Generating Station could be prematurely retired the depreciation rates would reflect a depreciable life of six years and be paid for from the use of \$90 million of excess distribution reserves from TEP's distribution plant (Settlement Agreement Section 4.1). The Commission has yet to file a final Decision in that Docket, but no party has opposed that provision of the Settlement Agreement.

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## Q. WHAT DO YOU PROPOSE?

A. I propose that the adjusted regulatory asset for Cholla 2, the under accrual of reserves for the remaining Cholla Units and the under accruals for the Ocotillo Steam Units and the Redhawk combined cycle units be offset by the over accrual at Palo Verde. Naturally, this will decrease the proposed depreciation/amortization rates for the units whose under recoveries are being eliminated and increase the depreciation expense for the Palo Verdi plant, but the net result is a decrease in overall depreciation/amortization expense paid by ratepayers.

# Q. PLEASE EXPLAIN WHAT YOU MEAN BY THE ADJUSTED REGULATORY ASSET FOR CHOLLA 2.

Yes. After considering the costs to comply with environmental regulations, on September 11, 2014, APS announced that it would close Cholla Unit 2 (See Blankenship Direct at 24). APS closed Unit 2 on October 1, 2015 (Ibid). When APS shut down that unit, it was transferred from plant in service to a regulatory asset (Ibid). The regulatory asset includes the remaining net book value of Cholla Unit 2 and the accrual of remaining removal costs for final retirement and dismantlement (Ibid). On April 14, 2015, the ACC approved APS' plan to retire Unit 2, without expressing any view on the future recoverability of APS' remaining investment in the Unit (APS 2015 Form 10-K at 13). APS has made two adjustments in the case to reflect the closure of Cholla 2. First, it removed the 2015 non-fuel and non-labor costs associated with the plant as a normalizing adjustment to the test year (See Blankenship Direct at 24). This increased pre-tax operating income of \$17,355,000 (Ibid). Second, APS seeks to amortize the regulatory asset over the plant life

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assumption set in the last rate case, which was that the plant would retire in 2033, to which they seek to amortize the cost over the remaining 16 years. This adjustment includes the regulatory asset in rate base and decreases pre-tax operating income by \$7,890,000.

Since the plant was transferred to a regulatory asset in the third quarter of 2015 and rates will not be reset until June 1, 2017, I agree with the Company's normalizing adjustment to remove the test year expense before setting rates for the pro-forma period. That said, since the Commission only approved the establishment and not rate recovery of the regulatory asset, I believe it proper to determine the reasonable level of assets that were stranded at the time of retirement, and given the fact that current rates were set to recover the costs of this facility, one should also recognize that the Utility had cash flow associated with the plant which should be recognized in setting the level of the regulatory asset. In this case, the cash flow to the Company relates to the non-labor O&M and depreciation (but not property taxes due to the previously mentioned two year lag). This cash flow has to be reduced for income taxes (as the reduction in expenses raised net income) but the cash flow lasts for 21 months (the time period between the time of closure and the time when rates will be reset). Using the Company's figures, I calculate that the cash flow resulted in net cash available to the Company of \$16.3 million and should be used to offset the regulatory asset reducing it from \$122.6 million to \$106.3 million, and I have used this figure in my calculation of revenue requirement.

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#### Q. WHAT IS THE NET IMPACT OF THE REDISTRBUTION OF RESERVES?

A. The net impact is to lower depreciation and amortization expense by approximately \$24 million and decrease rate base by \$10 million.

Q. DO YOU HAVE ANY OTHER ADJUSTMENTS TO THE COMPANY'S

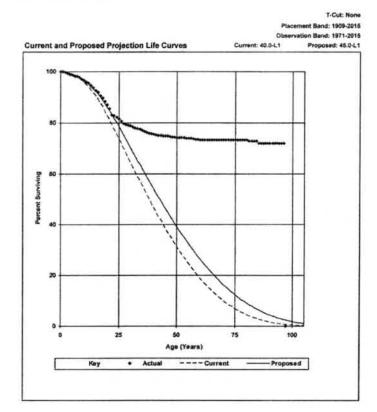
**DEPRECIATION STUDY?** 

I have reviewed all of the proposed average service life and net salvage recommendations contained in the study and propose just one change and that is to the average service life of Account 369 - Services. The graph below shows the current and proposed life curves for this account (40 - L1 present and 45 L1 proposed), as well as the observed life table for the longest experience band of the historical data. As can be seen, neither the present or proposed average service life come anywhere near the observed life table, as they are much too short. I have reviewed the work papers supplied by the Company for this account and the statistical data for curve fitting the observed life table to the lowa Curves indicates a service life of 65 or more years is more indicative of how the equipment in this account will survive. Given the vastly wide disparity between the observed data and the proposed average service life, I recommend that the statistical data be used and the average service life be set at 65 years. This recommendation reduces the proposed depreciation expense for this account by \$4.3 million.

### Schedule E

ARIZONA PUBLIC SERVICE COMPANY Distribution Plant

Account: 369.00 Services



# EEI DUES AND D&O INSURANCE

# Q. WHAT IS D&O LIABILITY INSURANCE?

A. D&O liability Insurance is liability insurance that covers directors and officers for claims made against them by shareholders or others for decisions they may make.

# Q. HAS THE COMPANY REQUESTED THAT RATEPAYERS BEAR THE FULL BURDEN OF THIS COST?

A. Yes. APS has included the ACC jurisdictional amount which is [BEGIN CONFIDENTIAL] [END CONFIDENTIAL]

### Q. WHAT IS RUCO'S RECOMMENDATION?

A. RUCO recommends a 50/50 sharing between ratepayers and shareholders, since D&O Liability Insurance not only benefits ratepayers, but also shareholders. Shareholders benefit from insurance coverage in litigation cases brought against the Company's Directors and Officers. Shareholders would also benefit from payments under this policy which may not be recoverable from ratepayers. Similarly, it can be argued that ratepayers benefit, since the Company can attract and retain directors and officers, and provides them with some degree of freedom from personal liability. Therefore, it is reasonable for shareholders to bear a portion of the cost for the D&O liability insurance. [BEGIN CONFIDENTIAL] [END CONFIDENTIAL]

# Q. HAS THE COMPANY ASKED RATEPAYERS TO FUND THE FULL BURDEN OF EEI DUES?

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has recorded \$211,748 for lobbying expense below the line. They also recorded EEI donations of \$30,000 below the line as well. They are asking ratepayers to pay the remainder which include \$720,274 of EEI membership dues, \$185,889 of Utility Air Regulatory Group ("UARG") and \$40,500 for Utility Solid Waste Activities Group ("USWAG") (See Attachment FWR-3). This results in a rate request of \$946,663.

No. of the total expense of \$1,188,411 in expenses for this line item the Company

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#### Q. WHOSE INTEREST DOES THE UARG AND THE USWAG **GROUPS** REPRESENT?

These groups represent the interest of electric generators such as APS, TEP and A. UNS donations and membership is purely voluntary, many of which are political in nature, and may not be necessary for the provision of utility services.

#### Q. WHAT HAS THE COMMISSION RECOMMENDED IN PRIOR DECISIONS?

A. The Commission recommended a reduction in EEI dues of 49.93 percent in Decision No. 71914 and 70860.

#### Q. **HOW WAS THIS PERCENTAGE DETERMINED?**

Α. The percentage was determined using the following NARUC Operating Expense Categories:6

NARUC Operating Expense Categories	Percentage of Dues
Legislative Advocacy	20.38%
Regulatory Advocacy	16.49%
Advertising	1.67%
Marketing	3.68%
Public Relations	7.71%
Total Expenses	49.93%

<sup>&</sup>lt;sup>6</sup> Based on the Edison Electric Institute Schedule of Expenses by NARUC Category For Core Dues Activities for the Year Ended December 31, 2005.

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#### Q. HAS RUCO UPDATED THIS INFORMATION FROM EEI?

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RUCO believes after a series of regulatory partial disallowances of EEI dues by

Unfortunately RUCO cannot. After 2006, the EEI stopped providing this information.

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Commissions across the nation, EEI decided not to provide this information to

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NARUC, which it had previously done for at least a decade.

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# Q. SO IN OTHER WORDS, THE LETTER THE COMPANY RECEIVED FROM EEI ONLY ADDRESSES ONE EXPENSE CATEGORY- LEGISLATIVE ADVOCACY?

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A. Yes. The letter provides no information on the other eight expense categories. It

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only makes sense that most of these costs have been shifted elsewhere, but RUCO

does not know because EEI does not supply an expense report anymore that has

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these details.

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#### Q. WHAT IS RUCO'S RECOMMENDATION?

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Α.

RUCO recommends an additional disallowance of EEI dues in the amount of

RUCO recommends a disallowance of 50 percent of these categories. In summary,

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\$472,669, as shown in Schedule FWR-5.

REQUESTS AND ITS ADJUSTOR MECHANISMS?

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#### **DEFERRAL MECHANISMS**

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Q. WHAT IS THE COMPANY SEEKING WITH RESPECT TO DEFERRAL

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A. The Company is asking for several things so let me take them one at a time. First,

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APS is constructing and will place into service a modernized Ocotillo Generating

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Facility known as the Ocotillo Modernization Project ("OMP") (See Snook Direct at

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10). The OMP involves retiring 220 MWs of existing steam generation and replacing them with 510 MW of state-of-the-art combustion turbine generation (Ibid). New Ocotillo Units 6 and 7 will go into service in the fall of 2018, and Units 3, 4, and 5 will go into service in the spring of 2019 (Ibid). APS estimates that the total direct construction cost of the OMP will be approximately \$500 million (Ibid). In this filing, APS requests permission to defer for potential future recovery, until APS' next general rate case, non-fuel costs of owning, operating and maintaining the OMP. Mr. Snook states that because of the timing of the project without a deferral, APS would be faced with incurring significant financial obligations without rate relief. This would potentially force APS to file a rate case almost immediately after this rate case concludes, potentially causing APS' rates to increase sooner than they would otherwise need to.

#### Q. PLEASE CONTINUE

The second deferral request relates to the Four Corners plant. To comply with federal environmental standards, APS must install selective catalytic reduction equipment, or SCRs, at its Four Comers Generating Facility (See Snook Direct at 14). Mr. Snook states that this equipment will significantly reduce fossil emissions of nitrogen oxides, while permitting APS to continue supplying its customers with inexpensive fossil base load generation (Ibid). The first SCR will be installed on Four Corners Unit 5 and placed in service in late 2017 and the second SCR will be installed on Four Corners Unit 4 and placed in service in Spring 2018 (Ibid). APS estimates the direct construction cost for the SCRs to be approximately \$400 million and if it is not granted a deferral and step increase, APS would need to file an

immediate "pancakes" rate case to recover the costs associated with the SCR project (Ibid). For this deferral, APS would defer the costs and then have a step increase to recover the deferral that would take effect in January 2019, and rates established in this proceeding would be adjusted upward at that time to reflect the addition of the SCR deferral and project costs to the revenue requirement (Ibid at 14-15).

#### Q. PLEASE CONTINUE.

A. The third deferral request relates to property taxes. As explained by Company Witness Blankenship, APS believes that the property tax deferral approved in the last Settlement was very beneficial and helped to alleviate risk of changes in property tax rates within Arizona (See Blankenship Direct at 43). As she explains, APS is concerned that its property tax rate and related property tax expense could increase significantly during the course of the Settlement stay-out period, much like it has over the past few years and APS proposes to continue the Arizona property tax deferral that was authorized in the last rate case (Ibid).

#### Q. WHAT PROPOSED CHANGES TO ADJUSTOR MECHANISMS.

A. APS is proposing a variety of changes to its adjustor mechanisms many of which are just administrative (the effective date of the LFCR) or minor from a technical and ratemaking point of view (inclusion of chemical costs in the PSA), but the Company is proposing two significant changes to the LFCR. Here, the Company is also proposing to increase the year over year cap to 2% and to include 100% of transmission, distribution and generation costs collected through energy charges

and 50% of transmission, distribution and generation costs collected through demand charges (See Snook direct at 36). Currently, no generation charges are collected through the LFCR.

#### Q. PLEASE COMMENT ON THE COMPANY'S PROPOSALS.

A. Let me comment on the proposed changes to the LFCR. Here, the Company is proposing exactly what was proposed by UNS Electric in its recent rate case and the Commission has already ruled on the issue. In that case, the Utility did not meet its burden to show that its proposed changes to the LFCR mechanism are in the public interest (Decision 75697 at 126). As the Commission further elaborated, the LFCR mechanism is not intended to operate as a full de-coupler mechanism, but rather to collect the lost fixed cost revenues associated with Commission-mandated programs such as Energy Efficiency and DG (Ibid). I believe APS adds nothing to what the Commission has already heard and its proposed changes should be rejected.

With respect to the deferral mechanism for the expenditures at the Four Corners plant, the request for a step increase in rates provides no benefit to ratepayers at all. In fact, as designed the mechanism is simply cost plus regulation to enhance the Company's financial standing. On this basis alone the proposal should be rejected.

With respect to the Ocotillo and property tax deferrals, the Company's filing is essentially seeking a continuation of the terms of the previous settlement which

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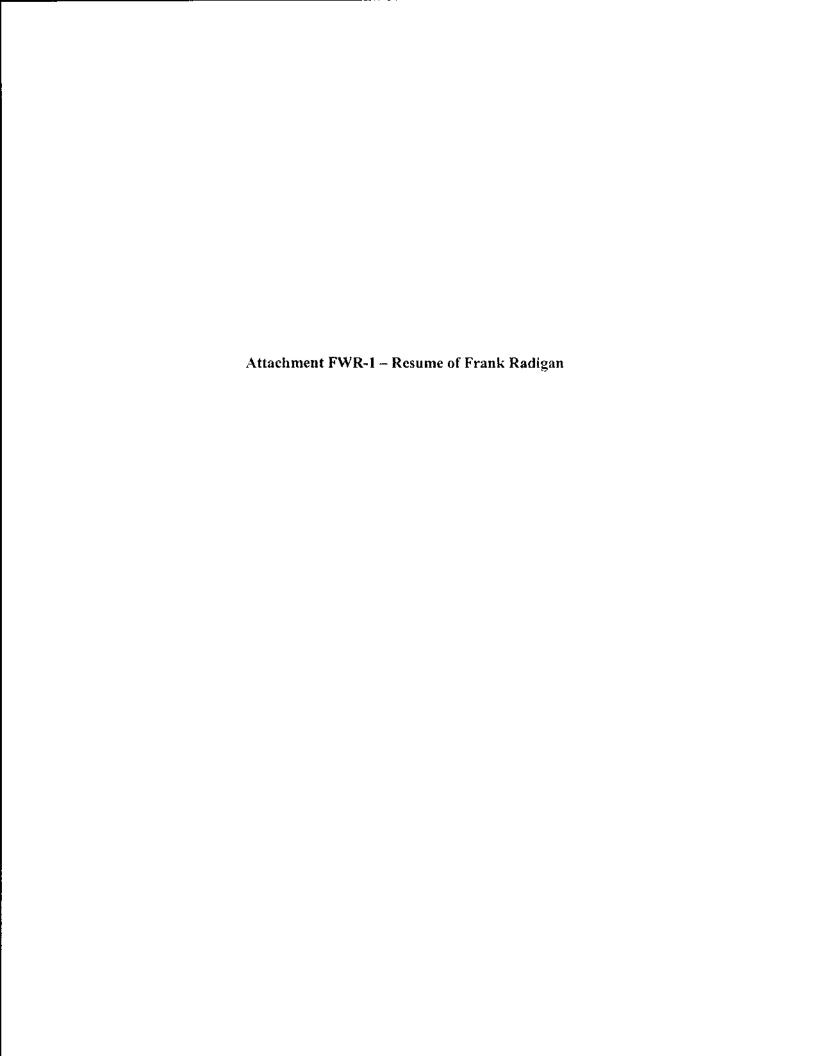
for all these advantages to the Utility, the Company was able to cut costs and remain out of the rate case environment for five years instead of the four that was mandated by the settlement. In this case, however, the Company does not offer anything to ratepayers for the requested financial protections. In the last case, it agreed to reduce its requested return on equity by 100 basis points, not to file a rate case for four years (thereby encouraging the Utility to control costs) and no base rate increase. Here the Utility seeks a 10.5% return on equity (50 basis points higher than agreed to last time), no stay out provision and a 15% rate increase which equates to a 2.8% per annum increase since the last rate case and well above the 1.5% per annum increase in the CPI over the last five years. This last point is particularly important, as one needs to openly realize that the adjustor mechanisms act as automatic rate increases, which tend to phase the increase in over time and not eliminate them. Now, the Company seeks to further strengthen its balance sheet and cash flows, but gives no assurance that it will not file for a rate increase in the near future. In sum, the filing as presented offers ratepayers less than what they had under the previous settlement and therefore many of the aspects the Company seeks should not be allowed to be put in place as they should be part of a balanced multi-year rate plan that gives something to both ratepayers and the Utility.

gave the Utility enhanced cash flow and strengthened its balance sheet. In return

Moreover, even if the Utility were offering a long term rate plan, with the changing aspects of power delivery, due to the impact of the introduction of LED lights and

the phase out of incandescent bulbs, roof top solar, the closure of coal plants, and

Direct Testimony of Frank Radigan Arizona Public Service Company Docket No. E-01345A-16-0036 advances in wind, long term rate plans may not be an attractive option for either ratepayers or the Utility. Based on the discussion above, I recommend rejection of all proposed deferral mechanism and the modifications to the LFCR. Q. DOES THIS CONCLUDE YOUR TESTIMONY AT THIS TIME? A. Yes, it does. 



#### FRANK W. RADIGAN

### **EDUCATION**

B.S., Chemical Engineering -- Clarkson University, Potsdam, New York (1981)

Certificate in Regulatory Economics -- State University of New York at Albany (1990)

#### SUMMARY OF PROFESSIONAL EXPERIENCE

- 1998–Present Principal, Hudson River Energy Group, Albany, NY -- Provide research, technical evaluation, due diligence, reporting, and expert witness testimony on electric, steam, gas and water utilities. Provide expertise in electric supply planning, economics, regulation, wholesale supply and industry restructuring issues. Perform analysis of rate adequacy, rate unbundling, cost-of-service studies, rate design, rate structure and multi-year rate agreements. Perform depreciation studies, conservation studies and proposes feasible conservation programs.
- 1997–1998 Manager Energy Planning, Louis Berger & Associates, Albany, NY Advised clients on rate setting, rate design, rate unbundling and performance based ratemaking. Served a wide variety of clients in dealing with complexities of deregulation and restructuring, including OATT pricing, resource adequacy, asset valuation in divestiture auctions, transmission planning policies and power supply.
- 1981-1997 Senior Valuation Engineer, New York State Public Service Commission, Albany, NY Starting as a Junior Engineer and working progressively through the ranks, served on the Staff of the New York State Department of Public Service in the Rates and System Planning Sections of the Power Division and in the Rates Section of the Gas and Water Division. Responsibilities included the analysis of rates, rate design and tariffs of electric, gas, water and steam utilities in the State and performing embedded and marginal cost of service studies. Before leaving the Commission, was responsible for directing all engineering staff during major rate proceedings.

#### FIELDS OF SPECIALIZATION

Electric power restructuring, wholesale and retail wheeling rates, analysis of load pockets and market power, divestiture, generation planning, power supply agreements and expert witness testimony, retail access, cost of service studies, rate unbundling, rate design and depreciation studies.

#### PROJECT HIGHLIGHTS

Wholesale Commodity Markets

Transmission Expansion Planning – Various Utilities – Member of Transmission Expansion Advisory Committee in the New England Power Pool – the Committee is charged with the study of transmission expansion needs in the deregulated New England electric market. Ongoing

Locational Based Pricing – Reading Municipal Light Department -- Using GE multi-area production simulation model (MAPS), analyzed New England wholesale power market to cost differences between various generators and load centers. 2003

Merchant Plant Analysis - Confidential client - Using GE multi-area production simulation model (MAPS), analyzed New York City wholesale power market to determine economics of restructuring PURPA era contract to market priced contract. 2002

Market Price Forecasting – El Paso Merchant Energy – Analyzed New England power market using MAPS for purpose of pricing natural gas supply in order to ensure that plant was dispatched at 70% capacity factor as required under its gas supply contract. 2002

Market Price Analysis – Novo Windpower – Analyzed hourly market price data in New York for each load zone in State in order to optimize location of new wind power projects. 2002

Gas Aggregation – Village of Ilion – Advised client on costs/benefits of aggregating residential gas customers for purpose of gas purchasing. 2002

Gas Procurement – Albany County, New York – Assisted client in analysis of economics of existing gas purchase contract; negotiated termination of contract; designing request for proposal for new natural gas supply. 2000

**HQ Prudence Review** – Selected by Vermont Public Service Board to perform prudence review power supply contract between Hydro Quebec and Central Vermont Public Service Corporation. 1998

Wholesale Power Supply – Prepared comprehensive RFP to optimize power supply for Solvay municipal utility by complementing existing low cost power supplies in order to entice new industrial load to locate within Village. 1997

Analysis of Load Pockets and Market Power – Performed analysis of load pockets and market power in New York State; determined physical and financial measures that could mitigate market power. 1996

Study of IPP Contracts and Impacts in New York Performed study to determine rate impacts of power purchase contracts entered into by investor owned utilities and independent power producers (IPPs); separately measured rate impacts resulting from statewide excess-capacity; determined level of non-optimal reserves for each utility. 1995

Power Purchase Contract Policies and Procedures – Directed NYSPSC Staff teams in formulation of short- and long-run avoided cost estimates (LRACs) using production simulation model (PROMOD); forecasted load and capacity requirements; developed utility buy-back rates; presented expert witness testimony on buy-back rate estimates and calculation methodologies, thereby implementing curtailment of IPPs as allowed under PURPA. 1990-1994

Integrated Resource Planning - Led NYSPSC Staff team's examination of each utility's IRP process and examination of impacts of processes and regulatory policies influencing the decision making process. 1994

Intrastate Wheeling Commission Transmission Analysis and Assessment – Chairman of NYSPSC Proceeding to examine plans for meeting future electricity needs in New York State. Addressed measures for estimating and allocating costs of wheeling, including embedded cost, short-run marginal cost and long run incremental cost methods. 1990

#### Rate Setting

Rate Setting – Dover Plains Water Company – Case 14-W-0378 -- Prepared rate filing before the New York Public Service Commission for the Dover Plains Water Company to increase its annual water revenues. 2014

Rate Setting – Village of Castile – Case No. 14-E-0358 – Prepared rate filing before the New York Public Service Commission for the Village of Castile Electric Department to increase its annual electric revenues. 2014

**Depreciation Study** – Village of Swanton – On behalf of the Village of Swanton, Vt. Electric Department prepared a depreciation study for use in setting new depreciation rates to be submitted to the Vermont Public Service Board. 2014

Rate Setting – Village of Hamilton – Case 13-G-0584 – On behalf of the Village of Hamilton, NY designed initial rates for new municipal gas utility. 2013

Rate Setting – Fillmore Gas Company - Case No. 13-G-0039 - Prepared rate filing before the New York Public Service Commission for the Fillmore Gas Company to increase its annual gas revenues. 2013

Rate Setting – Alliance Energy - Case No. 12-G-0256 - Prepared rate filing before the New York Public Service Commission for the Alliance Energy Transmission, LLC to increase its annual gas transportation. 2012

Rate Study – Atmos Energy – Docket No. 11-UN-184 – On behalf of the Mississippi Public Service Commission, submitted report on reasonableness of Company's depreciation study. 2012

Rate Study – Entergy Mississippi –Docket No. 11-UA-83 -- On behalf of the Mississippi Public Service Commission, prepared report on the reasonableness of Entergy Mississippi's depreciation study. 2012

Rate Case Cost of Service Study – Mississippi Power Company – On behalf of the Mississippi Public Service Commission, prepared report on reasonableness of embedded cost of service study submitted by Mississippi Power Co. 2012

Rate Case Cost of Service Study – Boonville, NY – Prepared class load study and embedded cost of service study to justify change in rate design for the purpose of conserving energy. 2010-2012

Rate Setting – Alliance Energy Transmission - Case No. 12-G-0256 – Prepared rate filing before the New York Public Service Commission for Alliance Energy Transmission. 2012

Rate Setting – Hamilton, NY - Case No. 12-E-0286 - Prepared rate filing before the New York Public Service Commission for the Village of Hamilton, NY to increase its annual electric revenues. 2012

Rate Setting – Fairport, NY – Case No. 11-E-0357 - Prepared rate filing before the New York Public Service Commission for the Village of Fairport, NY to increase its annual electric revenues. 2011

Jurisdictional Cost of Service – Mississippi Power Company – On behalf of the Staff of the Mississippi Public Utilities Staff prepared a report on the reasonableness of the Company's jurisdictional cost of service study. 2010

Rate Analysis – Southwestern Power Company – On behalf of a coalition of retail customers analyzed reasonableness of utility's request to include the costs of Construction Work In Progress Expenditures in rates for a power plant known as the Turk Plant. 2010

Rate Study – Stowe Electric Department, VT – Docket No. 8169 – For small municipal electric utility, filed rate case before the Vermont Public Service Board. 2010

**Docket No. 10-10-03** – Assisted in the CT OCC's review and development of recommendations for the Review of the 2011 Conservation and Load Management Plan. 2010

Rate Setting – Endicott, NY - Case No. 10-E-0588 – Prepared rate filing before the New York Public Service Commission for the Village of Endicott, NY to increase its annual electric revenues. 2010

Rate Case Cost of Service Study – Heritage Hills Water Works – For small water company, performing cost of service study for the preparation of a full cost of service study before the New York Public Service Commission. 2009

Rate Case Cost of Service Study – Stowe Electric Department, NY – For small municipal electric utility, assisted in the preparation full cost of service study before the Vermont Public Service Board. 2009

Rate Setting Training – MMWEC – Assisted in training MMWEC staff on rate setting process so that they could provide service to members. 2009

Rate Setting – Connecticut Natural Gas -- Docket No. 08-12-06 - Assisted the Connecticut Office of Consumer Counsel on the analysis of the reasonableness of the Office of the Company's proposed revenue requirement. 2009

Rate Filing – Heritage Hills Water Works – Case No. 08-W-1201 – Prepared rate filing before the New York PSC for the Heritage Hills Water Works Corporation to increase its annual water revenues. 2008

Rate Study – Hudson River Black River Regulating District -- For regulating body performed detailed cost of service allocation in order to allocate costs among beneficiaries of water regulation. 2008

Rate Case Cost of Service Study – Village of Greene, NY – For small municipal electric utility, assisted in the preparation full cost of service study before the New York Public Service Commission. 2008

Rate Case Cost of Service Study - Village of Bath, NY - For small municipal electric utility, assisted in the preparation full cost of service study before the New York Public Service Commission. 2008

Rate Case Cost of Service Study – Village of Richmondville, NY – For small municipal electric utility, assisted in the preparation full cost of service study before the New York Public Service Commission. 2008

Economic Development Rate - Massena Electric Department - For municipal electric utility, developed tariffs for economic development rates for new or expanded load.

Rate Case Cost of Service Study – Village of Hamilton, NY – For small municipal electric utility, prepared full cost of service study before the New York Public Service Commission. 2004

Rate Study – Pascoag Utility District – Reviewed the application of the Power Authority of the State of New York to increase rates to its wholesale power customers. 2003

Rate Study - Kennebunk Power and Light Department - Performed rate study of new multi-year wholesale power contract against existing rates to determine impact on overall revenue recovery and cash flows of utility. 2003

Rate Case Cost of Service Study – Village of Arcade, NY – For small municipal electric utility, assisted in the preparation full cost of service study before the New York Public Service Commission. 2003

Rate Case Cost of Service Study – Village of Philadelphia, NY – For small municipal electric utility, assisted in the preparation full cost of service study before the New York Public Service Commission. 2003

Rate Case Cost of Service Study – Village of Hamilton, NY – For small municipal electric utility, prepared full cost of service study before the New York Public Service Commission. 2004

Rate Case Cost of Service Study – Fillmore Gas Company – For small natural gas local distribution company, performing cost of service study for internal budget controls and formal rate case before the New York Public Service Commission. 2003

Rate Case Cost of Service Study – Rowlands Hollow Water Works – For small water company, performing cost of service study for internal budget controls and formal rate case before the New York Public Service Commission. 2003

Standby Rates – Independent Power Producers of New York – Analyzed reasonableness of proposed standby rates of Niagara Mohawk Power Corporation; proposed alternate rate designs; participated in settlement negotiations for new rates. 2002

Economic Development Rates - Pascoag Utility District - Designed new cost based economic development rates charged to large industrial customer contemplating locating within the municipality. 2002

Municipalization Study – Kennebunk Power and Light Department – Performed economic analysis of municipal utility serving remaining portions of Village not already served; performed valuation of the plant currently owned by Central Maine Power. 2001

Water Rate Study - Pascoag Utility District - Performed cost of service study for water utility; presented alternate methods of funding revenue requirement. 2001

Pole Attachment Rates – Middleborough Gas and Electric Department – Designed cost based pole attachment rates charged to CATV customers. 2000

ISO Service Tariff -- On behalf of three municipal utilities, analyzed cost basis and proposed rate design of ISO Service Tariffs. 2000

Pole Attachment Rates - City of Farmington, New Mexico municipal electric department - Designed cost based pole attachment rates for CATV customers. 1999

OATT Rates - On behalf of four municipal utilities in New England - Developed cost based annual revenue requirements for regional network transmission rates; represent utilities before ISO New England committees on transmission rate setting issues. 1998-2004

Consolidated Edison Restructuring – Member NYPSC Staff team – Negotiated major restructuring settlement with Consolidated Edison, which decreased utility's rates by \$700 million over five years; implemented retail access program; performed rate unbundling; divestiture of utility generation and the allowance of the formation of a holding company; accelerated depreciation of generation; established customer education programs on restructuring; established service quality and service reliability incentive to ensure that provision of electric service will diminish as competitive market emerges. The agreement served as the template for restructuring in New York. 1997

Cost-of-service Review and Rate Unbundling – Performed rate unbundling of retail rates of Orange & Rockland Utilities, Inc. to facilitate delivery of New York Power Authority energy to customer located in Orange & Rockland's service territory. 1992

Vintage Year Salvage and Study - Managed joint study of staff from Rochester Gas and Electric Corporation and NYSPSC to determine feasibility of using vintage year salvage accounting for determining future salvage rates.

1985

#### **Environmental Issues**

Energy Conservation Study – Pascoag Utility District – Designed energy conservation rebate program based on cost benefit study of various alternatives. Program funded through State mandated collection of energy conservation monies from ratepayers. 2002

Clean Air Act Lawsuit – New York State Attorney General – Investigated modifications made at coal fired generating units of New York utilities to determine whether major modifications were made with obtaining preconstruction permits as required by the prevention of Significant Deterioration (PSD) provisions of the Act. 1999-2002

Environmental Impact Study and Simulation Modeling Analysis – Analyzed potential environmental impacts of restructuring electric industry in NY using production simulation model PROMOD. 1996

Renewable Resources – Project Leader in NYSPSC proceeding regarding development and implementation of utility plans to promote use of renewable resources. 1995

Environmental and Economic Impacts Study – Directed study of pool-wide power plant dispatch with environmental adders to determine environmental and economic effects of dispatching electric power plants with monetized environmental adders. 1994

Clean Air Impact Study – Directed study of effects of the Clean Air Act of 1990. Measured statewide cost savings if catalytic reductions control facilities were elected to comply with 1990 Clean Air Act Amendments; installed components on units in metropolitan NY region. 1994

Environmental Externalities and Socioeconomic Impacts Study – Managed NYSPSC proceeding to determine whether to incorporate environmental costs into Long-Run Avoided Costs for the State's electric utilities. Study

purposes: explore the socioeconomic impacts of electric production as compared with DSM; monetize environmental impacts of electricity. 1993

#### EXPERT WITNESS TESTIMONY

Case 9344 – Green Ridge Utilities – On behalf of Maryland Office of People's Counsel testified on the reasonableness of the water utility's proposed revenue requirement. 2014

FC 1115 – Washington Gas Light -- On behalf of the People's Counsel of the District of Columbia, testified on the reasonableness of the Company's proposal for the recovery of costs and funding aspects of Washington Gas Light Company's Revised Accelerated Pipe Replacement Plan. 2014

Case No. EC-123-0082-00 – Entergy Mississippi – On behalf of Mississippi Public Utilities Staff reviewed and testified on the reasonableness of Entergy Mississippi, Inc.'s proposed depreciation rates and cost of service study. 2014

Case 9345 – Maryland Water Services – On behalf of Maryland Office of People's Counsel testified on the reasonableness of the water utility's proposed revenue requirement. 2014

Case No. 2013-00167 - Columbia Gas of Kentucky - On behalf of the Office of Rate Intervention of the Attorney General for the Commonwealth of Kentucky testified on the reasonableness of the Company proposed rate increase. 2013

Docket 13-G-1301 - Consolidated Edison - On behalf of US Power Generating Company testified on the reasonableness of proposed modifications to natural gas balancing services. 2013

Docket No. 13-01-09 – United Illuminating – On behalf of the Connecticut Office of Consumer's Counsel examined the reasonableness of the Company's proposed construction budget. 2013

Case U-17169 - Semco Energy - On behalf of the Michigan Department of Attorney General testified on the reasonableness of the Company's proposal to modify its accelerated main replacement form for gas distribution facilities. 2013

Docket No. 13-06003 – Sierra Power Company - On behalf of the Nevada Public Service Commission, testified on the reasonableness of Company's proposed depreciation rates. 2013.

Docket No. E-01 933A-I 2-0291 – Tucson Electric Power -- On behalf of the on behalf of the Arizona Residential Utility Consumer Office examined the reasonableness of the Company's rate increase. 2012

Case No. FC 1093 - Washington Gas and Light - On behalf of the People's Counsel of the District of Columbia, testified on the reasonableness of the Company's proposal to replace and/or remediate certain gas distribution facilities that are subject of this case, 2012.

Docket No. C-2011-2226096 — Pennsylvania American Water Co. - In a class-action lawsuit, testified before the PA PUC on behalf of C. Leslie Pettko on the reasonableness of the surcharges imposed by Pennsylvania American Water Company. 2012

Docket No. 11-06007 - Nevada Power Company - On behalf of the Nevada Public Service Commission, testified on the reasonableness of the Company electric depreciation study on Nevada Power Co. 2011

MEUA -On behalf of the Municipal Electric Utilities Association, filed testimony with the New York Power Authority (NYPA) on the reasonableness of the Authority's 2011 Rate Modification Plan for the Niagara Power Project. 2011

Case No. 9283 - Green Ridge Utilities, Inc. - On behalf of Maryland Office of People's Counsel testified on the

reasonableness of the water utility's proposed revenue requirement. 2011

Case No. 11-G-0280 – Corning Natural Gas -- On behalf of the Village of Bath, NY, analyzed the construction program, revenue requirement, and rate design proposed by the gas distribution company serving the Village. 2011

Case No. 10-G-0598 – Bath Electric Gas and Water Systems - Testified as to the reasonableness of the Village of Bath's request for a refund relating to overcharges for gas purchased from the Corning Natural Gas Co. 2011

Case No. U-16472 – Detroit Edison -- On behalf of four large hospitals – Detroit Medical Center, Henry Ford Health Systems, William Beaumont Hospital, and Trinity Health Michigan – testified on the reasonableness of the continuation of a service class for large customers with special contracts. 2011

Case No. 9252 – Artesian Water Maryland, Inc. - On behalf of the Maryland Office of People's Counsel, analyzed proposed revenue requirement of Artesian Water Maryland, Inc. 2011.

Case No. 10-E-0362 – Orange and Rockland Utilities, Inc. - On behalf of a coalition of municipalities, testified on the reasonableness of the proposed revenue requirement of Company. 2010.

Docket No. 05-10-RE04 – Connecticut Light and Power Co. – On behalf of the Connecticut Office of Consumer Counsel, testified on the reasonableness of the assist in its review of the application of Company for approval of full deployment of its Advance Metering Infrastructure ("AMI"). 2010

Docket Nos. 10-06003 and 10-06004 – Sierra Power Company - On behalf of the Nevada Public Service Commission, testified on the reasonableness of Company's proposed depreciation rates. 2010.

Case No. 10-E-0050 – Niagara Mohawk Power Corporation -- On behalf of a coalition of municipalities, testified on the reasonableness of utility's proposal to eliminate contracts to provide street lighting service. 2010

Case No. 9248 – Maryland Water Services - On behalf of the Maryland Office of the People's Counsel, testified on the reasonableness of the proposed revenue requirement of Maryland Water Services, Inc. 2011

Docket No. 10-12-02 – Yankee Gas Services Company -- On behalf of the Connecticut Office of Consumer Counsel, testified on the reasonableness of the Company's proposed depreciation rates. 2010

Case 09-E-0715 – New York State Electric and Gas Corporation -- On behalf of Nucor Steel, Auburn, Inc. examined the reasonableness of the utility's proposed construction program, revenue allocation, rate design and decoupling mechanism. 2010

Case 09-S-0029 - Consolidated Edison - On behalf of the County of Westchester testified to the reasonableness of a Report Regarding Steam Price Elasticity and Long Term Steam Revenue Requirement Forecast 2010

Docket No. 09-01299 – Utilities, Inc. of Central Nevada - On behalf of the Nevada Attorney General's Bureau of Consumer Protection testified on the overall revenue requirement, the appropriate level of rate case expense, and allocation of corporate salaries. 2010

Docket No. 09-12-11 - Connecticut Water Company - On behalf of the Connecticut Office of Consumer's Counsel examined the reasonableness of the proposed Water Conservation Adjustment Mechanism. 2010

Case 9217 – Potomac Electric Power Company – On behalf of the Maryland Office of People's Counsel examined the reasonableness of the utility's proposed jurisdictional cost of service study, revenue allocation and rate design. 2010

Docket No. 09-12-05 - Connecticut Light & Power Company - On behalf of the Connecticut Office of Consumer's Counsel examined the reasonableness of the proposed depreciation rates, revenue allocation and rate design. 2010

Case 09-S-0794 - Consolidated Edison - Steam Rates -- On behalf of County of Westchester testified to the

reasonableness of the Company's proposal to increase retail rates. 2010

Case 09-G-0795 - Consolidated Edison - Gas Rates -- On behalf of County of Westchester testified to the reasonableness of the Company's proposal to increase retail rates. 2010

Case 10-S-0001 - Project Orange Associates, LLC -- On behalf of Project Orange Associates testified to the reasonableness of whether the steam customers of Syracuse University could benefit if a steam transportation tariff were adopted by the New York Public Service Commission. 2009

Docket No. E-7, Sub 900 – Duke Energy Carolinas, LLC – On behalf of the Sierra Club, Southern Alliance for Clean Energy testified on the reasonableness of the Company's request to recover construction work in progress in rate base and to comment on whether the costs incurred by the Company for the supercritical coal plant Cliffside Unit 6 are reasonable and prudent. 2009

D.P.U. 8-64 - New England Gas Company - On behalf of the Massachusetts Attorney General testified to the reasonableness of the accuracy of the Company's accounting data as it related to affiliate transaction with the parent Company. 2009

Formal Case No. 1027 – Washington Gas Light Company – On behalf of the Office of People's Counsel of the District of Columbia testified to the reasonableness of the Company's use of mechanical couplings and problems related thereto. 2009

Docket No. G-04204A-08-0571 -- UNS Gas, INC. -- On behalf of the on behalf of the Arizona Residential Utility Consumer Office examined the reasonableness of the Company's embedded cost of service study, proposed revenue allocation, and proposed rate design. 2009

Case 09-S-0029 - Consolidated Edison - On behalf of the County of Westchester testified to the reasonableness of the method of allocating costs between the utility's steam system and its electric system. 2009

Docket No. 09-0407 - Commonwealth Edison - On behalf of the People of the State of Illinois testified to the reasonableness of Company's Chicago Area smart Grid Initiative. 2009

Docket No. E-01345A-08-0172 — Arizona Public Service — On behalf of the on behalf of the Arizona Corporation Commission examined the reasonableness of the Company's embedded cost of service study, proposed revenue allocation, proposed rate design and proposal regarding demand side management cost recovery, 2009

Case 9182 – Maryland Water Service, Inc. – On behalf of the Maryland Office of People's Counsel examined the reasonableness of the utility's proposed bulk purchased water rate increase. 2009

Case 9182 – Artesian Water Maryland, Inc. – On behalf of the Maryland Office of People's Counsel examined the reasonableness of the utility's proposed advance fees to connect new water customers in the Whitaker Woods subdivision. 2009

Case 08-E-0539 - Consolidated Edison - Electric Rates -- On behalf of County of Westchester testified to the reasonableness of the Company's proposal to increase retail electric rates by \$854 million. 2008

Docket No. 08-07-04 - United Illuminating - On behalf of the Connecticut Office of Consumer's Counsel examined the reasonableness of the Company's proposed construction budget. 2008

Docket No. 08-06036 – Spring Creek Utilities - On behalf of the Nevada Attorney General's Bureau of Consumer Protection testified on the overall revenue requirement, the cost allocation and amortization of a new financial accounting system, the appropriate level of rate case expense, allocation of corporate salaries, recovery of property taxes, and rate design. 2008

D.P.U. 8-35 - New England Gas Company - On behalf of the Massachusetts Attorney General testified to the reasonableness of the Company's request to increase rates in light of the terms of a previous settlement, the level of

expenses being charged from the parent Company to the affiliate, the proposed increase in depreciation expense and the proposed revenue allocation and rate design. 2008

Docket No. 08-96 – Artesian Water Company - on behalf of the Staff of the Delaware Public Service Commission examined the reasonableness of the Company's cost of service study and proposed revenue allocation and rate design. 2008

Docket No. 05-03-17PH02 – Southern Connecticut Gas Company – on behalf of the Connecticut Office of Consumer's Counsel examined the reasonableness of the Company's embedded costs of service study and proposed revenue allocation and rate design. 2008

Docket No. 06-03-04PH02 – Connecticut Natural Gas Corporation – on behalf of the Connecticut Office of Consumer's Counsel examined the reasonableness of the Company's embedded cost of service study and proposed revenue allocation and rate design. 2008

Docket No. G-01551A-07-0504 – Southwest Gas Corporation – on behalf of the Arizona Corporation Commission examined the reasonableness of the Company's embedded cost of service study, proposed revenue allocation, proposed rate design and proposals regarding revenue decoupling. 2008

Docket No. E-01933A-07-0402 – Tucson Electric Power Company – on behalf of the Arizona Corporation Commission examined the reasonableness of the Company's embedded cost of service study, proposed revenue allocation, proposed rate design and proposals regarding mandatory time of use rates. 2008

Docket No. 07-09030 – Southwest Gas Corporation – on behalf of the Staff of the Nevada Public Utilities Commission testified on the reasonableness of the utility's proposed depreciation rates. 2008

Civil Action 05-C-457-1 – Dominion Hope – on behalf of former employee of the utility examined the utility's hedging and sales for resale practices between affiliates. 2008

Case 07-829-GA-AIR – Dominion East Ohio – on behalf of the Office of the Ohio Consumer's Counsel examined the reasonableness of the Company's embedded cost of service study, proposed revenue allocation and rate design and examined the reasonableness of proposals on revenue decoupling and straight fixed variable rate design. 2008

Case 07-S-1315 – Consolidated Edison Steam Rates – On behalf of County of Westchester testified to the reasonableness of the method of allocating costs between the utility's steam system and its electric system. 2008

Case No. 9134 – Green Ridge Utilities, Inc. – on behalf of the Maryland Office of People's Counsel examined the reasonableness of the utility's proposed rate application including the appropriate cost allocation and amortization period for expenses incurred to develop and implement Project Phoenix (a new software and financial accounting system project), the appropriate level of rate case expense, the requested rate of return and the appropriate level and allocation for common expenses from the parent company. 2008

Case No. 9135 -- Provinces Utilities, Inc. - on behalf of the Maryland Office of People's Counsel examined the reasonableness of the utility's proposed rate application including the appropriate cost allocation and amortization period for expenses incurred to develop and implement Project Phoenix (a new software and financial accounting system project), the appropriate level of rate case expense, the requested rate of return and the appropriate level and allocation for common expenses from the parent company. 2008

Case 07-M-0906 – Energy East and Iberdrola – On behalf of Nucor Steel, Auburn, Inc. examined the reasonableness of the proposed Acquisition of Energy East Corporation by Iberdrola merger. 2008

Case 07-E-0523 - Consolidated Edison - Electric Rates -- On behalf of County of Westchester testified to the reasonableness of the Company's proposal to increase retail electric rates by over \$1.2 billion or 33%. 2007

Docket Nos. ER07-459-002, ER07-513-002, and EL07-11-002 – Vermont Transco -- on behalf of the Vermont Towns of Stowe and Hardwick, and the Villages of Hyde Park, Johnson and Morrisville on whether the direct

assignment and rate impacts of a proposed transmission line were with current policy of the Federal Energy Regulatory Commission 2007

Docket No. 07-05-19 – Aquarion Water Company – On behalf of the Connecticut Office of Peoples Counsel examined the reasonableness of the utility's proposed revenue allocation, rate design, weather normalization and depreciation rates 2007

Docket No. E-04204A-06-0783 – UNS Electric – On behalf of the Arizona Corporation Commission testified on the reasonableness of the utility's proposed revenue allocation and rate design. 2007

Docket Nos. 06-11022 and 06-11023 – Nevada Power Company – On behalf of the Staff of the Nevada Public Utilities Commission testified on the reasonableness of the utility's proposed depreciation rates and expense levels. 2007

Case 06-G-1186 – KeySpan Delivery Long Island – on behalf of the Counties of Nassau and Suffolk analyzed the Company's proposed rate design for amortization of costs for expenditures relating to Manufactured Gas Plants. 2007

Case 06-M-0878 – National Grid and KeySpan Corporation -- on behalf of the Counties of Nassau and Suffolk analyzed the public benefit of the proposed merger, customer service, demand side management programs, rate relief as it relates to competition and customer choice, the repowering of the existing generating stations on Long Island, and the remediation of contamination caused by Manufactured Gas Plants. 2007

Docket No. 06-07-08 - Connecticut Water Company - On behalf of the Connecticut Department of Utility Control examined the reasonableness of the utility's proposed depreciation rates, revenue allocation and rate design. 2006

Docket No. EL07-11-000 – Vermont Transco -- on behalf of the Vermont Towns of Stowe and Hardwick, and the Villages of Hyde Park, Johnson and Morrisville evaluated whether the proposed and subsequently abandoned allocation of costs for the Lamoille County Project was reasonable and whether the direct assignment and rate impacts of a proposed transmission line were with current policy of the Federal Energy Regulatory Commission. 2006

Case 05-S-1376 – Consolidated Edison – Steam Rates -- On behalf of County of Westchester testified to the reasonableness of the method of allocating costs between the utility's steam system and its electric system. 2006

Docket No. 06-48-000 – Braintree Electric Light Department – On behalf of the municipal utility presented an cost of service study used to calculate the annual revenue requirement for a generating station that was deemed to be required for reliability purposes. 2006

Case 05-E-1222 – New York State Electric and Gas Corporation – On behalf of Nucor Steel, Auburn, Inc. examined the reasonableness of the utility's proposed average service lives, forecast net salvage figures, and proposal to switch from whole life to remaining life method. 2006

Docket No. 05-10004 – Sierra Pacific Power Company – On behalf of the Staff of the Nevada Public Utilities Commission testified on the reasonableness of the utility's proposed electric depreciation rates and expense levels. 2006

Docket No. 05-10006 – Sierra Pacific Power Company – On behalf of the Staff of the Nevada Public Utilities Commission testified on the reasonableness of the utility's proposed gas depreciation rates and expense levels. 2006

Docket No. ER06-17-000 – ISO New England, Inc. – On behalf of a group of municipal utilities in Massachusetts prepared an affidavit on the reasonableness of proposed changes to the Regional Network Service transmission revenue requirements rate setting formula. 2005

Case 04-E-0572 - Consolidated Edison - Electric Rate - On behalf of the County of Westchester testified to the reasonableness of the Company's revenue allocation amongst service classes and the company's fully allocated

embedded cost of service study. 2004

Docket No. 04-02-14 – Aquarion Water Company – On behalf of the Connecticut Department of Utility Control examined the reasonableness of the utility's proposed depreciation rates, weather normalization proposal and certain operation and maintenance expense forecasts. 2004

Docket No. U-13691 – Detroit Thermal, LLC – On behalf of the Henry Ford Health Systems testified on the reasonableness of the utility's proposed default tariffs for steam service. 2004

Docket No. 04-3011 – Southwest Gas Corporation – On behalf of the Staff of the Nevada Public Utilities Commission testified on the reasonableness of the utility's proposed depreciation rates and expense levels. 2004

Docket No. ER03-563-030 -- Devon Power, LLC, et al. - On behalf of the Wellesley Municipal Light Plant filed a prepared affidavit with FERC with respect the proposal of ISO New England, Inc. to establish a locational Installed Capability market in New England. 2004

Docket No. 03-10002 – Nevada Power Company – On behalf of the Staff of the Nevada Public Utilities Commission testified on the reasonableness of the utility's proposed depreciation rates and expense levels. 2004

Case 03-E-0765 – Rochester Gas and Electric Corporation - Before the New York Public Service Commission submitted testimony on rate design, rate unbundling, depreciation, commodity supply and reasonableness and ratemaking treatment of proceeds from the sale of a nuclear generating plant. 2003

New York State Department of Taxation and Finance Versus Brooklyn Navy Yard Cogeneration Partners – Testified on behalf of independent power producer in income tax case regarding tax payments associated with gas used to produce electricity. Testimony focused on ratemaking policies and practices in New York State. 2003

Docket No. 2930 – Narragansett Electric – Before the Rhode Island Public Utilities Commission submitted testimony on the reasonableness of the utility's proposed shared savings filing and its implications for the overall reasonableness of the Company's distribution rates. 2003

Docket No. 03-07-01 – Connecticut Light and Power Company – Before the Connecticut Department of Public Utility Control testified to the recovery of "federally mandated" wholesale power costs. 2003

Docket No. ER03-1274-000 – Boston Edison Company – Before the Federal Energy Regulatory Commission submitted affidavit on the reasonableness of the utility's proposed depreciation rates and expense levels. 2003

Case 210293 – Corning Incorporated – Before the New York Public Service Commission submitted an affidavit on certain actions of New York State Electric & Gas Corporation regarding the wholesale price of power in New York and the utility's billing practices as they relate to flex rate contracts. 2003

Case 332311 – Nucor Steel Auburn, Inc. – Before the New York State Public Service Commission submitted an affidavit on certain actions of New York State Electric & Gas Corporation regarding the wholesale price of power in New York and the utility's billing practices as they relate to flex rate contracts. 2003

Case 6455/03 – Prepared affidavit for consideration by the Supreme Court of the State of New York as to the purpose, need and fuel choice for the Jamaica Bay Energy Center (Jamaica Bay) as it related to good utility planning practice for meeting the energy needs of utility customers. 2003

Case 00-M-0504 – New York State Electric and Gas Corporation – Reviewed reasonableness of utility's fully allocated embedded cost of service study and proposed unbundled delivery rates. 2002

Docket No. TX96-4-001 – On behalf of the Suffolk County Electrical Agency proposed unbundled embedded cost rates for wheeling of wholesale power across distribution facilities. 2002

Case 00-E-1208 - Consolidated Edison: Electric Rate Restructuring - On behalf of Westchester County, addressed

reasonableness of having differentiated delivery services rates for New York City and Westchester. 2001

Case 01-E-0359 – Petition of New York State Electric & Gas – Multi-Year Electric Price Protection Plan – Addressed reasonableness of Price Protection Plan (PPP); presented alternative rate plan that called for 20% decrease in utility's base rates. 2001

Case 01-E-0011 – Joint Petition of Co-Owners of Nine Mile Nuclear Station – Addressed the reasonableness of the proposed nuclear asset sale and the ratemaking treatment of the after gain sale proposed by NYSEG. 2001

Docket No. EL00-62-005 – ISO New England Inc. – Submitted affidavit on reasonableness of ISO's proposed \$4.75/kW/month Installed Capability Deficiency Charge. June 2001

Docket No. EL00-62-005 – ISO New England Inc. – Submitted affidavit on reasonableness of proposed \$0.17/kW/month Installed Capability Deficiency Charge. January 2001

Docket No. 2861 – Pascoag Fire District: Standard Offer, Charge, Transition Charge and Transmission Charge – Testified on elements of individual charges, procedures for calculation and reasons for changes from previous filed rates. 2001

Case 96-E-0891 – New York State Electric & Gas: Retail Access Credit Phase – On behalf of a large industrial customer, testified on cost of service considerations regarding NYSEG's earnings performance under the terms of a multi-year rate plan and the appropriate level of Retail Access Credit for customers seeking alternate service from alternate suppliers. 2000

Docket No. ER99-978-000 – Boston Edison Company: Open Access Transmission Tariff – Testified on design, revenue requirement, and reasonableness of proposed formula rates proposed by Boston Edison Company for calculating charges for local network transmission service under open access tariff. 1999

Docket Nos. OA97-237-000, et. al. – New England Power Pool: OATT – Testified on design, revenue requirement, and reasonableness of proposed formula rate for transmission service; testified to proposed rates, charges, terms and conditions for ancillary services. 1999

Docket No. 2688 – Pascoag Fire District: Electric Rates – Testified on elements of savings resulting from renegotiation of contract with wholesale power supplier and presented analysis that justified need for and amount of base rate increase. 1998

New York State Department of Taxation and Finance Versus Zapco Energy Tactics Corporation – Testified on behalf of independent power producer in income tax case regarding tax payments associated with electric interconnection equipment. Testimony focused on policies and practices faced in doing business in New York State. 1998

Docket No. 2516 – Pascoag Fire District: Utility Restructuring – Testified on manner and means for utility's restructuring in compliance with Rhode Island Utility Restructuring Act of 1996. Testimony presented a methodology for calculating stranded cost charge, unbundled rates, and new terms and conditions of electric services in deregulated environment. 1997

Case 94-E-0334 – Consolidated Edison: Electric Rates – Led Staff team in review of utility's multi-year rate filing seeking increased rates of \$400 million. Directed team in review of resource planning, power purchase contract administration, and fuel and purchased power expenses and testified on reasonableness of company's actions regarding buy-out of contract with an independent power producer and renegotiation of contract with another independent power producer. Lead negotiations for multi-year settlement and performance-based ratemaking package that resulted in a three-year rate freeze. 1994

Case 93-G-0996 - Consolidated Edison: Gas Rates - Testified on reasonableness of utility's proposed depreciation rates. 1994

Case 93-S-0997 - Consolidated Edison: Steam Rates - Testified on reasonableness of utility's resource planning for steam utility system. 1994

Case 93-S-0997 and 93-G-0996 - Consolidated Edison: Steam Rates - Testified on reasonableness of multi-year rate plan proposed by the utility. 1994

Case 94-E-0098 – Niagara Mohawk: Electric Rates – Reviewed utility's management of its portfolio of power purchase contracts with independent power producers for the reasonableness of recovery of costs in retail rates. 1994

Case 93-E-0807 - Consolidated Edison: Electric Rates - Testified on rate recovery mechanism for costs associated with termination of five contracts with independent power producers. 1993

Case 92-E-0814 – Petition for Approval of Curtailment Procedures – Testified on methodology for estimating amount of power required to be curtailed and staff's estimate of curtailment. 1992

Case 90-S-0938 - Consolidated Edison: Steam Rates - Testified on reasonableness of utility's embedded cost of service study, and proposed revenue re-allocation and rate design. 1991

Case 91-E-0462 - Consolidated Edison: Electric Rates - Implementation of partial pass-through fuel adjustment incentive clause. 1991

Case 90-E-0647 – Rochester Gas and Electric: Electric Rates – Analysis and estimation of monthly fuel and purchased power costs for use in utility's performance based partial pass-through fuel adjustment clause. 1990

Case 29433 – Central Hudson Gas and Electric: Electric Rates – Analysis of utility's construction budgeting process, rate year electric plant in service forecast, lease revenue forecast, forecast and rate treatment of profits from sales of wholesale power and estimation of fuel and purchased power expenses for use in the utility's partial pass-through fuel adjustment clause. 1987

Case 29674 – Rochester Gas and Electric: Electric Rates – Review of utility's historic and forecast O&M expenditure levels forecast and rate treatment of profits from wholesale power, and estimation of fuel and purchased power expenses, and price out of incremental revenues from increased retail sales. 1987

Case 29195 – Central Hudson Gas and Electric: Electric Rates – Review of utility's construction budgeting process, analysis of rate year electric plant in service, forecast and rate treatment of profits from sales of wholesale power, and estimation of fuel and purchased power expenses. 1986

Case 29046 - Orange and Rockland Utilities: Electric Rates - Testified on the reasonableness of the utility's proposed depreciation rates and expense levels. 1985

Case 28313 – Central Hudson Gas and Electric: Electric Rates – Review of utility's construction budgeting process; analysis of rate year electric plant in service forecast; review of rate year operations and maintenance expense forecast; forecast and rate treatment of profits from sales of wholesale power; estimation of fuel and purchased power expenses. 1984

Case 28316 – Rochester Gas and Electric: Steam Rates – Price out of steam sales including the review of historic sales growth, usage patterns and forecast number of customers. 1984

#### PRESENTATIONS

National Association of State Utility Consumer Advocates Annual Conference, 2012 - Speaker accelerated main replacement programs

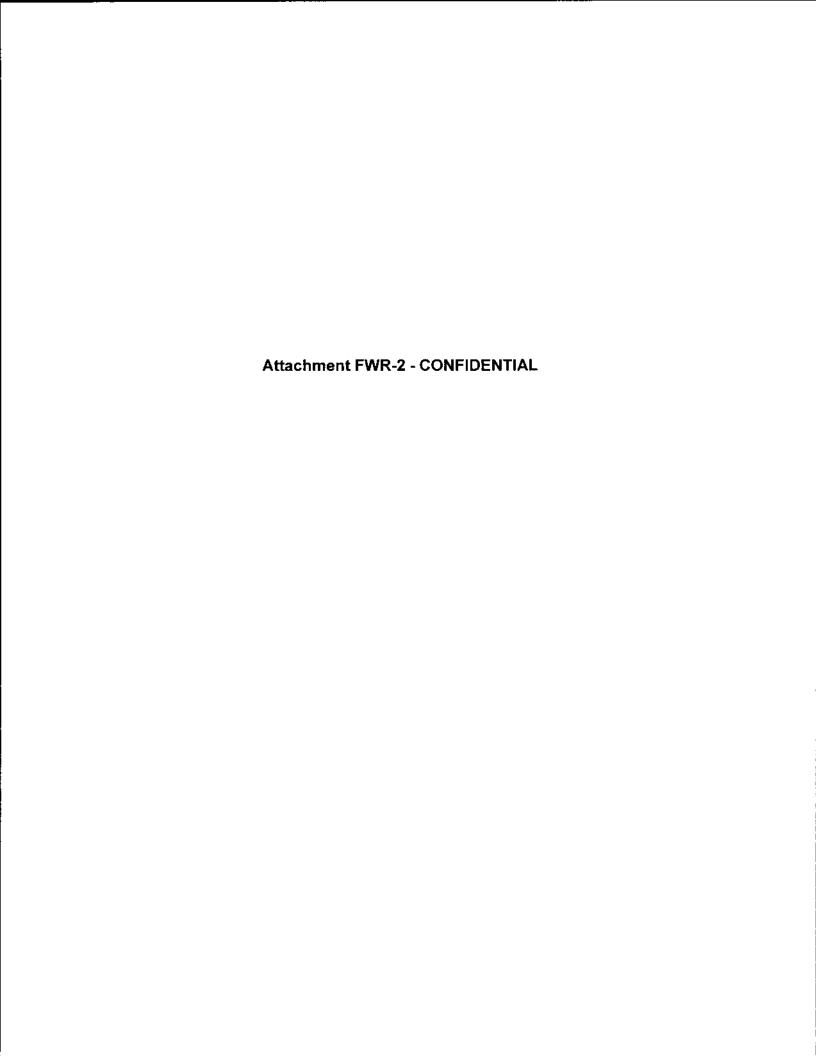
National Association of State Utility Consumer Advocates Annual Conference, 2008 – Speaker on a case study of "Smart Metering" Multiple Intervenors Annual Conference – What Will Impact Market Prices? 1998, Syracuse, New York – Speaker on the impact that deregulation would have on market prices for large industrial customers.

IBC Conference – Successful Strategies for Negotiating Purchased Power Contracts, 1997, Washington, DC – Speaker on NY power purchase contract policies, ratepayer valuation, contract approval process and policy on recovery of buyout costs.

Gas Daily Conference – Fueling the Future: Gas' Role in Private Power Projects, 1992, Houston, Texas – Panel member addressing changing power supply requirements of electric utilities.

#### MEMBERSHIPS/ASSOCIATIONS

Member Municipal Electric Utility Association Northeast Public Power Association New York State Independent System Operator



Attachment FWR-3 - APS Responses on Edison Electric Institute Dues

# ARIZONA PUBLIC SERVICE COMPANY PRE-FILED SET OF DATA REQUESTS REGARDING THE APPLICATION TO APPROVE RATE SCHEDULES DESIGNED TO DEVELOP A JUST AND REASONABLE RATE OF RETURN DOCKET NO. E-01345A-16-0036 JUNE 1, 2016

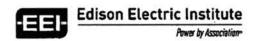
#### Pre-filed 1.54: Edison Electric Institute dues.

- a. What amount of dues for EEI has the Company requested? Show the amounts, by account.
- b. Provide copies of the Edison Electric Institute dues invoices for the years 2014 and 2015.
- c. Include invoices for each EEI committee and subgroup.
- d. Identify the portion of EEI dues for each EEI group for lobbying activities that has been recorded into below the line.

#### Response:

- a. Please see attachment APSRC00490 for the information requested. The company has requested \$720,274 of nonlobbying related EEI membership dues recorded in account 930.2. Also included in the request are subcommittee dues attached in part c below. UARG membership dues of \$185,889 recorded in account 930.2. USWAG membership dues of \$40,500 recorded in account 930.2.
- Attached as APSRC00539, and APSRC00540 are the requested invoices.
- c. Attached as APSRC00541, and APSRC00542 are the requested invoices.
- d. Please see attachment APSRC00490 for the information requested. Lobbying expenses for EEI of \$211,748 were recorded into below-the-line accounts during the Test Year. Also included in the EEI dues are donations of \$30,000 that were recorded into below-the-line accounts during the Test Year.

Witness: Elizabeth Blankenship Page 1 of 1



# **Invoice for Membership Dues**

PINNACLE WEST CAPITAL CORP 400 N 5TH ST PHOENIX, AZ 85004-3902

Date	Invoice Number
11/27/2013	Dues201450

Payment due on or before 1/31/2014

Description		Total
2014 EEI Membership Dues for:		
Regular Activities of Edison Electric Institute 1		\$797,963
Industry Issues <sup>2</sup>	, -	79,796
Restoration, Operations, and Crisis Management Program <sup>3</sup>		5,000
2014 Contribution to The Edison Foundation, which funds IEE 4		30,000
×	Total	\$912,759

- 1 The portion of 2014 membership dues relating to influencing legislation, which is not deductible for federal income tax purposes, is estimated to be 18%.
- 2 The portion of the 2014 industry issues support relating to influencing legislation is estimated to be 40%.
- 3 The Restoration, Operations, and Crisis Management Program funds improvements to industry—wide responses to major outages; continuity of industry and business operations; and EEI's all hazards support and coordination of the industry during times of crises. No portion of this assessment is allocable to influencing legislation.
- 4 The Edison Foundation is an IRC 501(c)(3) educational and charitable organization. Contributions are deductible for federal income tax purpose to the extent provided by law. Please consult your tax advisor with respect to your specific situation.

#### PLEASE NOTE INFORMATION FOR ELECTRONIC PAYMENT

The following instructions should be used when transferring funds electronically (ACH or wire) to Edison Electric Institute:

Beneficiary's Bank:

Wells Fargo Bank, N.A.

Bank's Address:

Washington, DC

Bank's ABA Number:

121000248

Beneficiary:

Edison Electric Institute

Beneficiary's Acct No:

2000013842897

Beneficiary's Address:

701 Pennsylvania Avenue, NW

Washington, DC 20004-2696 USA

Beneficiary Reference:

2014 Membership Dues

Please refer any questions to Terri Oliva, EEI Controller: (202) 508-5541 or memberdues@eei.org



#### **About IEE**

IEE is an Institute of The Edison Foundation focused on advancing the adoption of innovative and efficient technologies among electric utilities and their technology partners that will transform the power grid. IEE promotes the sharing of information, ideas, and experiences among regulators, policymakers, technology companies, thought leaders, and the electric power industry. IEE also identifies policies that support the business case for adoption of cost-effective technologies. IEE's members are committed to an affordable, reliable, secure, and clean energy future.

IEE is governed by a Management Committee of electric industry Chief Executive Officers. IEE members are the investor-owned utilities that represent about 70% of the U.S. electric power industry. IEE has a permanent Advisory Committee of leaders from the regulatory community, federal and state government agencies, and other informed stakeholders. IEE has a Strategy Committee of senior electric industry executives and 30 smart grid technology company partners.

#### About The Edison Foundation

The Edison Foundation (EF) is a 501(c)(3) charitable organization dedicated to bringing the benefits of electricity to families, businesses, and industries worldwide. Furthering Thomas Alva Edison's spirit of invention, the Foundation works to encourage a greater understanding of the production, delivery, and use of electric power to foster economic progress; to ensure



a safe and clean environment; and to improve the quality of life for all people. The Edison Foundation provides knowledge, insight, and leadership to achieve its goals through research, conferences, grants, and other outreach activities.

#### Funding for 2014

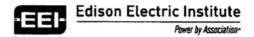
EF/IEE requests contributions from individual utilities based on the following revenue formula:

•	Companies with revenues in excess of \$10 billion a year	\$50,000
•	Companies with revenues from \$3 billion to \$10 billion a year	\$30,000
•	Companies with revenues from \$1 billion to \$3 billion a year	\$15,000
•	Companies with revenues less than \$1 billion a year	\$5,000

Contributions to The Edison Foundation and its programs are tax deductible in the same manner as contributions to any 501(c)(3) organization.

#### Membership

Membership is open to all electric utilities, including investor-owned utilities, public power utilities, electric cooperatives, and international utilities.



# Invoice for Membership Dues

PINNACLE WEST CAPITAL CORP 400 N 5TH ST

PHOENIX, AZ 85004-3902

Date	Invoice Number	
12/02/2014	Dues201550	

Payment due on or before 1/30/2015

Description	Total
2015 EEI Membership Dues for:	
Regular Activities of Edison Electric Institute <sup>1</sup> Industry Issues <sup>2</sup> Restoration, Operations, and Crisis Management Program <sup>3</sup>	\$833,656 83,366 15,000
2015 Contribution to The Edison Foundation, which funds IEI 4	30,000
	Total \$962,022

- 1 The portion of 2015 membership dues relating to influencing legislation, which is not deductible for federal income tax purposes, is estimated to be 13%.
- 2 The portion of the 2015 industry issues support relating to influencing legislation is estimated to be 25%.
- 3 The Restoration, Operations, and Crisis Management Program is related to improvements to industry-wide responses to major outages (e.g. National Response Event); continuity of industry and business operations; and EEI's all hazards support and coordination of the industry during times of crises. No portion of this assessment is allocable to influencing legislation.
- 4 The Edison Foundation is an IRC 501(c)(3) educational and charitable organization. Contributions are deductible for federal income tax purpose to the extent provided by law. Please consult your tax advisor with respect to your specific situation.

## PLEASE NOTE INFORMATION FOR ELECTRONIC PAYMENT

The following instructions should be used when transferring funds electronically (ACH or wire) to Edison Electric Institute:

Beneficiary's Bank:

Wells Fargo Bank, N.A.

Bank's Address:

Washington, DC

Bank's ABA Number:

121000248

Beneficiary:

Edison Electric Institute

Beneficiary's Acct No:

2000013842897

Beneficiary's Address:

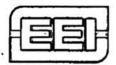
701 Pennsylvania Avenue, NW

Washington, DC 20004-2696 USA

Beneficiary Reference:

2015 Membership Dues '

Please refer any questions to Terri Oliva, EEI Controller: (202) 508-5541 or memberdues@eei.org



Customer #: 0004149150

Arizona Public Service Co. 400 N 5th Street Phoenix, AZ 85004-3902 Edison Electric Institute 701 Pennsylvania Avenue, N.W. Washington, DC 20004-2696 USA

#### Invoice

Invoice #:

123897

Invoice Date:

02/07/2014

FEIN: 13-0659550

Description	Quantity	Price	Discount	Amount
2014 USWAG Membership Dues	ī	\$39,375.00	\$0.00	\$39,375.00

P.O. 700608650 Charge EHS 7621 Dept. 1451 RC 801

This invoice is for the 2014 Utility Solid Waste Activities Group (USWAG) Membership Dues. If you have questions about the invoice, please contact Gayle Novak, at 202-508-5654. If you have questions about making a payment for this invoice, please contact Carol Ray, in EEI's Internal Accounting Department, at 202-508-5428.

Invoice Total	\$39,375.00
Taxes	\$0.00
Amount Paid	\$0.00
PLEASE PAY	\$39,375.00

#### PLEASE: DETACH AND REMIT WITH YOUR PAYMENT

Invoice #: 123897

Customer #: 0004149150

Arizona Public Service Co.

400 N 5th Street Phoenix, AZ 85004-3902

Remit Payment To:

# **Edison Electric Institute**

Select Paym	ent Method
Check Enclosed Card Provider Card #	Exp Date/
Card Holder's Name	,

\$39,375.00

Total Due:

701 Pennsylvania Avenue, N.W., Washington, DC 20004-2696, USA

Amt Remitted : APSRC00541
Page 1 of 2



Customer #: 0004149150

Arizona Public Service Co 400 N 5th Street Phoenix, AZ 85004-3902 Edison Electric Institute 701 Pennsylvania Avenue, N.W. Washington, DC 20004-2696 USA

#### Invoice

Invoice #:

121298

Invoice Date:

12/17/2013

FEIN: 13-0659550

Description	Quantity	Price	Discount	Amount
2014 UARG Membership Dues	1	\$177,024.00	\$0.00	\$177,024.00

PO 700608053

This invoice is for your participation in the Utility Air Regulatory Group (UARG) for the calendar year 2014. If you have questions about the program, please contact Andrea Field at 202-955-1558. If you have questions regarding this invoice or to make payment arrangements, please contact Carol Ray, in EEI's Internal Accounting Department, on 202-508-5428.

PLEASE PAY	\$177,024.00
Amount Paid	\$0.00
Taxes	\$0.00
Invoice Total	\$177,024.00

#### PLEASE DETACH AND REMIT WITH YOUR PAYMENT

narce # 99-165-114

Invoice #: 121298

Customer #: 0004149150

Arizona Public Service Co 400 N 5th Street Phoenix, AZ 85004-3902

Remit Payment To:

# **Edison Electric Institute**

Select Payment Method	
Card Provider	Exp Date/
Card Holder's NameCard Holder's Signature	

\$177,024.00

Total Due:

PR# 1190094



Customer #: 0004074490

Pinnacle West Capital Corp. PO Box 53999, MS8695 Phoenix, AZ 85072-3999 Edison Electric Institute 701 Pennsylvania Avenue, N.W. Washington, DC 20004-2696 USA

#### Invoice

Invoice #:

139008

Invoice Date:

12/17/2014

FEIN: 13-0659550

Description	Quantity	Price	Discount	Amount
2015 UARG Membership Dues	1	\$185,889.00	\$0.00	\$185,889.00

armin EHS 8021

unit - 1960

TOC- 620

Elizabeth artich

This invoice is for your participation in the Utility Air Regulatory Group (UARG) for the calendar year 2015. If you have questions about the program, please contact Andrea Field at 202-955-1558. If you have questions regarding this invoice or to make payment arrangements, please contact Carol Ray, in EEI's Internal Accounting Department, on 202-508-5428.

Invoice Total	\$185,889.00
Taxes	\$0.00
Amount Paid	\$0.00
PLEASE PAY	\$185,889.00
	l

#### PLEASE DETACH AND REMIT WITH YOUR PAYMENT

Invoice #: 139008

Customer #: 0004074490

Pinnacle West Capital Corp. PO Box 53999, MS8695 Phoenix, AZ 85072-3999

Remit Payment To:

**Edison Electric Institute** 

Select Payment Method		
Check Enclosed	Exp Date/	
Card #		
Card Holder's Name		
Card Holder's Signature		

\$185,889.00

Total Due:



Customer #: 0004149150

Arizona Public Service Co. 400 N 5th Street Phoenix, AZ 85004 Edison Electric Institute 701 Pennsylvania Avenue, N.W. Washington, DC 20004-2696 USA

#### Invoice

Invoice #: 140501 Invoice Date: 01/23/2015 FEIN: 13-0659550

Description	Quantity	Price	Discount	Amount
2015 USWAG Membership Dues	1	\$40,500.00	\$0.00	\$40,500.00

This invoice is for the 2015 Utility Solid Waste Activities Group (USWAG) Membership Dues. If you have questions about the invoice, please contact Gayle Novak, at 202-508-5654. If you have questions about making a payment for this invoice, please contact Carol Ray, in EEI's Internal Accounting Department, at 202-508-5428.

PLEASE PAY	\$0.00		
Amount Paid			
Taxes	\$0.00		
Invoice Total	\$40,500.00		

#### PLEASE DETACH AND REMIT WITH YOUR PAYMENT

Invoice #: 140501

Customer #: 0004149150

Arizona Public Service Co. 400 N 5th Street Phoenix, AZ 85004

Remit Payment To:

**Edison Electric Institute** 

Select Payment Method		
Card # Check Enclosed	Exp Date/	
Card Holder's NameCard Holder's Signature		

\$40,500.00

Total Due: APSRC00542

701 Pennsylvania Avenue, N.W., Washington, DC 20004-2696, USA

Page 2 of 4





January 20, 2015

TO: USWAG Policy Committee

Enclosed is an invoice for your company's 2015 participation in the Utility Solid Waste Activities Group (USWAG).

The total 2015 USWAG Budget is \$3,905,000. We are pleased to report that Metropolitan Water District of Southern California has joined USWAG since the 2014 billing cycle. Avista Corporation discontinued membership in 2015.

Please note that the revised formula will not be applied until calculation of 2016 dues. The revised guidelines, assessing dues on retired coal units, is in effect for calculation of 2015 dues. Please reference the October Policy Committee meeting minutes for details.

The Policy Committee agreed to a 2015 dues assessment of \$36,000 per full share. The USWAG dues assessments are as follows:

Share	Assessment		
.125	4,500		
.250	9,000		
.375	13,500		
.500	18,000		
.625	21,875		
.750	27,000		
.875	31,500		
1.000	36,000		
1.125	40,500		
1.250	45,000		
1.375	49,500		
1.500	54,000		
1.625	58,500		
1.750	63,000		
1.875	67,500		
2.000	72,000		
2.125	76,500		
2.250	81,000		





575 SEVENTH STREET NW - WASHINGTON DC 290-)4 T 200 344 4000 - F 202 344 8300 - www.Venable.com

Share	Assessment	
2.375	85,500	
2.500	90,000	
2.625	94,500	
2.750	99,000	
2.875	103,500	
3.000	108,000	
3.125	112,500	
3.250	117,000	
3.375	121,500	
3.500	126,000	
3.625	130,500	
3.750	135,000	
3.875	139,500	
4.000	144,000	

Thank you for your continued membership in USWAG. If you have any questions regarding your billing, please contact the Manager of Environmental and USWAG Program Services, Gayle Novak at 202-508-5654 or <a href="mailto:gayle.novak@uswag.org">gayle.novak@uswag.org</a>.

Sincerely,

-1 E Con

Terry E. Coss, Xcel Energy USWAG Chairman

Enclosure

# **EEI Membership Dues**

Membership Due	<b>FERC Account</b>	2014	2015
EEI Annual Membership Due	4261000	30,000.00	30,000.00
	4264000	202,683.00	211,748.00
	9302000	680,076.00	720,274.00
<b>UARG Membership Dues</b>	9302000	177,024.00	185,889.00
USWAG Membership Dues	9302000	39,375.00	40,500.00
	D=	1,129,158.00	1,188,411.00

# **EEI Membership Dues by FERC Account**

BTL Donations	4261000	30,000.00	30,000.00
BTL Lobbying EEI Dues	4264000	202,683.00	211,748.00
Operations and Maintenance	9302000	896,475.00	946,663.00
		1,129,158.00	1,188,411.00

Attachment FWR-4 – APS Response to Discovery on Mechanics of Ocotillo Deferral Mechanism

### ARIZONA CORPORATION COMMISSION STAFF'S NINTH SET OF DATA REQUESTS TO ARIZONA PUBLIC SERVICE COMPANY REGARDING THE APPLICATION TO APPROVE RATE SCHEDULES DESIGNED TO DEVELOP A JUST AND REASONABLE RATE OF RETURN DOCKET NO. E-01345A-16-0036

AND

DOCKET NO. E-01345A-16-0123 OCTOBER 11, 2016

- Staff 9.19: Refer to the direct testimony and workpapers of APS witness Snook concerning the Company's Ocotillo Deferral Request.
  - a. Show in detail how each amount on Mr. Snook's Ocotillo Deferral Request workpapers [LRS\_WP01DR - Ocotillo deferral and SCR rev req.xlsx] on the "Ocotillo WPS" tab was derived.
  - b. Why are no "overhead loads" included in the plant costs?
  - c. What estimated "overhead loads" would be recorded by APS for:
    - i. Units 3, 4 and 5?
    - ii. Units 6 and 7?
  - d. Does the Company's accounting deferral request include any plant costs associated with "overhead loads"?
    - i. If not, explain fully why not.
    - ii. If so, how much?
  - e. What debt rate is used to compute the Debt Return?
  - f. Show in detail how the Debt Return amounts are calculated.
  - g. What depreciation rate and useful life are used for the Depreciation Expense?
  - h. Show in detail how the Depreciation Expense amounts are calculated.
  - i. Would any carrying charges be applied during the amortization period?
  - j. If the answer to part i is "yes" explain fully, and show in detail how the carrying charges curing the amortization period would be computed.
  - k. How are the "Average Rate Base 2019" amounts

Witness: Leland Snook Page 1 of 6

### ARIZONA CORPORATION COMMISSION STAFF'S NINTH SET OF DATA REQUESTS TO ARIZONA PUBLIC SERVICE COMPANY REGARDING THE APPLICATION TO APPROVE RATE SCHEDULES DESIGNED TO DEVELOP A JUST AND REASONABLE RATE OF RETURN DOCKET NO. E-01345A-16-0036

AND DOCKET NO. E-01345A-16-0123 OCTOBER 11, 2016

calculated? Show in detail.

- I. The Company's proposed Commission Order language at page 14 of Mr. Snook's direct testimony does not specify an amortization period for the deferral. If that language were used, would the decision concerning the amortization period be reserved for the Commission to make in a future APS rate case?
- m. Is the Company requesting to defer any equity return amounts for the OMP?
- n. If the answer to part m is "yes" identify, quantify and explain all equity return deferrals related to the OMP that APS is proposing.
- o. How will APS account for the revenue it receives from the generation of energy that is produced by the OMP during the accounting deferral period? Explain fully.
- p. For each month of the anticipated accounting deferral period, identify the amount of energy generation anticipated from the OMP.
- q. For each month of the anticipated accounting deferral period, identify the amount of revenue that APS expects from the energy generation anticipated from the OMP.
- r. For each month of the OMP accounting deferral period, show and explain how the cost of power from the OMP compares with the amount of estimated payments for energy that APS would be making to obtain the energy from an alternative source.
- s. Is the OMP anticipated to generate any savings in fuel or purchased power cost during the accounting deferral period?
  - i. If not, explain fully why not.
  - ii. If so, identify, quantify and explain the anticipated fuel and purchased power savings associated with the OMP.

Witness: Leland Snook Page 2 of 6

### ARIZONA CORPORATION COMMISSION STAFF'S NINTH SET OF DATA REQUESTS TO

### ARIZONA PUBLIC SERVICE COMPANY REGARDING THE APPLICATION TO APPROVE RATE SCHEDULES DESIGNED TO DEVELOP A JUST AND REASONABLE RATE OF RETURN DOCKET NO. E-01345A-16-0036

AND

DOCKET NO. E-01345A-16-0123 OCTOBER 11, 2016

- t. Is the OMP anticipated to be eligible for accelerated tax depreciation and bonus tax depreciation?
  - i. If not, explain fully why not.
  - ii. If so, identify the amounts of accelerated tax depreciation and bonus tax depreciation in each tax year that is expected for the OMP.
- u. Does APS agree that accelerated and bonus tax depreciation represents an important source of non-investor supplied cost-free financing? If not, explain fully why not.

Response:

- a. Please see attachment APSRC01392 for additional details in support of LRS\_WP01DR - Ocotillo deferral and SCR rev reg.xlsx work paper "Ocotillo WPS" tab. Table A & B at lines 7 thru 60 relate to Ocotillo Modernization Project (OMP) cost deferrals.
- b. Please note that Mr. Snook's testimony at page 12, line 20, states that the actual deferral will reflect the total ownership cost incurred in construction and operation of OMP project. Actual costs will include the actual direct and actual overhead loads for the project. Mr. Snook's work papers were prepared using only direct construction costs primarily for two reasons. First, the overhead loads that will apply to this project are not yet known. Overhead loads can be quite variable from year-to-year and business area to business area. Second, the amount of the Company's expected investment in OMP has previously been reported to the Commission and other external parties on the basis of direct costs only. To avoid confusion, the Company decided to use previously disclosed direct costs in its estimate. See Response to Staff 9.19(c) below for a rough estimate of the impact the inclusion of overhead loads may have on the annualized deferral.
- c. Overhead loads are administrative and general (A&G) and engineering and supervision (E&S) costs allocated to capital projects. The actual overhead allocation ratio can vary from year to year depending on the level of A&G and E&S costs in a given year and the volume of capital projects subject to those allocations. The estimated overhead loads related to

Witness: Leland Snook

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### ARIZONA CORPORATION COMMISSION STAFF'S NINTH SET OF DATA REQUESTS TO ARIZONA PUBLIC SERVICE COMPANY REGARDING THE APPLICATION TO APPROVE RATE SCHEDULES DESIGNED TO DEVELOP A JUST AND REASONABLE RATE OF RETURN DOCKET NO. E-01345A-16-0036 AND

DOCKET NO. E-01345A-16-0123 OCTOBER 11, 2016

OMP could be in the range of 6%, or approximately \$30 million. On an annualized basis, this load rate would increase the cost deferral by approximately \$2.5 million.

- Overhead loads on OMP Units 3, 4 and 5 could be in the range of 6% or approximately \$18M. On an annualized basis, this load rate would increase the cost deferral by approximately \$1.5 million.
- ii. Overhead loads on OMP Units 6 and 7 could be in the range of 6% or approximately \$12M. On an annualized basis, this load rate would increase the cost deferral by approximately \$1.0 million.
- d. Yes, please see Response to Staff 9.19 (b) and (c) above.
- Work paper LRS\_WP01DR Page 2 of 2 used an incremental debt return of 6.75%.
- f. Please see attachment APSRC01392 page 1 line 12 and line 41 for the calculation of the Debt Return amounts. A debt return is applied to 100% of the OMP in-service rate base for the number of months in deferral period. The expense associated with the debt return is deferred.
- g. A depreciation rate of 3.125% with a useful life of 32 years was used to estimate the depreciation expense for OMP.
- h. Please see attachment APSRC01392 page 1 line 9 & 38 for the calculation of the depreciation expense amounts.
- i. After the costs of the OMP have been incorporated into the Company's base rates, which is likely to be at the conclusion of the Company's next rate case following the current case, cost deferrals for OMP will cease. Carrying charges for both debt and equity will be applied to the OMP rate base value at that time just as they apply to any other investment comprising the Company's rate base. Similarly, at the conclusion of the Company's next rate case, it is expected that the balance of the deferred expenses will start to be amortized and recovered in base rates. As with any other rate base item, the regulatory asset related to the accumulated deferred expenses will incur carrying charges

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### ARIZONA CORPORATION COMMISSION STAFF'S NINTH SET OF DATA REQUESTS TO ARIZONA PUBLIC SERVICE COMPANY REGARDING THE APPLICATION TO APPROVE RATE SCHEDULES DESIGNED TO DEVELOP A JUST AND REASONABLE RATE OF RETURN DOCKET NO. E-01345A-16-0036

AND

DOCKET NO. E-01345A-16-0123 OCTOBER 11, 2016

for both debt and equity.

- j. Please see the Response to Staff 9.19(i) above. The carrying charges will be equal to the value of the regulatory asset in the Company's adjusted test year in (presumably) the Company's next rate case times the Company's weighted average cost of capital, including income taxes for the equity return portion, authorized by the Commission in that rate case.
- k. Additional details on OMP average rate base estimates can be seen in attachment APSRC01392 page 1 line 31 and line 60.
- I. Yes.
- m. No.
- n. Not applicable.
- o. Customers will get the benefit of the OMP from the first day the units are in service. These benefits may occur as reduced fuel and purchased power expenses or as higher offsystem margins. See the Response to Staff 9.19(s) below. In both cases, the changes in fuel and purchased power expenses will be reflected in lower PSA rates to customers once the units become operational.
- p. The deferral period has not yet been determined, however, attachment APSRC01388 shows anticipated monthly generation from OMP from when it is expected to go in service through the end of 2022.
- q. The OMP units are being developed to serve APS's native load requirements. To the extent that the units are available and market conditions are favorable, the units may be used to generate off system sales. These sales and associated revenues have not been estimated. Whatever they may be, they will be credited to APS customers.
- r. OMP is being developed for capacity, reliability, quick start capability, fast-ramping and flexible operation purposes. Comparable resource alternatives were evaluated in a 2015

Witness: Leland Snook Page 5 of 6

### ARIZONA CORPORATION COMMISSION STAFF'S NINTH SET OF DATA REQUESTS TO ARIZONA PUBLIC SERVICE COMPANY REGARDING THE APPLICATION TO APPROVE RATE SCHEDULES DESIGNED TO DEVELOP A JUST AND REASONABLE RATE OF RETURN DOCKET NO. E-01345A-16-0036

AND DOCKET NO. E-01345A-16-0123 OCTOBER 11, 2016

Peaking RFP. Results from that RFP showed that the OMP is less expensive than comparable alternative sources. Please refer to the independent monitor's letter provided in response to Staff 9.12a attachment APSRC01385.

- s. OMP is expected to generate savings in fuel and purchase power costs during the accounting deferral period compared to not having OMP in service. The units are more efficient than the steam units currently at Ocotillo, more efficient than the other CTs on APS system, and provide added flexibility to the system. The flexibility including quick starting and fast-ramping of the OMP units allow APS to integrate greater amounts of solar renewable generation by ramping down as solar generation is added to the system and ramping up quickly to full load as solar generation falls sharply as the sun is setting. APS does not have an estimate of savings in fuel and purchase power that fully incorporates these benefits.
- t. Yes, the capital investment in OMP is anticipated to be eligible for accelerated bonus tax depreciation based on current federal tax legislation.
  - i. This question does not apply given that the response to 9.19 t. is yes.
  - Please see attachment APSRC01392 page 1 line 26 & 55 which indicate the estimated amounts of accelerated bonus tax depreciation related to OMP.
- u. Yes. For this reason APS reduces rate base by the deferred tax impact associated with accelerated and bonus accelerated tax depreciation. This treatment will be applied to bonus accelerated tax depreciation on OMP.

Witness: Leland Snook Page 6 of 6

### OMP and SCR cost deferral detailed work paper - Staff Question 5.19 and 5.20 Supporting Details to LRS\_WP01DR Most Values are in \$Millions

ne#	TABLE - A: OMP U6 & U7	2016	2017	2018	2019	Totals	Comments & Notes
-	OMP Costs - U6 & 7 in-service Nov & Dec 2018 deferra	Is begin Dec 20		-		-	F
7	Deferral Months This period	0	0	1	12		Number of months for deferrals
8	O&M	-10	100	0.1	0.9	1.0	New CT unit "Fixed" O&M
9	Book Depreciation			0.5	6.6	7.2	Book depr. at book rate with calendar months factored into estima-
10	Other expense						Other expense
11	Property Taxes - 2 year lag		543	(2)	16.0	1,41	Property taxes normally have a two year lag before they are billed
12	Debt Return 100% 6.75%			1.0	11.4	12.4	Deferrals normally are allowed a 100% debt return
13	Equity Return 0% 10.5%	E.	1.6	-	1.00		No equity return use 100% debt return for deferral period
14	Tax on Equity Return 40% 167%			-			Taxes result only when we are using an equity return
15	Annual Deferrals - \$Ms	-	760	1.6	19.0	20.6	Sub-Total costs and return deferral amounts
16	Annual Amortization - SMs Year	s	5.45	-		21.020	
17	Cumulative Deferrals Balance			1.6	20.6		
18							
19	Months in service	0	0	2	12		Construction Values - SMs
20	Gross Plant Nov & Dec 2018	9	938	208.2	212.1		198.8 CapEx Total No AFUDC No Loads
21		3.1%	345	(1.1)	(7.7)		- Overhead costs assumed
22	OCLD	2.2.0		207.1	204.4		9.4 Estimated Capitalized AFUDC
23	15.077A			37.55			208.2 Total Estimate for Plant in Service
24	Macrs Tax %s B. Macrs 15	- Bonus 2018		43%	6%		Accelerated Bonus Depreciation Rates for 2018
25	Land to the state of the state	3.1%		1.1	6.6		Book Depreciation at straight-line rate
26	Tax Depreciation			89.5	12.1		Tax Depreciation at accelerated tax rates
27	Tax Depr O/(U) Book Depr	-		88.4	5.5		Tax Depreciation Difference over book rate
28	Tax Depr Delta at marginal tax rate		555	(35.4)	(2.2)		Annual deferred tax at marginal tax rate
29	Deferred Income Tax - Cumulative Balance	-	-	(35.4)	(37.6)		Cumulative deferred tax and reduction to rate base
77.7		+ line29)	-	171.7	166.9		Cumulative deletifed tax and reduction to rate base
		- mieral	335				4 L L 100 M D
30 31	TABLE - B : OMP U6, U7 & U8	t Ave)	2017	190.0 2018	169.3 2019	Totals	Average rate base is 2pt - 100 % Return considers months in period  Comments & Notes
31 ne#	TABLE - B: OMP U6, U7 & U8 OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019	2016 deferrals begin	Feb 2019	2018	2019	Totals	Comments & Notes
31 ne#	TABLE - B: OMP U6, U7 & U8 OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019 Defental Months This period	2016		2018	<b>2019</b>	5	Comments & Notes  Number of months for deferrals
31 ne#	TABLE - B: OMP U6, U7 & U8 OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019 - Deferral Months This period O&M	2016 deferrals begin	Feb 2019	2018	2019 10 1.4	1.4	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M
31 36 37 38	TABLE - B: OMP U6, U7 & U8 OMP Costs - U5, U4 & U3 in-service Jan, Feb. Mar 2019: Deferral Months This period O&M Book Depreciation	2016 deferrals begin	Feb 2019	2018	<b>2019</b>	5	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat
31 36 37 38	TABLE - B: OMP U6, U7 & U8 OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019 Deferral Months This period O&M Book Depreciation Other expense	2016 deferrals begin	Feb 2019	2018	2019 10 1.4	1.4	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense
31 36 37 38 39	TABLE - B : OMP U6, U7 & U8 OMP Costs - U5, U4 & U3 in-service Jan, Feb. Mar 2019 : Deferral Months This period O&M Book Depreciation Other expense Property Taxes - 2 year lag	2016 deferrals begin	Feb 2019	2018	2019 10 1.4 7.9	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed
36 37 38 39 40	TABLE - B: OMP U6, U7 & U8 OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019: Deferral Months This period O&M Book Depreciation Other expense Property Taxes - 2 year lag Debt Return 100% 6.75%	2016 deferrals begin	Feb 2019	2018	2019 10 1.4 7.9	1.4	Comments & Notes  Number of months for deferrals  New CT unit "Fixed" O&M  Book dept, at book rate with calendar months factored into estimat Other expense  Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return
31 36 37 38 39 40 41	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019  Deferral Months This period  O&M  Book Depreciation  Other expense  Property Taxes - 2 year lag  Debt Return  100% 6.75%  Equity Return  0% 10.5%	2016 deferrals begin	Feb 2019	2018	2019 10 1.4 7.9	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equily return use 100% debt return for deferral period
36 37 38 39 40 41 42 43	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb. Mar 2019 :  Deferral Months This period  O&M  Book Depreciation  Other expense Property Taxes - 2 year lag  Debt Return  Equity Return  Tax on Equity Return  Tax on Equity Return  40% 16.75%	2016 deferrals begin	Feb 2019	2018	2019 10 1.4 7.9	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return for deferral period Taxes result only when we are using an equity return
36 37 38 39 40 41 42 43	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019 :  Deferral Months This period  O&M Book Depreciation Other expense Property Taxes - 2 year lag Debt Return Equity Return Tax on Equity Return Annual Deferrals - \$Ms	2016 deferrals begin 0	Feb 2019	2018	2019 10 1.4 7.9	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equily return use 100% debt return for deferral period
31 866 37 38 39 40 41 42 43 44 445	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019 :  Deferral Months This period  O&M  Book Depreciation  Other expense Property Taxes - 2 year lag  Debt Return  100% 6.75%  Equity Return  40% 10.5%  Annual Deferrals - SMS  Annual Amortization - SMS	2016 deferrals begin 0	Feb 2019	2018	2019 10 1.4 7.9	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return for deferral period Taxes result only when we are using an equity return
31 86 37 38 39 440 411 42 43 44 44 45 46	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019 :  Deferral Months This period  O&M Book Depreciation Other expense Property Taxes - 2 year lag Debt Return Equity Return Tax on Equity Return Annual Deferrals - \$Ms	2016 deferrals begin 0	Feb 2019	2018	2019 10 1.4 7.9	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return for deferral period Taxes result only when we are using an equity return
31 # # # # # # # # # # # # # # # # # # #	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019:  Deferral Months This period  O&M  Book Depreciation Other expense Property Taxes - 2 year lag Debt Return Equity Return Tax on Equity Return Annual Deferrals - \$Ms Annual Amortization - \$Ms  Cumulative Deferrals Balance	2016 deferrals begin 0	0	2018	2019 10 1.4 7.9	1.4 7.9	Comments & Notes  Number of months for deferrals  New CT unit "Fixed" O&M  Book dept, at book rate with calendar months factored into estimat  Other expense  Property taxes normally are a two year lag before they are billed  Deferrals normally are allowed a 100% debt return  No equity return use 100% debt return for deferral period  Taxes result only when we are using an equity return  Sub-Total costs and return deferral amounts
31 # # # # # # # # # # # # # # # # # # #	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019 :  Deferral Months This period  O&M  Book Depreciation  Other expense Property Taxes - 2 year lag  Debt Return  100% 6.75%  Equity Return 40% 16.796  Annual Amorization - 5Ms  Cumulative Deferrals Balance  Months in service	2016 deferrals begin 0	Feb 2019	2018	2019 10 1.4 7.9 . 15.4 24.7 .	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return for deferral period Taxes result only when we are using an equity return Sub-Total costs and return deferral amounts  Construction Values - \$Ms
31 86 86 37 38 39 440 441 442 443 444 445 446 447 448 499	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb. Mar 2019:  Deferral Months This period  O&M  Book Depreciation Other expense Property Taxes - 2 year lag Debt Return 100% 6.75% Equity Return 7% 10.5% Tax on Equity Return 40% 16.7% Annual Deferrals - \$Ms Annual Amortization - \$Ms Cumulative Deferrals Balance  Months in service Gross Plant by Mar 2019	2016 deferrals begin 0 .	0	2018	2019 10 1.4 7.9 - 15.4 - 24.7 - 24.7 10 321.5	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return for deferral period Taxes result only when we are using an equity return Sub-Total costs and return deferral amounts  Construction Values - \$Ms  298.2   Captx Total No AFUDC No Loads
31 86 37 38 39 440 411 42 43 44 44 45 46 47 47 48 49 50	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019 :  Deferral Months This period  O&M  Book Depreciation  Other expense Property Taxes - 2 year lag Debt Return  Caulty Return  O% 10.5%  Tax on Equity Return  Annual Deferrals - SMs  Cumulative Deferrals Belance  Months in service Gross Plant Accum, Depr  32.0	2016 deferrals begin 0	0	2018	2019 10 1.4 7.9 15.4 - 24.7 24.7 (7.9) 321.5 (7.9)	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return Taxes result only when we are using an equity return Sub-Total costs and return deferral amounts  Construction Values - SMs  298.2 Captx Total No AFUDC No Loads — Overhead costs assumed
331 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 50	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb. Mar 2019:  Deferral Months This period  O&M  Book Depreciation Other expense Property Taxes - 2 year lag Debt Return 100% 6.75% Equity Return 7% 10.5% Tax on Equity Return 40% 16.7% Annual Deferrals - \$Ms Annual Amortization - \$Ms Cumulative Deferrals Balance  Months in service Gross Plant by Mar 2019	2016 deferrals begin 0 .	0	2018	2019 10 1.4 7.9 - 15.4 - 24.7 - 24.7 10 321.5	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return for deferral period Taxes result only when we are using an equity return Sub-Total costs and return deferral amounts  Construction Values -\$Ms  298.2 CapEx Total No AFUDC No Loads Overhead costs assumed 2.3 Setimated Capitalized AFUDC
331 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 50 51	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb.Mar 2019:  Deferral Months This period  O&M Book Depreciation Other expense Property Taxes - 2 year lag Debt Return 100% 6.75% Equity Return 100% 10.5% Tax on Equity Return 40% 167% Annual Deferrals - \$Ms Annual Amortization - \$Ms Cumulative Deferrals Belance  Months in service Gross Plant Accum. Depr OCLD	2016 deferrals begin 0	0	2018	2019 10 1.4 7.9 15.4 24.7 24.7 10 321.5 (7.9) 313.6	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return for deferral period Taxes result only when we are using an equity return Sub-Total costs and return deferral amounts  Construction Values - \$Ms  298.2   CapEx Total No AFUDC No Loads Overhead costs assumed 2.3.3   Estimated Capitalized AFUDC 3.21.5   Total Estimate for Plant in Service
331 366 377 388 399 440 441 442 443 444 445 466 447 448 499 550 551 552 553	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019 :  Deferral Months This period  O&M  Book Depreciation  Other expense Property Taxes - 2 year lag Debt Return  100% 6.75% Equity Return 100% 10.5%  Tax on Equity Return 40% 167%  Annual Amorization - 5Ms  Cumulative Deferrals Balance  Months in service Gross Plant Accum, Depr OCLD  Macrs Tax %s B. Macrs 15	2016 deferrals begin 0 3.1%	0	2018	2019 10 1.4 7.9 15.4 - 24.7 24.7 10 321.5 (7.9) 313.6	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return for deferral period Taxes result only when we are using an equity return Sub-Total costs and return deferral amounts  Construction Values - \$Ms  298.2   CapEx Total No AFUDC No Loads  — Overhead costs assumed  23.3   Estimated Capitalized AFUDC 321.5   Total stimate for Platin in Service Accelerated Bonus Depreciation Rates for 2018
331 366 37 38 39 39 40 41 42 43 44 45 46 47 48 49 50 51 55 53 54	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb.Mar 2019 :  Deferral Months This period  O&M  Book Depreciation Other expense Property Taxes - 2 year lag Debt Return  Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs  Cumulative Deferrals Belance  Months in service Gross Plant Accum. Depr OCLD  Macrs Tax %s Book Depreciation	2016 deferrals begin 0	0	2018	2019 10 1.4 7.9 15.4 24.7 24.7 10 321.5 (7.9) 313.6	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return for deferral period Taxes result only when we are using an equity return Sub-Total costs and return deferral amounts  Construction Values - \$Ms  298.2   CapEx Total No AFUDC No Loads Overhead costs assumed 2.3.3   Estimated Capitalized AFUDC 3.21.5   Total Estimate for Plant in Service
331 336 337 338 339 340 411 442 43 444 445 446 447 448 449 550 551 552 553 554 555	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019 :  Deferral Months This period  O&M  Book Depreciation  Other expense Property Taxes - 2 year lag Debt Return  100% 6.75% Equity Return 100% 10.5%  Tax on Equity Return 40% 167%  Annual Amorization - 5Ms  Cumulative Deferrals Balance  Months in service Gross Plant Accum, Depr OCLD  Macrs Tax %s B. Macrs 15	2016 deferrals begin 0 3.1%	0	2018	2019 10 1.4 7.9 15.4 - 24.7 24.7 10 321.5 (7.9) 313.6	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return for deferral period Taxes result only when we are using an equity return Sub-Total costs and return deferral amounts  Construction Values - \$Ms  298.2   Captx Total No AFUDC No Loads  — Overhead costs assumed  23.3   Estimated Capitalized AFUDC 321.5   Total Estimate for Plaf AFUDC 321.5   Total Estimate for Plaf AFUDC Accelerated Bonus Depreciation Rates for 2018
331 336 337 338 339 340 411 422 433 444 445 466 477 488 499 550 551 552 553 554 555 566	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb.Mar 2019 :  Deferral Months This period  O&M  Book Depreciation  Other expense Property Taxes - 2 year lag Debt Return  Equity Return  Tax on Equity Return  Annual Amoritation - 5Ms  Cumulative Deferrals Balance  Months in service Gross Plant Accum. Depr  OCLD  Macrs Tax %s  B. Macrs 15  Book Depreciation  Tax Depre O/(U) Book Depr	2016 deferrals begin 0 3.1%	0	2018	2019 10 1.4 7.9 - 15.4 - 24.7 - 24.7 - 24.7 - 321.5 (7.9) 313.6 34% 7.9 107.7 99.8	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equiliy return use 100% debt return for deferral period Taxes result only when we are using an equity return Sub-Total costs and return deferral amounts  Construction Values - \$Ms  298.2 CapEx Total No AFUDC No Loads - Overhead costs assumed 2.3.3 Estimated Capitalized AFUDC 321.5 Total Estimate for Plant in Service Accelerated Bonus Depreciation Rates for 2018 Book Depreciation at straight-line rate
331 336 337 338 339 340 411 442 43 444 445 446 447 448 449 550 551 552 553 554 555	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb, Mar 2019 :  Deferral Months This period  O&M  Book Depreciation  Other expense Property Taxes - 2 year lag Debt Return  100% 6.75%  Equity Return  0% 10.5%  Tax on Equity Return  40% 167%  Annual Deferrals - SMs  Cumulative Deferrals Balance  Months in service Gross Plant Accum. Depr OCLD  Macrs Tax %s  B. Macrs 15  Book Depreciation  Tax Depreciation  Tax Depreciation	2016 deferrals begin 0 3.1%	0	2018	2019 10 1.4 7.9 15.4 - 24.7 - 24.7 20 321.5 (7.9) 313.6 34% 7.9 107.7	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return for deferral period Taxes result only when we are using an equity return Sub-Total costs and return deferral amounts  Construction Values - SMs  298.2 Captx Total No AFUDC No Loads  — Overhead costs assumed 23.3 Estimated Capitalized AFUDC 321.5 Total Estimate for Plant in Service Accelerated Bonus Depreciation Rates for 2018 Book Depreciation at straight-line rate Tax Depreciation at accelerated tax rates
331 336 337 338 339 340 411 422 433 444 445 466 477 488 499 550 551 552 553 554 555 566	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan, Feb.Mar 2019 :  Deferral Months This period  O&M  Book Depreciation  Other expense Property Taxes - 2 year lag Debt Return  Equity Return  Tax on Equity Return  Annual Amoritation - 5Ms  Cumulative Deferrals Balance  Months in service Gross Plant Accum. Depr  OCLD  Macrs Tax %s  B. Macrs 15  Book Depreciation  Tax Depre O/(U) Book Depr	2016 deferrals begin 0 3.1%	0	2018	2019 10 1.4 7.9 - 15.4 - 24.7 - 24.7 - 24.7 - 321.5 (7.9) 313.6 34% 7.9 107.7 99.8	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return for deferral period Taxes result only when we are using an equity return Sub-Total costs and return deferral amounts  Construction Values -\$Ms  298.2 Capts Total No AFUDC No Loads Overhead costs assumed 23.3 Estimated Capitalized AFUDC 321.5 Total Estimate for Plant in Service Accelerated Bonus Depreciation Rates for 2018 Book Depreciation at straight-line rate Tax Depreciation at accelerated tax rates Tax Depreciation Difference over book rate
331 331 336 337 338 339 440 441 443 444 445 446 447 448 449 550 551 552 553 554 555 566 557	TABLE - B : OMP U6, U7 & U8  OMP Costs - U5, U4 & U3 in-service Jan,Feb,Mar 2019 · Deferral Months This period  O&M  Book Depreciation Other expense Property Taxes - 2 year lag Debt Return O% 6.75% Equity Return O% 10.5% Tax on Equity Return Annual Amorization - 5Ms Cumulative Deferrals - 5Ms Annual Amorization - 5Ms Cumulative Deferrals Belance  Months in service Gross Plant Accum. Depr OCLD  Macrs Tax %s Book Depreciation Tax Depreciation	2016 deferrals begin 0 3.1%	0	2018	2019 10 1.4 7.9 15.4 - 24.7 24.7 20 321.5 (7.9) 313.6 34% 7.9 107.7 99.8 (39.9)	1.4 7.9	Comments & Notes  Number of months for deferrals New CT unit "Fixed" O&M Book depr. at book rate with calendar months factored into estimat Other expense Property taxes normally have a two year lag before they are billed Deferrals normally are allowed a 100% debt return No equity return use 100% debt return for deferral period Taxes result only when we are using an equity return Sub-Total costs and return deferral amounts  Construction Values - SMs  298.2 Captx Total No AFUDC No Loads  Overhead costs assumed 2.3.3 Estimated Capitalized AFUDC 321.5 Total Estimated Full Control of Control Accelerated Bonus Depreciation Rates for 2018 Book Depreciation at scelerated tax rates Tax Depreciation Difference over book rate Annual deferred tax at marginal tax rates

### OMP and SCR cost deferral detailed work paper - Staff Question 5.19 and 5.20 Supporting Details to LRS\_WP01DR Most Values are in \$Millions

					•	Step Incre	ase January a	(OL)
ne #	TABLE - C - SCRs U4		2016	2017	2018	2019	Totals	Comments & Notes
	4C SCRs equipment costs for unit #4 - In-	service Apr 2018, co	t deferra	l thru De	2018 and	Step incr	rease in Jan	2019 and amortization begins Jan 2019
65	Surcharge Months This period		0	1	8	12		Number of months for deferrals
66	O&M		5 6 5	- S		1		No incremental OM
67	Book Depreciation		-		4.6	6.8	11.4	Book depr. at book rate at number of calendar months
68	Regulatory Asset Amortization					2.5	2.5	Regulatory Asset Amortization
69	Property Taxes - 2 year lag						200	Property taxes normally have a two year lag before they are billed
70	Debt Return	100% 6.75%			7.8	5.3	13.1	Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return
71	Equity Return starts Jan 2019	54% 10.5%			677	9.6	9.6	No equity return deferrals - Equity begins Jan 2019 with step increase
72	Tax on Equity Return	40% 167%				6.4	6.4	Taxes result only when we are using an equity return
73	Annual Deferrals - SMs	10/0	-		12.4		12.4	Sub-total costs and return on capital for surcharge (with equity)
74	Annual Amortization - \$Ms	5 Years			1	(2.5)		No amortization needed due to surcharge recovery
75	Annual Revenue Reg SMs	(Sum line#67 to	#72\		Г	30.6		Annual Revenue Requirement - SMs
76	Cumulative Deferrals Balance	(Julii mieno) to	-,21	55	12.4	9.9		Amuel revenue requirement - 5ms
77	Cumulative Deferrats Balance				12.4	9.9		
78	Months in service		100	93		12		Construction Values - SMs
79	Gross Plant	11.4	0	1	12			
		Apr-18	1.40		213.6	213.6		200.0 CapEx Total No AFUDC No Loads
80	Accum. Depr	31 3.2%			(6.8)	(13.7)		- Overhead costs assumed
81	OCLD				206.8	199.9		13.6 Estimated Capitalized AFUDC
82								213.6 Total Estimate for Plant in Service
83	Macrs Tax Rates	B. Macrs 20 - Bonu	s 2018		42%	4%		Accelerated Bonus Depreciation Rates for 2018
84	Book Depreciation	3.2%			6.8	6.8		Book Depreciation at straight-line rate
85	Tax Depreciation				90.2	9.3		Tax Depreciation at accelerated tax rates
86	Tax Depr O/(U) Book	Depr			83.4	2.4		Tax Depreciation Difference over book rate
87	Tax Depr Delta at ma	rginal tax rate		64	(33.4)	(1.0)		Annual deferred tax at marginal tax rate
88	Deferred Income Tax - Cumula	ative Balance	- 5	- 12	(33.4)	(34.3)		Cumulative deferred tax and reduction to rate base
89	Rate Base end of period	(line 81 + line 8	(8)		173.4	165.6		
	Contraction of the contraction o	And the second section is a second section of						
90	Rate Base average for return calc	(2 pt Ave)	Moures	9	193.5	169.5 Step Incre	ase January 2	Average rate base is 2pt - 100 % Return considers months in period
	TABLE - D - SCRs U5		2016	2017	2018	Step Incres	Totals	Comments & Notes
ine #	TABLE - D - SCRs U5 4C SCRs equipment costs for unit #5 - In-		h cost de	2017 ferrals th	2018 ru Dec 201	Step Increa 2019 8, Step in	Totals	Comments & Notes
ine # 95	TABLE - D - SCRs U5  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period			2017	2018	Step Incres	Totals	Comments & Notes 2019 and amortization begins Jan 2019
ine # 95 96	TABLE - D - SCRs U5 4C SCRs equipment costs for unit #5 - In- Surcharge Months This period O&M		h cost de	2017 ferrals the	2018 ru Dec 201	2019 8, Step in	Totals crease Jan	Comments & Notes  2019 and amortization begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets
95 96 97	TABLE - D - SCRs U5 4C SCRs equipment costs for unit #5 - In- Surcharge Months This period O&M Book Depreciation		h cost de	2017 ferrals th	2018 ru Dec 201	2019 .8, Step in .12 .6.6	Totals acrease Jan - 13.6	Comments & Notes  2019 and amortization begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets From Captx module specific projects #55
95 96 97 98	TABLE - D - SCRs U5  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period O&M Book Depreciation Regulatory Asset Amortization		h cost de	2017 ferrals the	2018 ru Dec 201	2019 8, Step in 12 - 6.6 3.7	Totals acrease Jan 13.6 3.7	Comments & Notes  2019 and amortization begins Ian 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization
95 96 97 98 99	TABLE - D - SCRs U5 4C SCRs equipment costs for unit #5 - In- Surcharge Months This period O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag	service Dec 2017 wit	h cost de	2017 ferrals thi	2018 ru Dec 201 12 - 6.6	2019 8, Step in 12 6.6 3.7 1.3	Totals acrease Jan 13.6 3.7 1.3	Comments & Notes  2019 and amortisation begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property Laxes normally have a two year lag before they are billed
95 96 97 98 99	TABLE - D - SCRS US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return	service Dec 2017 wit	h cost de	2017 ferrals the	2018 ru Dec 201	2019 .8, Step in .12	Totals acrease Jan 13.6 3.7 1.3 16.5	Comments & Notes  2019 and amortization begins Ian 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return
95 96 97 98 99 100	TABLE - D - SCRs U5  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019	service Dec 2017 wit 100% 6.75% 54% 10.5%	h cost de	2017 ferrals thi	2018 ru Dec 201 12 - 6.6	2019 8, Step in 12 6.6 3.7 1.3 4.9 8.9	Totals icrease Jan - 13.6 3.7 1.3 16.5 8.9	Comments & Notes  2019 and amortization begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase
95 96 97 98 99 100 101	TABLE - D - SCRs U5 4C SCRs equipment costs for unit #5 - In- Surcharge Months This period O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019 Tax on Equity Return	service Dec 2017 wit	h cost de	2017 ferrals thi 1 - 0.5	2018 ru Dec 201 12 - 6.6	2019 8, Step in 12 6.6 3.7 1.3 4.9 8.9 5.9	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes results only when we are using an equity return
95 96 97 98 99 100 101 102 103	TABLE - D - SCRS US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return 1 Tax on Equity Return Annual Deferrals - \$Ms	100% 6.75% 54% 10.5% 40% 167%	h cost de	2017 ferrals thi	2018 ru Dec 201 12 - 6.6	2019 8, Step in 12 6.6 3.7 1.3 4.9 8.9 5.9	Totals icrease Jan - 13.6 3.7 1.3 16.5 8.9	Comments & Notes  2019 and amortization begins Ian 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Ian 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity)
95 96 97 98 99 100 101 102 103 104	TABLE - D - SCRs U5 4C SCRs equipment costs for unit #5 - In- Surcharge Months This period O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019 Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs	100% 6.75% 54% 10.5% 40% 167%	h cost de	2017 ferrals thi 1 - 0.5	2018 ru Dec 201 12 - 6.6	2019 8, Step in 12 6.6 3.7 1.3 4.9 8.9 5.9	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Ian 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery
95 96 97 98 99 100 101 102 103 104 105	TABLE - D - SCRS US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019 Tax on Equity Return Annual Deferrals - \$Ms Annual Amortization - \$Ms Annual Amortization - \$Ms Annual Amortization - \$Ms	100% 6.75% 54% 10.5% 40% 167%	h cost de	2017 ferrals thr 1 0.5	2018 ru Dec 201 12 - 6.6 - 10.8 17.4	2019 8, Step in 12 - 6.6 3.7 1.3 4.9 8.9 5.9 - (3.7) 31.3	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - SMs
95 96 97 98 99 100 101 102 103 104 105 106	TABLE - D - SCRs U5 4C SCRs equipment costs for unit #5 - In- Surcharge Months This period O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019 Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs	100% 6.75% 54% 10.5% 40% 167%	h cost de	2017 ferrals thi 1 - 0.5	2018 ru Dec 201 12 - 6.6	2019 8, Step in 12 6.6 3.7 1.3 4.9 8.9 5.9	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Ian 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery
95 96 97 98 99 100 101 102 103 104 105 106	TABLE - D - SCRS US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M  Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag  Debt Return  Equity Return starts Jan 2019  Tax on Equity Return  Annual Deferrals - SMs  Annual Montization - SMs  Annual Revenue Req SMs  Cumulative Deferrals Balance	100% 6.75% 54% 10.5% 40% 167%	n cost de	2017 ferrals thi 1 0.5 0.8	2018 ru Dec 201 12 - 6.6 - 10.8 - 17.4 - 18.7	Step Increi 2019 8, Step in 12 - 6.6 3.7 1.3 4.9 8.9 5.9 - (3.7) 31.3	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - SMs Cumulative Surcharge Recovery
95 96 97 98 99 100 101 102 103 104 105 106 107 108	TABLE - D - SCRS US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019 Tax on Equity Return Annual Deferrals - \$Ms Annual Amortization - \$Ms Annual Amortization - \$Ms Cumulative Deferrals Balance  Months in service	100% 6.75% 54% 10.5% 40% 167% 5 Years (Sum line#95 to a	h cost de	2017 ferrals thu 1 - 0.5 - 0.8 - 1.3	2018 ru Dec 201 12 - 6.6 - 10.8 - 17.4 - 18.7	2019 8, Step in 12	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Ian 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Ian 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - SMs  Cumulative Surcharge Recovery  Construction Values - \$Ms
95 96 97 98 99 100 101 102 103 104 105 106 107 108 109	TABLE - D - SCRs US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M  Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019 Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs Annual Amortization - SMs Annual Revenue Reg SMs  Cumulative Deferrals Balance  Months in service Gross Plant	100%   6.75%   54%   10.5%   40%   167%   5   Years   (Sum line#95 to #	n cost de	2017 ferrals thu 2 0.5 0.8 1.3 1.3	2018 ru Dec 201 12 6.6 - 10.8 - 17.4 - 18.7	2019 8. Step in 12	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Ian 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Raquirement - \$Ms Cumulative Surcharge Recovery  Construction Values - \$Ms  197.9] CapEx Total No AFUDC No Loads
95 96 97 98 99 100 101 102 103 104 105 106 107 108 109	TABLE - D - SCRS US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equiry Return starts Jan 2019 Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs Annual Amortization - SMs Cumulative Deferrals Balance  Months in service Gross Plant Accum. Depr	100% 6.75% 54% 10.5% 40% 167% 5 Years (Sum line#95 to a	n cost de	2017 ferrals the 1 0.5 0.8 - 1.3 1.3 1.85.4 (0)	2018 12 - 6.6 - 10.8 - 17.4 - 18.7 - 18.7 (5)	2019 8, Step in 12 - 6,6 3,7 1,3 4,9 5,9 - (3,7) 31,3 15,0 12 204,7 (11)	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - \$Ms Cumulative Surcharge Recovery  Construction Values - \$Ms  197.9 CapEx Total No AFUDC No Loads - Overhead costs assumed
95 96 97 98 99 100 101 102 103 104 105 106 107 108 109 110	TABLE - D - SCRs US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M  Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019 Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs Annual Amortization - SMs Annual Revenue Reg SMs  Cumulative Deferrals Balance  Months in service Gross Plant	100%   6.75%   54%   10.5%   40%   167%   5   Years   (Sum line#95 to #	n cost de	2017 ferrals thu 2 0.5 0.8 1.3 1.3	2018 ru Dec 201 12 6.6 - 10.8 - 17.4 - 18.7	2019 8. Step in 12	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Ian 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Raquirement - \$Ms Cumulative Surcharge Recovery  Construction Values - \$Ms  197.9] CapEx Total No AFUDC No Loads
95 96 97 98 99 100 101 102 103 104 105 106 107 108 109 110	TABLE - D - SCRS US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equiry Return starts Jan 2019 Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs Annual Amortization - SMs Cumulative Deferrals Balance  Months in service Gross Plant Accum. Depr	100%   6.75%   54%   10.5%   40%   167%   5   Years   (Sum line#95 to #	n cost de	2017 ferrals the 1 0.5 0.8 - 1.3 1.3 1.85.4 (0)	2018 12 - 6.6 - 10.8 - 17.4 - 18.7 - 18.7 (5)	2019 8, Step in 12 - 6,6 3,7 1,3 4,9 5,9 - (3,7) 31,3 15,0 12 204,7 (11)	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - \$Ms Cumulative Surcharge Recovery  Construction Values - \$Ms  197.9 CapEx Total No AFUDC No Loads - Overhead costs assumed
95 96 97 98 99 100 101 102 103 104 105 106 107 108 109 110	TABLE - D - SCRS US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equiry Return starts Jan 2019 Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs Annual Amortization - SMs Cumulative Deferrals Balance  Months in service Gross Plant Accum. Depr	100%   6.75%   54%   10.5%   40%   167%   5   Years   (Sum line#95 to #	n cost de 0	2017 ferrals the 1 0.5 0.8 - 1.3 1.3 1.85.4 (0)	2018 12 - 6.6 - 10.8 - 17.4 - 18.7 - 18.7 (5)	2019 8, Step in 12 - 6,6 3,7 1,3 4,9 5,9 - (3,7) 31,3 15,0 12 204,7 (11)	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Ian 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Ian 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - \$Ms  Cumulative Surcharge Recovery  Construction Values - \$Ms  197.9   CapEx Total No AFUDC No Loads  Overhead costs assumed  6.8   Estimated CapItalized AFUDC
95 96 97 98 99 100 101 102 103 104 105 106 107 110 110 111 111 112	TABLE - D - SCRs U5  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M  Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019 Tax on Equity Return Annual Obeferrals - SMs Annual Amortization - SMs Annual Revenue Req SMs Cumulative Deferrals Balance  Months in service Gross Plant Accum, Depr OCLD	100% 6.75% 54% 10.5% 40% 167% 5 Years (Sum line#95 to a Dec-17 31 3.2%	n cost de 0	2017 ferrals the 1 0.5 0.8 - 1.3 1.3 1.85.4 (0)	2018 ru Dec 201 12 - 6.6 - 10.8 - 17.4 - [18.7] 8 204.7 (5) 200	Step Incre. 2019 8, Step Incre. 12 - 6,6 3,7 1,3 4,9 8,9 - (3,7) 31,3 15,0 12 204,7 (11) 193	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55 Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - \$Ms Cumulative Surcharge Recovery  Construction Values - \$Ms  197.9 CapEx Total No AFUDC No Loads Overhead costs assumed 6.8 Estimated Capitalized AFUDC 204.7 Total Estimate for Plant in Service
95 96 97 98 99 100 101 102 103 104 105 106 107 108 109 110 111 111 111 111 111 111 111	TABLE - D - SCRS US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019 Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs Annual Amortization - SMs Cumulative Deferrals Balance  Months in service Gross Plant Accum. Depr OCLD  Macrs Tax %s	100% 6.75% 54% 10.5% 40% 167% (Sum line#95 to i	n cost de 0	2017 ferrals the 2 0.5 0.8 - 1.3 1.3 1.85.4 (O) 185	2018 ru Dec 201 12 - 6.6 - 10.8 17.4 - 18.7 - 18.7 - (5) 200	2019 8, Step in 12 - 6,6 3,7 1,3 4,9 8,9 - (3,7) 31,3 15,0 12 204,7 (11) 193	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Ian 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55 Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Ian 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - \$Ms Cumulative Surcharge Recovery  Construction Values - \$Ms  197.9 CapEx Total No AFUDC No Loads - Overhead costs assumed 6.8 Estimated Capitalized AFUDC 204.7 Total Estimate for Plant in Service Accelerated Bonus Depreciation Rates for 2018
95 96 97 98 99 100 101 102 103 104 105 106 107 108 109 110 111 111 111 111 111 111 111 111	TABLE - D - SCRS US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019 Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs Annual Revenue Req SMs Cumulative Deferrals Balance  Months in service Gross Plant Accum, Depr OCLD  Macrs Tax %s Book Depreciation Tax Depreciation Tax Depreciation	100% 6.75% 54% 10.5% 40% 157% (Sum line#95 to a Dec-17 31 3.2% B. Macrs 20 - Bonu 3.2%)	n cost de 0	2017 ferrals thu 1 0.5 0.8 1.3 1.3 185.4 (0) 1855	2018 ru Dec 201 12 - 6.6 - 10.8 - 17.4 - 18.7 8 204.7 (5) 200 4% 4	Step Incre. 2019 8, Step Incre. 12 - 6.6 3.7 1.3 4.9 5.9 - (3.7) 31.3 15.0 12 204.7 (11) 193 3% 7	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55 Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - SMs Cumulative Surcharge Recovery  Construction Values - SMs  197.9  CapEx Total No AFUDC No Loads  Overhead costs assumed 6.8  Estimated Capitalized AFUDC 204.7  Total Estimate for Plant in Service Accelerated Bonus Depreciation Rates for 2018 Book Depreciation at straight-line rate Tax Depreciation at straight-line rate Tax Depreciation at straight-line rate
95 96 97 98 99 99 100 101 102 103 104 105 106 107 110 111 111 112 113 114 115 116	TABLE - D - SCRs US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M  Book Depreclation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019 Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs Annual Amortization - SMs Cumulative Deferrals Balance  Months in service Gross Plant Accum, Depr OCLD  Macrs Tax %s Book Depreclation Tax Depre Of/U] Boot Tax Depre Of/U] Boot Tax Depre Of/U] Boot Tax Depre Of/U] Boot	100%   6.75%     54%   10.5%     40%   167%     5	n cost de 0	2017 ferrals thi 2 0.5 0.8 - 1.3 1.3 1.85.4 (0) 1.85 0 96	2018 ru Dec 201 12 - 6.6 - 10.8 - 17.4 - 18.7 18.7 204.7 (5) 200 4% 4 7 3	Step Incre. 2019 8, Step in 12 - 6.6 3.7 1.3 4.9 5.9 - (3.7) 31.3 15.0 12 204.7 (11) 193 3% 7 7 0	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Ian 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Ian 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - \$Ms Cumulative Surcharge Recovery  Construction Values - \$Ms  197.9   CapEx Total No AFUDC No Loads  - Overhead costs assumed  6.8   Estimated Capitalized AFUDC   204.7   Total Estimate for Plant in Service Accelerated Bonus Depreciation Rates for 2018 Book Depreciation at straight-line rate Tax Depreciation at straight-line rate Tax Depreciation at accelerated tax rates Tax Depreciation Difference over book rate
95 96 97 98 99 100 101 102 103 104 105 106 111 112 113 114 115 116 117	TABLE - D - SCRs U5  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M  Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019 Tax on Equity Return Annual Obeferrals - SMs Annual Amortization - SMs Annual Revenue Reg SMs Cumulative Deferrals Balance  Months in service Gross Plant Accum, Depr OCLD  Macrs Tax %s Book Depreciation Tax Depreciation Tax Depre Of(10) Book Tax Depre Delta at mark Tax Dep Delta at mark	100%   6.75%     54%   10.5%     40%   167%     5	n cost de 0	2017 ferrals thu 1 0.5 0.8 1.3 1.3 1.85.4 (O) 185.5 0.96 96 96 96 (38)	2018 ru Dec 201 12 - 6.6 - 10.8 17.4 18.7 (5) 200 4% 47 3 (1)	Step Incre: 2019 8. Step in 12 - 6.6 3.7 1.3 4.9 8.9 - (3.77) 31.3 15.0 12 204.7 (11) 193 3% 7 7 0 (0)	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55 Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - \$Ms Cumulative Surcharge Recovery  Construction Values - \$Ms  197.9   CapEx Total No AFUDC No Loads Overhead costs assumed 6.8   Estimated Capitalized AFUDC 204.7   Total Estimate for Plant in Service Accelerated Bonus Depreciation Retes for 2018 Book Depreciation at accelerated tax rates Tax Depreciation of Inference over book rate Annual deferred tax at marginal tax rates
95 96 99 99 99 100 101 102 103 104 105 106 107 110 111 111 112 113 114 115 116 117 118	TABLE - D - SCRS US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equiry Return starts Jan 2019 Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs Annual Amortization - SMs Cumulative Deferrals Balance  Months in service Gross Plant Accum. Depr OCLD  Macrs Tax %s Book Depreciation Tax Depreciation Tax Depreciation Tax Depreciation Tax Depro O(U) Book Tax Depr O(U) Book Tax Depr Deft at ma Deferred income Tax - Cumula	100%   6.75%     54%   10.5%     40%   167%     5	n cost de 0	2017 ferrals thi 2 0.5 0.8 - 1.3 1.3 1.85.4 (0) 1.85 0 96	2018 ru Dec 201 12 - 6.6 - 10.8 - 17.4 - 18.7 18.7 204.7 (5) 200 4% 4 7 3	Step Incre. 2019 8, Step in 12 - 6.6 3.7 1.3 4.9 5.9 - (3.7) 31.3 15.0 12 204.7 (11) 193 3% 7 7 0	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Ian 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55  Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Ian 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - \$Ms Cumulative Surcharge Recovery  Construction Values - \$Ms  197.9   CapEx Total No AFUDC No Loads  - Overhead costs assumed  6.8   Estimated Capitalized AFUDC   204.7   Total Estimate for Plant in Service Accelerated Bonus Depreciation Rates for 2018 Book Depreciation at straight-line rate Tax Depreciation at straight-line rate Tax Depreciation at accelerated tax rates Tax Depreciation Difference over book rate
95 96 97 98 99 100 101 102 103 104 105 106 107 110 111 111 112 113 114 115 116 117 1118 119	TABLE - D - SCRs US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M  Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equity Return starts Jan 2019 Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs Annual Revenue Req SMs  Cumulative Deferrals Balance  Months in service Gross Plant Accum, Depr OCLD  Macrs Tax %s Book Depreciation Tax Depr Oft/UB Book Tax Depr Oft/UB Book Tax Depr Oft/UB Book Tax Depr Oelta at ma Deferred income Tax - Cumula Other	100%   6.75%     54%   10.5%     40%   16.7%     5	n102)	2012 2016 1 0.5 0.8 1.3 1.3 1.3 1.3 1.3 1.3 1.3 1.3	2018 12 - 6.6 - 10.8 - 17.4 - 18.7 (5) 200 4% 4 7 3 (1) (39)	\$\$\text{Step increase}\$ \$\$8\$, \$\$\text{Step inc}\$ \$\$12\$ \$\$12\$ \$\$12\$ \$\$12\$ \$\$13,3\$ \$\$15,0\$  \$\$12\$ \$\$204,7\$ \$\$(11)\$ \$\$193 \$\$3% \$\$7\$ \$\$7\$ \$\$0\$ \$\$(0)\$ \$\$(40)\$ \$\$(40)\$	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55 Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - \$Ms Cumulative Surcharge Recovery  Construction Values - \$Ms  197.9   CapEx Total No AFUDC No Loads Overhead costs assumed 6.8   Estimated Capitalized AFUDC 204.7   Total Estimate for Plant in Service Accelerated Bonus Depreciation Retes for 2018 Book Depreciation at accelerated tax rates Tax Depreciation of Inference over book rate Annual deferred tax at marginal tax rates
95 96 99 99 99 100 101 102 103 104 105 106 107 110 111 111 112 113 114 115 116 117 118	TABLE - D - SCRS US  4C SCRs equipment costs for unit #5 - In- Surcharge Months This period  O&M Book Depreciation Regulatory Asset Amortization Property Taxes - 2 year lag Debt Return Equiry Return starts Jan 2019 Tax on Equity Return Annual Deferrals - SMs Annual Amortization - SMs Annual Amortization - SMs Cumulative Deferrals Balance  Months in service Gross Plant Accum. Depr OCLD  Macrs Tax %s Book Depreciation Tax Depreciation Tax Depreciation Tax Depreciation Tax Depro O(U) Book Tax Depr O(U) Book Tax Depr Deft at ma Deferred income Tax - Cumula	100%  6.75%  54% 10.5% 40% 167%  5   Years   (Sum line#95 to i	n102)	2017 ferrals thu 1 0.5 0.8 1.3 1.3 1.85.4 (O) 185.5 0.96 96 96 96 (38)	2018 ru Dec 201 12 - 6.6 - 10.8 17.4 18.7 (5) 200 4% 47 3 (1)	Step Incre: 2019 8. Step in 12 - 6.6 3.7 1.3 4.9 8.9 - (3.77) 31.3 15.0 12 204.7 (11) 193 3% 7 7 0 (0)	Totals screase Jan 13.6 3.7 1.3 16.5 8.9 5.9	Comments & Notes  2019 and amortization begins Jan 2019  New unit "Fixed" O&M from Resource Planning Work sheets From CapEx module specific projects #55 Regulatory Asset Amortization Property taxes normally have a two year lag before they are billed Deferral period at 100% debt - Jan 2019 on uses 54/46 Equity / Debt return No equity return deferrals - Equity begins Jan 2019 with step increase Taxes result only when we are using an equity return Sub-total costs and return on capital for surcharge (with equity) No amortization needed due to surcharge recovery Annual Revenue Requirement - \$Ms Cumulative Surcharge Recovery  Construction Values - \$Ms  197.9   CapEx Total No AFUDC No Loads Overhead costs assumed 6.8   Estimated Capitalized AFUDC 204.7   Total Estimate for Plant in Service Accelerated Bonus Depreciation Retes for 2018 Book Depreciation at accelerated tax rates Tax Depreciation of Inference over book rate Annual deferred tax at marginal tax rates

### OMP and SCR cost deferral detailed work paper - Staff Question 5.19 and 5.20 Supporting Details to LRS\_WP01DR Most Values are in \$Millions

126	Tax Tables													
127	A. Macrs 31.5	2%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%
128	B. Macrs 20	4%	7%	7%	6%	4%	4%	4%	4%	4%	4%	4%	4%	4%
129	C. Macrs 15	5%	10%	9%	8%	6%	6%	6%	6%	3%				
130	D., Macrs 10	10%	18%	14%	12%									
31	E. Macrs 7	14%	24%	17%	12%									
32	F. Macrs 5	20%	32%	19%	12%									
33	G. Macrs 3	33%	44%	15%	7%									
134														
35	Macrs Tax Depreciation - Bonus A	celerated	(First	year a	accelera	ted o	f 50%	for 20	17, 4	0% for	2018	, 30%	for 2	019)
36	Tax Tables													
37	B. Macrs 15 - Bonus 2017	52.5%	4.8%	4.3%	3.9%	3.0%	3.0%	3.0%	3.0%	1.5%				
38														2.2%
30	B. Macrs 20 - Bonus 2017	51.9%	3.6%	3.3%	3.1%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%
	B. Macrs 20 - Bonus 2017	51.9%	3.6%	3.3%	3.1%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%
39	B. Macrs 20 - Bonus 2017  B. Macrs 15 - Bonus 2018	51.9%	3.6% 5.7%	3.3% 5.1%	3.1% 4.6%	2.2%		3.5%	3.5%	1.8%	2.2%	2.2%	2.2%	2.2%
39 40							3.5%				2.2%	2.7%	2.2%	2.7%
39 40 41	B. Macrs 15 - Bonus 2018	43.0%	5.7%	5.1%	4.6%	3.5%	3.5%	3.5%	3.5%	1.8%	150000.0			
139 140 141 142	B. Macrs 15 - Bonus 2018	43.0%	5.7%	5.1%	4.6%	3.5% 2.7%	3.5%	3.5%	3.5%	1.8%	150000.0			
39 40 41 42 43	B. Macrs 15 - Bonus 2018 B. Macrs 20 - Bonus 2018	43.0% 42.3%	5.7% 4.3%	5.1% 4.0%	4.6% 3.7%	3.5% 2.7% 4.1%	3.5% 2.7%	3.5% 2.7%	3.5% 2.7%	1.8% 2.7%	150000.0			2.7%
39 40 41 42 43	B. Macrs 15 - Bonus 2018 B. Macrs 20 - Bonus 2018 B. Macrs 15 - Bonus 2019	43.0% 42.3%	5.7% 4.3% 6.7%	5.1% 4.0% 6.0%	4.6% 3.7% 5.4%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	1.8% 2.7% 2.1%	2.7%	2.7%	2.7%	2.7%
39 40 41 42 43 44	B. Macrs 15 - Bonus 2018 B. Macrs 20 - Bonus 2018 B. Macrs 15 - Bonus 2019 B. Macrs 20 - Bonus 2019	43.0% 42.3%	5.7% 4.3% 6.7% 5.1%	5.1% 4.0% 6.0% 4.7%	4.6% 3.7% 5.4% 4.3%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	1.8% 2.7% 2.1%	2.7%	2.7%	2.7%	2.7%
39 40 41 42 43 44	B. Macrs 15 - Bonus 2018 B. Macrs 20 - Bonus 2018 B. Macrs 15 - Bonus 2019 B. Macrs 20 - Bonus 2019	43.0% 42.3% 33.5% 32.6%	5.7% 4.3% 6.7%	5.1% 4.0% 6.0%	4.6% 3.7% 5.4%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	1.8% 2.7% 2.1%	2.7%	2.7%	2.7%	2.7%
39 40 41 42 43 44	B. Macrs 15 - Bonus 2018 B. Macrs 20 - Bonus 2018 B. Macrs 15 - Bonus 2019 B. Macrs 20 - Bonus 2019 TOTAL O&M Costs - \$Millions	43.0% 42.3% 33.5% 32.6%	5.7% 4.3% 6.7% 5.1%	5.1% 4.0% 6.0% 4.7%	4.6% 3.7% 5.4% 4.3%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	1.8% 2.7% 2.1%	2.7%	2.7%	2.7%	2.7%
139 140 141 142 143 144 144 148 149 150	B. Macrs 15 - Bonus 2018 B. Macrs 20 - Bonus 2018 B. Macrs 15 - Bonus 2019 B. Macrs 20 - Bonus 2019 TOTAL O&M Costs - \$Millions  O&M Last Update - February 2016	43.0% 42.3% 33.5% 32.6%	5.7% 4.3% 6.7% 5.1%	5.1% 4.0% 6.0% 4.7%	4.6% 3.7% 5.4% 4.3%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	3.5% 2.7% 4.1%	1.8% 2.7% 2.1%	2.7%	2.7%	2.7%	

### TOTAL MONTHLY OCOTILLO MODERNIZATION PROJECT (OMP) GENERATION (MWH)

	Year	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	ANNUAL
OCOTILLO CT 3-7	2018											4,211	52	4,263
OCOTILLO CT 3-7	2019	2,961	10,868	14,978	7,422	0	1,196	58,284	37,691	8,750	25,996	20,732	1,029	189,908
OCOTILLO CT 3-7	2020	1,323	7,926	11,383	6,884	0	1,309	51,812	35,416	10,096	39,748	20,442	1,221	187,560
OCOTILLO CT 3-7	2021	4,105	5,515	25,055	13,470	2,530	3,220	59,096	38,250	13,354	9,215	27,308	6,859	207,976
OCOTILLO CT 3-7	2022	0	2,549	21,557	5,424	9,191	291	51,426	39,217	8,256	9,783	5,260	2,288	155,243

NOTE: Source is the 2017 Preliminary IRP.



### ARIZONA PUBLIC SERVICE COMPANY RUCO COMPUTATION OF INCREASE IN GROSS REVENUE REQUIREMENTS ACC JURISDICTION ADJUSTED TEST YEAR ENDED 12/31/2015 (Thousands of Dollars)

Line			Electric		Line
No.	Description	Original Cost	RCND	Fair Value	No.
1.	Adjusted Rate Base	\$ 6,451,009 (a)	\$ 12,859,542 (a)	\$ 9,655,276	1.
2.	Adjusted Operating Income	366,995 (b)	366,995 (b)	366,995 (b)	2.
3.	Current Rate of Return	5.69%	2.85%	3.80%	3.
4.	Required Operating Income	485,761	485,761	485,761	4.
5.	Required Rate of Return on OCRB	7.53%	3.78% *	5.03% *	5.
6.	Adjusted Operating Income Deficiency on OCRB	118,766	118,766	118,766	6.
7.	Gross Revenue Conversion Factor	1.6155_(c)	1.6155 (c)	1.6155_(c)	7.
8.	Increase in Base Revenue Requirements Based on OCRB	\$ 191,867 **	\$ 191,867 **	\$ 191,867 **	8.
9.	After Tax Return on Fair Value Increment			51,103	9.
10.	Requested Increase in Base Revenue Requirements			\$ 242,970	10.
11.	Required Rate of Return with Fair Value Increment			4.49%	11.

Notes:

\* The Rate of Return for OCRB, RCND and Fair Value does not reflect the need for a return on the difference between Fair Value Rate Base and Original Cost Rate Base but is simply a mathematical derivation based upon the original cost rate of return.

\*\* Does not include the fair value increment reflected on Line 9.

Supporting Schedules:
(a) RUCO B-1
(b) RUCO C-1, page 2 of 2
(c) C-3
(d) H-1

Recap Schedules: N/A



### RUCO Schedule B-1 Page 1 of 2

# ARIZONA PUBLIC SERVICE COMPANY SUMMARY OF ORIGINAL COST AND RCND RATE BASE ELEMENTS TOTAL COMPANY AND ACC JURISDICTION TEST YEAR ENDED 12/31/2015 (Dollars in Thousands)

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			lotal Company				ACC		
Line		Unadjusted		Adjusted	Unadjusted			Adjusted	Line
9	Description	lest Year (a)	Pro Forma (a)	lest Year (a)	Test Year (a)	1	Pro Forma (a)	Test Year (a)	8
		(¥)	(B)	(0)	<u>(</u> )		(E)	(F)	
	Gross utility plant in service	\$ 16,835,977	\$ 331,478	\$ 17,167,455	\$ 14,362,768	\$ 892,	325,459	\$ 14,688,227	1.
2	Less: Accumulated depreciation & amortization	6,402,411	236,260	6,638,671	5,632,319	,319	231,361	5,863,680	2
	Net utility plant in service	10,433,566	95,217	10,528,783	8,730,449	446	94,098	8,824,547	3
	Deductions:								
	Deferred income taxes	2,872,719	136,613	3,009,332	2,359,729	,729	142,708	2,502,437	4
	Investment tax credits (c)	187,080		187,080	186	186,047		186,047	5
9	Customer advances for construction (c)	115,609	×	115,609	96	94,903	•	94,903	9
	Customer deposits	72,622		72,622	72	72,622	•	72,622	7
	Pension liabilities	426,442	•	426,442	394	394,050	•	394,050	8
	Liability for asset retirements (c)	443,576	28	443,576	441	441,181	•	441,181	6
	Other deferred credits	42,847	2.0	42,847	41	41,426	•	41,426	10
	Coal mine reclamation (c)	201,984	•	201,984	200	200,611	•	200,611	11.
12.	Unrecognized tax benefits (c)	35,251	/4	35,251	29	29,523		29,523	12.
13.	Regulatory liabilities	787,438	•	787,438	756,	756,476	e.	756,476	13.
14.	Total deductions	5,185,568	136,613	5,322,181	4,576,568	.568	142,708	4,719,276	14
	Additions:								
	Regulatory assets	1,098,373	38,062	1,136,435	1,006,675	675	38,062	1,044,737	15
16.	Other deferred debits	121,338	*	121,338	113,	113,265	•	113,265	16.
17.	Decommissioning trust accounts (c)	735,196	•	735,196	731,	731,226	1	731,226	17.
18	OPEB assets (c)	182,625	•	182,625	168,	168,753		168,753	18
19.	Allowance for working capital (d)	324,803	(18,888)	305,915	305,210	210	(17,453)	287,757	19
20.	Total additions	2,462,335	19,174	2,481,509	2,325,129	129	20,609	2,345,738	20.
21	Total rate hase	\$ 7710 333	(00 000)	7 688 111	\$ 8.470.040	9	/28 0011	\$ 8 451 000 (a)	21

Recap Schedules: (e) RUCO A-1

Supporting Schedules:
(a) RUCO B-2 + RUCO Workpaper
(b) B-3
(c) E-1
(d) B-5

# ARIZONA PUBLIC SERVICE COMPANY SUMMARY OF ORIGINAL COST AND RCND RATE AYSE ELEMENTS TOTAL COMPANY AND ACC JURISDICTION TEST YEAR ENDED 12/31/2015 (Dollars in Thousands)

RUCO

			Total Company	RCND	QN	ACC		
Line		Unadjusted	3	Adjusted	Unadjusted		Adjusted	Line
No.	Description	Test Year (b)	Pro Forma (b)	Test Year (b)	Test Year (b)	Pro Forma (b)	Test Year (b)	No.
		€	(B)	(c)	(D)	(E)	(F)	
1.	Gross utility plant in service	\$ 34,956,729	\$ 331,478	\$ 35.288.207	\$ 29 821 577	\$ 325,459	\$ 30 147 037	
2	Less: Accumulated depreciation & amortization	13,659,172		13,895,432	12,016,225	231.361	12.247.586	٠ ،
<i>ب</i>	Net utility plant in service	21,297,557	95,217	21,392,774	17,805,352	94,098	17,899,450	iκi
	Deductions:							
4	Deferred income taxes	6,118,741	136,613	6,255,354	5,026,099	142.708	5.168.807	4
5	Investment tax credits (c)	187,080		187,080	186,047		186.047	2
9	Customer advances for construction (c)	115,609		115,609	94,903	1	94,903	9
7.	Customer deposits	72,622	:1	72,622	72,622		72,622	7.
89	Pension liabilities	426,442	*	426,442	394,050	ì	394,050	89
6	Liability for asset retirements (c)	443,576	•	443,576	441,181	•	441,181	6
10.	Other deferred credits	42,847	0	42,847	41,426	•	41,426	10.
11.	Coal mine reclamation (c)	201,984	•	201,984	200,611		200,611	11.
12.	Unrecognized tax benefits (c)	35,251	:00E	35,251	29,523	•	29,523	12.
<u>ښ</u>	Regulatory liabilities	787,438		787,438	756,476	1	756,476	13.
14.	Total deductions	8,431,590	136,613	8,568,203	7,242,938	142,708	7,385,646	14.
	Additions:							
15.	Regulatory assets	1,098,373	38,062	1,136,435	1.006.675	38.062	1 044 737	15
16.	Other deferred debits	121,338	•	121,338	113,265	1	113.265	16
17.	Decommissioning trust accounts (c)	735,196	•	735,196	731,226		731,226	17.
18	OPEB assets (c)	182,625	•	182,625	168,753		168,753	18
19.	Allowance for working capital (d)	324,803	(18,888)	305,915	305,210	(17,453)	287,757	19.
20.	Total additions	2,462,335	19,174	2,481,509	2,325,129	20,609	2,345,738	20.
21.	Total rate base	\$ 15,328,302	\$ (22,222)	\$ 15,306,081	\$ 12,887,543	\$ (28,001)	\$ 12,859,542 (e)	21.

(e) RUCO A-1

Supporting Schedules;
(a) RUCO B-2 and RUCO Workpaper
(b) B-3
(c) E-1
(d) B-5



APS - Original Cost Rate Base - Pro Forma Adjustments RUCO Adjusted for 6 months of Post Test Year Plant (\$000)

	st Year	ACC	(F)	36,227	24,639	11,588	8,012	•	3,576	
(3)	eneration Post-Te Plant Additions			8					w	
3	Nuclear Generation Post-Test Year Plant Additions	Total Co.	(E)	36,425	24,773	11,652	8,056	911	3,596	
	Ž			69 (	e				s	
	st Year	ACC	(Q)	102,726	74,566	28,160	24,992	a	3,168	
(2)	neration Post-Te Plant Additions			s					S	
J	Fossil Generation Post-Test Year Plant Additions	Total Co.	(0)	103,284	74,970	28,313	25,128	•	3,185	
	u.			<b>69</b> (	•				€	
	15 (b)	ACC	(B)	14,362,768	5,632,319	8,730,449	4,576,568	2,325,129	6,479,010	
(3)	Actual at End of st Year 12/31/20			S					w	
	Actual at End of Test Year 12/31/2015 (a) (b)	Total Co.	(A)	16,835,977	6,402,411	10,433,566	5,186,260	2,462,340	7,709,646	
		ľ		s					S	
		Description		Gross Utility Plant in Service	Less: Accumulated Depreciation & Amort.	Net Utility Plant in Service	Less: Total Deductions	Total Additions	Total Rate Base	
	Line	No.		1.	2	3	4	3	.9	

### PRO FORMA WITNESS:

### FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]

LUCAS / BLANKENSHIP

1. Jurisdictional

2. Assigned to Production - Demand
(DEMPROD1)

CADOGAN / BLANKENSHIP
1. Jurisdictional
2. Assigned to Production - Demand (DEMPROD1)

- (1) Test Year Total Deductions and Total Additions are shown on Schedule B-1.
- (2) Adjustment to Test Year rate base to include Post-Test Year Plant Additions for Fossil Generation with an estimated in service date prior to 6/30/2017.
- (3) Adjustment to Test Year rate base to include Post-Test Year Plant Additions for Nuclear Generation with an estimated in service date prior to 6/30/2017.

Supporting Schedules (a) E-1

APS - Original Cost Rate Base - Pro Forma Adjustments RUCO Adjusted for 6 months of Post Test Year Plant (\$000)

			(4)	_			(2)				-	(9)	
Line			Distribution and IT/Facilities Post-Test Year Plant Additions	d IT/Facil Plant Add	ities litions	Œ.	Customer Service Post-Test Year Plant Additions	r Service Plant Add	tions		Renewables & Modern Grid Post-Test Year Plant Additions	& Modern Plant Add	Grid
No.	Description	F	Total Co.		ACC	Tol	Total Co.		ACC	٦	Total Co.		ACC
			(9)		(H)		(I)		(5)		(X)		(L)
1.	Gross Utility Plant in Service	6	164,008	s	158,679	s	į	ø		4	41,594	49	41,585
2	Less: Accumulated Depreciation & Amort.	s	126,096		121,714		51		47	ю	15,650		15,646
8	Net Utility Plant in Service		37,912		36,965		(51)		(47)		25,944		25,939
4	Less: Total Deductions	69	59,341		65,620		66		91		32,362		32,355
5.	Total Additions		ā		91						1,867		1,867
9	Total Rate Base	S	(21,429)	S	(28,655)	ss.	(150)	တ	(138)	es	(4,551)	S	(4,549)
	PRO FORMA WITNESS:		TETLOW / BLANKENSHIP	ANKENSI	딒		DERSTINE / BLANKENSHIP	ANKENS	읖	BOI	BORDENKIRCHER / BLANKENSHIP	3 / BLANK	ENSHIP
	FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]	1. Juris 2. Distr Distribu on Wag	<ol> <li>Jurisdictional</li> <li>Distribution facilities functionalized on Distribution and IT/Facilities functionalized on Wages &amp; Salaries</li> </ol>	functional lities func	lized on tionalized	Jurisdictional     Functionalize	<ol> <li>Jurisdictional</li> <li>Functionalized on Wages &amp; Salaries.</li> </ol>	'ages & S	alaries.	1. Juris 2. Ren Produc functio	<ol> <li>Jurisdictional</li> <li>Renewables functionalized on Demand Production [Retail DEMPROD1], Grid functionalized on Distribution.</li> </ol>	nalized or MPROD1] ibution.	. Grid

- (4) Adjustment to Test Year rate base to include Post-Test Year Plant Additions for Distribution and IT/Facilities with an estimated in service date prior to 6/30/2017.
- (5) Adjustment to Test Year rate base to include Post-Test Year Plant Additions for Customer Service with an estimated in service date prior to 6/30/2017.
- (6) Adjustment to Test Year rate base to include Post-Test Year Plant Additions for Renewables & Modern Grid with an estimated in service date prior to 6/30/2017.

Supporting Schedules (a) E-1

APS - Original Cost Rate Base - Pro Forma Adjustments RUCO Adjusted for 6 months of Post Test Year Plant (\$000)

(6)	Include Property Tax Deferral	ACC	(R)	, s		8	14,680	38,529	\$ 23,849	BLANKENSHIP	nPT&D
	Include Pro	Total Co.	(Ö)	•		16	14,680	38,529	\$ 23,849	BLA	1. ACC Specific 2. Functionalized on P T & D
(8)	Include West Phoenix Unit 4 Regulatory Disallowance	ACC	(P)	\$ (13,758)	(5,251)	(8,507)	(2,027)	•	\$ (6,480)	BLANKENSHIP	duction - Demand
	Include Wes Regulatory	Total Co.	(0)	\$ (13,833)	(5,280)	(8,553)	(2,038)	Los de la companya de	\$ (6,515)	BLAN	Jurisdictional     Assigned to Production - Demand     (DEMPROD1)
(2)	Include AG-1 Deferral	ACC	R)	5		3.	5,309	13,935	\$ 8,626	MIESSNER	CC Specific enses are class
	Include A	Total Co.	(M)	s		*	5,309	13,935	\$ 8,626	MIES	General Service ACC Specific     Revenues and expenses are class specific.
		Description		Gross Utility Plant in Service	Less: Accumulated Depreciation & Amort.	Net Utility Plant in Service	Less: Total Deductions	Total Additions	Total Rate Base	PRO FORMA WITNESS:	FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]
	Line	No.		1.	2	က	4	5	9.		

- (7) Adjustment to Test Year rate base to include the estimated AG-1 deferral amount from 6/30/2016 to 6/30/2017 per Decision No. 75322.
- (8) Adjustment to Test Year rate base to reflect depreciation of regulatory disallowance of West Phoenix Unit 4 per Decisions Nos. 67744 and 69663.
- (9) Adjustment to Test Year rate base to include the estimated property tax deferral amount from 1/1/2016 to 6/30/2017 per Decision No. 73183.

Recap Schedules: (b) RUCO B-1

Supporting Schedules (a) E-1

APS - Original Cost Rate Base - Pro Forma Adjustments RUCO Adjusted for 6 months of Post Test Year Plant (\$000)

(12)	Adjusted at End of Test Year 12/31/2015 (b)	ACC	(X)	455 \$ 14,688,227	5,863,680	783 8,824,547	197 4,725,600	783 2,362,007	369 \$ 6,460,954		
	Ac Tes	Total Co.	(w)	\$ 17,167,455	6,638,671	10,528,783	5,329,197	2,497,783	\$ 7,697,369		
	st Rate Base ustments (b)	ACC	3	\$ 325,459	231,361	94,098	149,032	36,878	\$ (18,056)	54,331	
(11)	Total Original Cost Rate Base Pro Forma Adjustments (b)	Total Co.	(0)	331,478	236,260	95,217	142,937	35,443	(12,277)	54,331	
	ing Capital ervice	ACC	E			e	•	(17,453)	\$ (17,453) \$	HIP	os & Salaries
(10)	Adjust Cash Working Capital for Cost of Service	Total Co.	(S)			(10)	,	(18,888)	\$ (18,888)	BLANKENSHIP	Jurisdictional     Eunctionalized on Wages & Salaries
		Description		Gross Utility Plant in Service	Less: Accumulated Depreciation & Amort.	Net Utility Plant in Service	Less: Total Deductions	Total Additions	Total Rate Base	PRO FORMA WITNESS:	FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]
	Line	No.		1.	23	8	4	5.	9		

<sup>(10)</sup> Adjustment to Cash Working Capital to reflect impacts of cost of service pro formas on the lead/lag study.

Supporting Schedules (a) E-1

Recap Schedules. (b) RUCO B-1



### ARIZONA PUBLIC SERVICE COMPANY **TOTAL COMPANY** RUCO ADJUSTED TEST YEAR INCOME STATEMENT **TEST YEAR ENDED 12/31/2015**

(Dollars in Thousands)

			To	otal C	ompany			
Line		F	Actual For The est Year			R	Test Year esults After	100
No.	Description		12/31/2015 (a) (A)		Proforma ustments (b) (B)		Proforma ustments (c) (C)	Line <u>No.</u>
	Electric Operating Revenues							
1.	Revenues from Base Rates	\$	2,909,648	\$	28,503	\$	2,938,151	1.
2.	Revenues from Surcharges		408,660	- 5	(408,660)	*	2,000,101	2.
3.	Other Electric Revenues		174,049		(3,948)		170,101	3.
4.	Total		3,492,357		(384,105)		3,108,252	4.
	Operating expenses:							
5.	Electric fuel and purchased power		1,101,298		(100,561)		1,000,737	5.
6.	Operations and maintenance excluding fuel expenses		892,796		(129,678)		763,118	6.
7.	Depreciation and amortization		474,131		65,919		540,050	7.
8.	Income taxes		260,143		(100, 185)		159,958	8.
9.	Other taxes		171,499		26,140		197,639	9.
10.	Total		2,899,866		(238,365)		2,661,502	10.
11.	Operating income		592,491	_	(145,740)		446,750	11.
	Other income (deductions):							
12.	Income taxes		14,302		2		14,302	12.
13.	Allowance for equity funds used during construction		35,215		-		35,215	13.
14.	Other income		2,834		2		2,834	14.
15.	Other expense		(19,019)				(19,019)	15.
16.	Total		33,332			=	33,332	16.
17.	Income before interest deductions		625,823	_	(145,740)		480,082	17.
	Interest deductions:							
18.	Interest on long-term debt		179,563		-		179,563	18.
19.	Interest on short-term borrowings		7,376		-		7,376	19.
20.	Debt discount, premium and expense		4,793		-		4,793	20.
21.	Allowance for borrowed funds used during construction		(16,183)		2		(16,183)	21.
22.	Total		175,549				175,549	22.
23.	Net income	\$	450,274	\$	(145,740)	\$	304,533	23.

Supporting Schedules:

(a) E-2 (b) RUCO C-2

Recap Schedules:

(c) RUCO A-2



	ities Post-Test Year	ACC	(F)										24		5,682				5,682	(5,682)	1,640	(2,790)	\$ (2,892)	NKENSHIP	nctionalized on es functionalized on
(3)	Distribution and IT/Facilities Post-Test Year Plant Additions	Total Co	(E)			*:		**				9.			6,015				6,015	(6,015)	1,713	(2,944)	\$ (3,071)	TETLOW / BLANKENSHIP	2. Distribution facilities functionalized on Distribution and IT/Facilities functionalized on Wages & Salaries
	ost-Test Year Plant	ACC	(a)			Š		•	•	,		10	,	,	587	,			285	(587)	1,086	(637)	\$ 20	ANKENSHIP	n - Demand
(2)	Nuclear Generation Post-Test Year Plant Additions	Total Co	(0)												290				069	(290)	1,092	(641)	\$ 51	CADOGAN / BLANKENSHIP	2. Assigned to Production - Demand (DEMPROD1)
	st-Test Year Plant ons	ACC	(8)	e e	•							,0.9			4,367				4,367	(4,367)	(3,514)	(1,339)	\$ (3,028)	NKENSHIP	n - Demand
6	Fossil Generation Post-Test Year Plant Additions	Total Co.	(A)			¥		•	•			•	3.0		4,391				4,391	(4,391)	(3,533)	(1,346)	\$ (3,045)	LUCAS / BLANKENSHIP	2. Assigned to Production - Demand (DEMPROD1)
		Description	2	Electric Operating Revenues	Revenues from Base Rates	Revenues from Surcharges	Other Electric Revenues	Total Electric Operating Revenues	Electric Fuel and Purchased Power Costs	Oper Rev Less Fuel & Purch Pwr Costs	Other Operating Expenses:	Operations Excluding Fuel Expense	Maintenance	Subtotal	Depreciation and Amortization	Amortization of Gain	Administrative and General	Other Taxes	Total Other Operating Expense	Operating Income Before Income Tax	Interest Expense Taxable Income	Current Income Tax Rate - 38.10%	Operating Income (line 15 minus line 18)	PRO FORMA WITNESS:	FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]
		Line No.		9	<del>-</del> -	2	m'	पं	Š.	9		7.	œ	6	10	11	12.	13	14	15.	16.	18	19		

- (1) Adjustment to Test Year operations to include depreciation, interest expense, properly taxes and reduced income tax expense associated with Fossil Generation Post-Test Year Plant Additions. Pro forma adjusted as shown on Schedule B-2, page 1, column 2.
- (2) Adjustment to Test Year operations to include depredation, interest expense, properly taxes and reduced income tax expense associated with Nuclear Generation Post-Test Year Plant Additions. Pro forma adjusted as shown on Schedule B-2, page 1, column 3.
- (3) Adjustment to Test Year operations to include depreciation, interest expense, property taxes and reduced income tax expense associated with Distribution and IT/Facilities Post-Test Year Plant Additions. Pro forma adjusted as shown on Schedule B-2, page 2, column 4.

Supporting Schedules: N/A

Line No.

(9)	ation Base Fuel and Purchased Power	Total Co. ACC		2,511	2,511 (41,625) (41,625) 41,625			1,139	1,372 41,625 41,625	(928) 41,625 41,625	(354) 15,859 15,859	1,726 \$ 25,766 \$ 25,766	HIP 1. ACC Specific 2. Assigned to Production - Energy (Retail alized Only ENERGY2)
(5)	oles, Microgrid & Technology Innova Post-Test Year Plant Additions	ACC.		7	2					2		\$	sNOOK / BLANKENS lized on Demand ROD 1), Grid functions
	Renewables, Microgrid & Technology Innovation Post-Test Year Plant Additions	Total Co.	\$ 2,511	2,511	2,511		1,139	1,139	1,372	2,300	(354)	\$ 1,726	BORDENKIRCHER / SNOOK / BLANKENSHIP 1. Jurisdictional 2. Renewables functionalized on Demand Production [Retail DEMPROD 1], Grid functionalized on Distribution.
	sst-Test Year Plant ons	ACC (H)				.		. .		2,266	(863)	\$ 863	ANKENSHIP ges & Salaries.
(4)	Customer Service Post-Test Year Plant Additions	Total Co.						54 N	r	2,452	(934)	\$ 934	DERSTINE / BLANKENSHIP 1. Jurisdictional 2. Functionalized on Wages & Salaries
		Description	Electric Operating Revenues Revenues from Base Rates Revenues from Surcharges Other Electric Revenues	Total Electric Operating Revenues	Electric Fuel and Purchased Power Costs Oper Rev Less Fuel & Purch Pwr Costs	Other Operating Expenses: Operations Excluding Fuel Expense Maintenance Subtotal	Depreciation and Amortization Amortization of Gain Administrative and General	Other Taxes Total Other Operating Expense	Operating Income Before Income Tax	Interest Expense Taxable Income	Current Income Tax Rate - 38.10%	Operating Income (line 15 minus line 18)	PRO FORMA WITNESS: FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]

5 1 2 5 4 6

16.

Supporting Schedules: N/A

<sup>(4)</sup> Adjustment to Test Year operations to include depreciation, interest expense, property taxes and reduced income tax expense associated with Customer Service Post-Test Year Plant Additions. Pro forma adjusted as shown on Schedule B-2, page 2, column 5.

<sup>(5)</sup> Adjustment to Test Year operations to include depreciation, interest expense, properly taxes and reduced income tax expense associated with Renewables, Microgrid & Technology Innovation Post-Test Year Plant Additions. Pro forma adjusted as shown on Schedule B-2, page 2, column 6.

<sup>(6)</sup> Adjustment to Test Year operations to include 2017 base fuel and purchased power ¢/kWh costs at adjusted Test Year consumption.

6)

(8)

3

No.

+364 69

	Test Year PSA Revenue and Deferred Fuel Amortization	and Deferred Fuel tion	Test Year Retail Defe Non-Cash Mark-I	Test Year Retail Deferred Fuel Expense and Non-Cash Mark-to-Market Accruals	Normalize Weather Conditions	ather Condit	suoi
Description	Total Co. (M)	(N)	Total Co. (O)	ACC (P)	Total Co. (Q)		ACC (R)
Electric Operating Neventues Reventues from Base Rates Reventues from Surcharges Other Electric Revenues Total Electric Operating Revenues	(1,554)	(1,555)	· · ·		10,514	s	10,514
Electric Fuel and Purchased Power Costs Oper Rev Less Fuel & Purch Pwr Costs	(1,579)	(1,580)	(14,899)	(14,899)	3,647		3,647
Other Operating Expenses: Operations Excluding Fuel Expense Maintenance Subtotal	(25)	(25)					
Depreciation and Amortization Amortization of Gan Administrative and General Other Taxes Total Other Operating Expense	(25)	(25)		300 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			
Operating Income Before Income Tax	90	20	14,899	14,899	6,867		6,867
Interest Expense Taxable Income	950	. 20	14,899	14,899	6,867		6,867
Current Income Tax Rate . 38.10%	19	19	5,677	5,677	2,616		2,616
Operating Income (line 15 minus line 18)	\$ 31	\$ 31	\$ 9,222	\$ 9,222	\$ 4,251	S	4,251
PRO FORMA WITNESS: FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]	EWEN 1. Jurisdictional 2. Revenues and Expenses are class specific.	is are class	EWEN  1. ACC Specific  2. Assigned to Production - Energy (Retail Only ENERGY2_XAG1)	EWEN Luction - Energy (Retail AG1)	MIESSNER  1. ACC Specific  2. Revenues and Expenses are class specific.	MIESSNER Expenses are cla	ss specific.

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- (7) Adjustment to Test Year retail operating revenues and fuel and purchased power expense to remove retail PSA revenue and amortization of deferred fuel related to prior periods.
- (8) Adjustment to Test Year retail fuel and purchased power costs to remove retail PSA deferred fuel and mark-to-market accruals.
- (9) Adjustment to Test Year operating revenues to reflect normal weather conditions for the ten years ended 12/31/2015.

Supporting Schedules: N/A

No.

(12)	Service Schedule Adjustments	Total Co. ACC (W) (X)	(3,934) (3,932) (3,932)	(3,934) (3,932)			(3,934) (3,932)	(1,499) (1,498) \$ (2,435) \$ (2,434)	MIESSNER 1. ACC Specific 2. Functionalized on PT&D Distribution Only
	count (E-3/E-4)	ACC (V)	(11,900)	(11,900)	764		(12,664)	(4,825)	NER pecific and to System Benefits.
(11)	Limited Income Discount (E-3/E-4)	Total Co. (U)	\$ (11,900)	(11,900)	764	764	(12,664)	(4,825)	MIESSNER  1. ACC Specific  2. Revenues are class specific and Expenses are Assigned to System Benefits. (Retail ERGSYSBEN)
((	tomer Levels	ACC (T)	\$ 15,489	5,439			10,050	3,829	NER ises are dass
(10)	Annualize Customer Levels	Total Co.	15,489	5,439			10,050	3,829	MIESSNER  1. ACC Specific 2. Revenues and Expenses are class specific.
		Description	Electric Operating Revenues Revenues from Base Rates Revenues from Surcharges Other Electric Revenues Total Electric Operating Revenues	Electric Fuel and Purchased Power Costs Oper Rev Less Fuel & Purch Pwr Costs	Other Operating Expenses: Operations Excluding Fuel Expense Maintenance Subtotal	Depreciation and Amortization Amortization of Gain Administrative and General Other Taxes Total Other Operating Expense	Operating Income Before Income Tax Interest Expense Taxable Income	Current Income Tax Rate - 38.10% Operating Income (line 15 minus line 18)	PRO FORMA WITNESS: FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]

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- (10) Adjustment to Test Year operating revenues to reflect the annualization of customer levels at 12/31/2015.
- (11) Adjustment to Test Year operating revenues to reflect the increase in limited income customer discounts from the Test Year through 6/30/2017.
- (12) Adjustment to Test Year operating other revenues to reflect changes in service schedule charges.

Supporting Schedules: N/A

(15)

(14)

(13)

			AG-1 Ac	AG-1 Adjustment		Incl	Include Amortization of AG-1 Deferral	on of AG-1	Deferral	Ren	Remove Amortization of Pension/OPEB Deferral	zation of Pensi Deferral	on/OPEB
Line No.	Description	1	Total Co.		ACC	To	Total Co.		ACC	٦	Total Co.		ACC
			3		(2)		( <del>\</del> \		(AB)		(AC)		(AD)
-	Electric Operating Kevenues Revenues from Base Rates	s	11 889	U	11 889	v		v		v	,	•	
2	Revenues from Surcharges			CC			٠			Ġ.	٠	e e	,
m	Other Electric Revenues				*		•				ě		
4	Total Electric Operating Revenues		11,889		11,889								
3	Electric Fuel and Purchased Power Costs		194		194								
9	Oper Rev Less Fuel & Purch Pwr Costs		11,695		11,695								
	Other Operating Expenses:												
7.	Operations Excluding Fuel Expense								ja		(4.238)		(4.238)
80	Maintenance		i i										
6	Subtotal				,						(4.238)		(4.238)
10	Depreciation and Amortization		,				2 787		2 787		,		
=	Amortization of Gain		٠								•		
12.	Administrative and General		ě		,		٠				*		
13.	Other Taxes												
4	Total Other Operating Expense		60		•		2,787		2,787		(4,238)		(4,238)
15.	Operating Income Before Income Tax		11,695		11,695		(2,787)		(2,787)		4,238		4,238
16	Interest Expense		9		,		196		196		9		
17.	Taxable Income		11,695		11,695		(2,983)		(2,983)		4,238		4,238
18	Current Income Tax Rate - 38.10%		4,456		4,456		(1,136)		(1,136)		1,615		1,615
19	Operating Income (line 15 minus line 18)	S	7,239	so	7,239	S	(1,651)	s	(1.651)	\$	2,623	6	2,623
	PRO FORMA WITNESS:	1 ACC	MIES:	MIESSNER		1 ACC	MIESS 1 ACC Specific	MIESSNER		1 ACC	BLANKI 1 ACC Specific	BLANKENSHIP	
	FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: IWITNESS: SNOOK!	2. Revel specific.	2. Revenues and expenses are class specific.	nses are cl	ass	2. Revel 3. Exper Energy (	2. Revenues are class specific. 3. Expenses are assigned to Production Energy (GEN. SERV. SPECIFIC).	specific. ned to Prox SPECIFIC)	Juction	2. Fund	2. Functionalized on Wages & Salaries	ages & Sa	laries

- (13) Adjustment to Test Year retail revenue to adjust for AG-1 customers unrecovered revenues.
- (14) Adjustment to Test Year operations to include the estimated amortization of the AG-1 deferral amount from 6/30/2016 to 6/30/2017 per Decision No. 75322 over a 5 year period. Pro forma adjusted as shown on Schedule B-2, page 3, column 7.
- (15) Adjustment to Test Year operations to remove 6 months of amortization of the Pension/OPEB deferral authorized in Decision No. 71448.

Supporting Schedules: N/A

Line No.

(16)	Amonix, Star Center Patent Rights and Sale of Kyrene to Knox Amortization	Total Co. ACC		Revenues from Base Rates S - S	Revenues from Surcharges	Other Electric Revenues	Total Electric Operating Revenues	Electric Fuel and Purchased Power Costs	Oper Rev Less Fuel & Purch Pwr Costs	Other Operating Expenses: Operations Excluding Fuel Expense (4,038) (4,038)		(4,038)	Depreciation and Amortization		Administrative and General		Total Other Operating Expense (4,038) (4,038)	Operating Income Before Income Tax 4,038 4,038	4,038	Current Income Tax Rate - 38.10% 1,538 1,538	Operating Income (line 15 minus line 18) \$ 2,500 \$ 2,500	PRO FORMA WITNESS:	FUNCTIONALIZATION OF PRO 2. Assigned to Production - Demand (Retail DEMPROD1) FACTOR: [WITNESS: SNOOK]
(71)	Office Closure and Paystation Fee Socialization	Total Co.	(2)		nh <b>a</b>	(14)	(14)		(14)	(1,033)	•	(1,033)	(27)	•		(18)	(1,078)	1,064	1,064	405	\$ 699 \$	BLANKENSHIP	1. Acc specific 2. Assigned to Customer Accounts (CUSTNUM_A)
	aystation Fee on	ACC	(10)		•	(14)	(14)	,	(14)	(1,033)		(1,033)	(27)	•		(18)	(1,078)	1,064	1,064	405	659	₽ B	ccounts
(18)	Remove Test Year Regulatory Assessment	Total Co.		•	(7,545)		(7,545)		(7,545)	(7.545)		(7,545)	TV			10000	(7,545)			•		BLANKENSHIP	Act operate     Revenues are class specific and expenses     are functionalized on Distribution of W&S
8)	gulatory Assessment	ACC	2	9	(7,545)		(7,545)	,	(7,545)	(7.545)		(7,545)	31	•			(7,545)					ENSHIP	specific and expenses istribution of W&S

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- (16) Adjustment to amortize the gain of the Amorix and Star Center Patent investment over 3 years. This adjustment also includes the amortization of the deferred gain on the Kyrene to Knox transmission line transaction as authorized in Decision No. 74991.
- (17) Adjustment to Test Year operations for reduced expenses related to closure of Customer Service offices and for the increase cost of paystation fees.
- (18) Adjustment to Test Year operations to remove the Regulatory Assessment surcharges from operating revenues and expenses.

Supporting Schedules: N/A

(21)

(50)

(19)

Execution Revenues			Remove and Transfer Test Year Transmission Cost Adjustor (TCA	Remove and Transfer Test Year Transmission Cost Adjustor (TCA)	Remove and Transfe Cost Recovery M	Remove and Transfer Test Year Lost Fixed Cost Recovery Mechanism (LFCR)	Remove and Transfer Test Year Environmental Improvement Surcharge (EIS)	Remove and Transfer Test Year inmental Improvement Surcharge (6	(EIS)
Committee   Comm	e .	Description	Total Co.	ACC	Total Co.	ACC	Total Co.	ACC	
Seventures from Date Rates   State	1	Please October 1	(AK)	(AL)	(AM)	(AN)	(AO)	(AP)	
Pervenues   Common Surface   Common Su		Revenues from Base Rates		s		•	•		ï
Costs		Revenues from Surcharges	(128,782)	(128,603)	(45,988)	(45,988)	(2,461)	(2)	(2,456)
128.782) (128.603) (45.988) (45.986) (2.461)  15. Costs (128.782) (128.603) (45.988) (45.988) (2.461)  12. Lymisdictional 2. Revenues are class specific 3. Cost 2.		Other Electric Revenues				•			
Costs		Total Electric Operating Revenues	(128,782)	(128,603)	(45,988)	(45,988)	(2,461)	(2,4	(2,456)
Costs		Electric Fuel and Purchased Power Costs	1.		•		•		
38.10% (128,782) (128,603) (45,988) (45,988) (2,461) (2,461) (128,782) (128,603) (45,988) (45,988) (17,521) (17		Oper Rev Less Fuel & Purch Pwr Costs	(128,782)	(128,603)	(45,988)	(45,988)	(2,461)	(2,4	(2,456)
38.10% (128,782) (128,603) (45,988) (45,988) (2,461) (2,461) (338) (45,988) (175,21)		Other Operating Expenses:							
(128,782)		Operations Excluding Fuel Expense	,	,	×		,		
(128,782) (128,603) (45,988) (45,988) (2,461) (2,461) (38,10% (49,066) (48,998) (17,521) (17,521) (938) (17,521) (17,521) (938) (17,521) (		Maintenance	•	,		٠			٠
(128,782)		Subtotal				•			
(128,782)         (128,603)         (45,988)         (45,988)         (2,461)           (128,782)         (128,603)         (45,988)         (45,988)         (2,461)           38.10%         (49,066)         (48,998)         (17,521)         (938)           \$ (79,76)         \$ (79,76)         \$ (28,467)         \$ (15,23)         \$           BLANKENSHIP         BLANKENSHIP         1, Jurisdictional         BLANKENSHIP         BLANKENSHIP           1. Jurisdictional         2. Revenues are class specific         2. Revenues are class specific         2. Revenues are class specific		Decreciation and Amortization		,		9			
(128,782)         (128,603)         (45,988)         (45,988)         (2,461)           (128,782)         (128,603)         (45,988)         (45,988)         (2,461)           38.10%         (49,066)         (48,998)         (17,521)         (17,521)         (938)           \$         (79,716)         \$         (28,467)         \$         (1,523)         \$           BLANKENSHIP         1, Jurisdictional         1, ACC Specific         1, Jurisdictional         2. Revenues are class specific         2. Revenues are class specific		Amortization of Gain	٠						
(128,782)		Administrative and General	,		: Ix	٠			-
(128,782)		Other Taxes			•				
(128,782)		Total Other Operating Expense		•		٠			
(128,782)		Operating Income Before Income Tax	(128,782)	(128,603)	(45,988)	(45,988)	(2,461)	(2.4	(2,456)
(128,782)		Interest Expense	*		٠		•		
38.10%         (49,066)         (48,98)         (17,521)         (17,521)         (938)           \$ (79,716)         \$ (79,605)         \$ (28,467)         \$ (28,467)         \$ (1,523)         \$ (1,523)           1. Jurisdictional         1. ACC Specific         1. ACC Specific         2. Revenues are class specific           2. Revenues are class specific         2. Revenues are class specific         2. Revenues are class specific		Taxable Income	(128,782)	(128,603)	(45,988)	(45,988)	(2,461)	(2,4	(2,456)
\$ (79,716) \$ (79,605) \$ (28,467) \$ (28,467) \$ \$ (1,523) \$ \$  BLANKENSHIP 1. Jurisdictional 2. Revenues are class specific 2. Revenues are class specific 2. Revenues are class specific			(49,066)	(48,998)	(17,521)	(17,521)	(938)	5)	(936)
BLANKENSHIP 1. Jurisdictional 2. Revenues are class specific 2. Revenues are class specific 3. Revenues are class specific 4. Revenues are class specific 5. Revenues are class specific 7. Revenues are class specific		Operating Income (line 15 minus line 18)	\$ (79,716)	\$ (79,605)	\$ (28,467)	\$ (28,467)	\$ (1,523)	\$ (1,5	(1,520)
Revenues are class specific     Revenues are class specific		PRO FORMA WITNESS:	BLANKE 1. Iurisclictional	ENSHIP	BLANK 1 ACC Specific	ENSHIP	BLANK 1 hidedictional	ENSHIP	
		FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]	2. Revenues are class	specific	2. Revenues are class	specific	2. Revenues are class	specific	

- (19) Adjustment to Test Year operations to remove the Transmission Cost Adjustor from operating revenues and transfer it to base rates.
- (20) Adjustment to Test Year operations to remove the LFCR mechanism from operating revenues and transfer it to base rates.
- (21) Adjustment to Test Year operations to remove the EIS from operating revenues and transfer it to base rates.

Supporting Schedules: N/A

	st Year Rate Rider Revenue	ACC	(AV)		(57,588)	167 6891	(000,10)	(57,588)	х			,	٠	r.		(E	(57,588)		(57,588)	(21,941)	\$ (35,647)	SHIP	scific.
(24)	Remove and Transfer Test Year Rate Rider Four Corners Revenue	Total Co	(AU)		(57,675)	(57.875)	(0.00,10)	(57,675)	3	200		*	15	10	2		(57,675)		(57,675)	(21,974)	\$ (35,701)	BLANKENSHIP 1 Inicidiational	2. Revenues are class specific.
	Portion of Test Year djustment Clause C)	ACC	(AT)		(113,243)	1419 0431	(047'011)	(44,853)	(30,847)		(30,847)	×	•	4)		(30,847)	(37,543)		(37,543)	(14,304)	\$ (23,239)	NSHIP	ses are class
(23)	Remove and Transfer a Portion of Test Year Renewable Energy Adjustment Clause (REAC)	Total Co	(AS)		(113,286)	1413 286)	(007'011)	(44,870)	(30,859)		(30,859)	٠	٨	8		(30,859)	(37,557)		(37,557)	(14,309)	\$ (23,248)	BLANKENSHIP 1 Invisciplinal	2. Revenues and Expenses are class specific.
	Portion of Test Year ement Adjustment venue & Expense	ACC	(AR)	•	(51,262)	(54.063)	(303,10)	(51,262)	(41,283)		(41,283)	·	ì	i	0.00	(41,283)	(6.979)	•	(6,979)	(3,802)	\$ (6,177)	NSHIP	ses are class
(22)	Remove and Transfer a Portion of Test Year Demand Side Management Adjustment Clause (DSMAC) Revenue & Expense	Total Co.	(AQ)		(51,369)	(64.360)	(606'16)	(51,369)	(41,369)		(41,369)	×	¥.	¥	30	(41,369)	(10,000)	8.	(10,000)	(3,810)	\$ (6.190)	BLANKENSHIP	2. Revenues and Expenses are class specific.
		Description		Electric Operating Revenues Revenues from Base Rates	Revenues from Surcharges	Other Electric Revenues	coal Electific Operating Never Idea	Electric Fuel and Purchased Power Costs Oper Rev Less Fuel & Purch Pwr Costs	Other Operating Expenses: Operations Excluding Fuel Expense	Maintenance	Subtotal	Depreciation and Amortization	Amortization of Gain	Administrative and General	Other Taxes	Total Other Operating Expense	Operating Income Before Income Tax	Interest Expense	Taxable Income	Current Income Tax Rate - 38.10%	Operating Income (line 15 minus line 18)	PRO FORMA WITNESS:	FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]
		Line			2	m r	ř	6, 5,	7.	00	6	10.	=	15.	13	14	15.	16.	17.	18.	19		

- (22) Adjustment to Test Year operations to remove the DSMAC from operating revenues and transfer a portion of it to base rates.
- (23) Adjustment to Test Year operations to remove the REAC from operating revenues and transfer a portion of the expenses related to AZ Sun, Schools and Government and the Community Power Project to base rates.
- (24) Adjustment to Test Year operations to remove the Four Corners Rate Rider from operating revenues and transfer a portion to base rates.

Supporting Schedules: N/A

No.

	(25) Four Corners Deferral True Up	5) sferral True Up	Remove Cholla 2 N	(26) Remove Cholla 2 Non-Fuel / Non-Payroll Costs	(27) Adjust Cholia Unit 2 Regulatory Asset Amortization	(27) a Unit 2 Regulatory / Amortization
Description	Total Co	O	Total Co	J. A.	Total Co	JOA
	(AW)	(AX)	(AY)	(AZ)	(BA)	(88)
Electric Operating Revenues			•		700 CO	•
Revenues from Base Rates		, so	·	,		s
Revenues from Surcharges	•					
Other Electric Revenues						
Total Electric Operating Revenues						
Electric Fuel and Purchased Power Costs						
Oper Rev Less Fuel & Purch Pwr Costs						
Other Operation Expanses:						
Operations Excluding Fuel Expense			(9:656)	(5,625)	•	
Maintenance		•	(2,219)	(2,207)	•	
Subtotal			(7,875)	(7,832)	•	
Depreciation and Amortization	1,388	1,388	(7,144)	(7,105)		
Amortization of Gain		,	•			
Administrative and General	1	*		•	Ň	
Other Taxes			(2,336)	(2,323)		
Total Other Operating Expense	1,388	1,388	(17,355)	(17,260)	•	
Operating Income Before Income Tax	(1.388)	(1,388)	17,355	17,260		
Interest Expense		5•	(0)			
Taxable Income	(1,388)	(1,388)	17,355	17,260		
Current Income Tax Rate - 38.10%	(529)	(529)	6,612	9.576		
Operating Income (line 15 minus line 18)	(859)	\$ (859)	\$ 10,743	\$ 10,684		S
PRO FORMA WITNESS:	BLANKENSHIP	NSHIP	BLAN	BLANKENSHIP	BLANK 1 Iuriediologol	BLANKENSHIP
FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]	P. Assigned to Production - Demand (Retail DEMPROD1)	on - Demand (Retail	2. Assigned to Production - Demand (DEMPROD1)	tion - Demand	2. Assigned to Production - Demand (DEMPROD1)	tion - Demand

16 19 19

- (25) Adjustment to Test Year operations to include the true-up of the Four Comers deferral balance.
- (26) Adjustment to Test Year operations to remove Cholla Unit 2 costs due to the shut down of the unit in October of 2015.
- (27) Adjustment to Test Year operations to include the amortization costs related to the closure of Cholla Unit 2 and the accrual of remaining removal costs for final retirement in 2033.

Supporting Schedules: N/A

Line No.

	<b>y</b> )	(58)		ì			8	
	include West Phoenix Unit 4 Regulatory Disallowance	Phoenix Unit 4 Regulatory Disallowance	Include	Include Interest Expense on Customer Deposits	on Customer	Adjust Depreciation Expense - 2016 Depreciation Rate Study	Depreciation Expense -	-2016
	Total Co.	ACC	Total Co.	9	ACC	Total Co.		ACC
Electric Occupies Deutschaft	(96)	(00)	30)		(0)	(00)		(10
Revenues from Base Rates			6		3	•	s	1.0
Revenues from Surcharges			e.	9	9		i:	27
Other Electric Revenues								
Total Electric Operating Revenues								
Electric Fuel and Purchased Power Costs		,			٠	•		
Oper Rev Less Fuel & Purch Pwr Costs				l  -				,
Other Operating Expenses:				Ş	9			
Operations Excluding Fuel Expense Maintenance				443	443			
Subtotal				443	443			1.
Decreciation and Amortization	(324)	(327)	NS	9	54	57 020		55.166
Amortization of Gain	(220)				(6 <b>9</b>			
Administrative and General		•		ı	:•			
Other Taxes Total Other Operating Expense	(329)	(327)		443	443	57,020		55.166
n n n n n n n n n n n n n n n n n n n	Ì							
Operating Income Before Income Tax	329	327		(443)	(443)	(57,020)		(55,166)
Interest Expense Taxable Income	(148)	(148)	, No.	(443)	(443)	(57,020)	1	(55,166)
Current Income Tax Rate - 38.10%	182	181		(169)	(169)	(21,725)		(21,018)
Operating Income (line 15 minus line 18)	\$ 147	\$ 146	S	(274) \$	(274)	\$ (35,295)	6	(34,148)
PRO FORMA WITNESS:	BLANKENSHIP	SNSHIP	B	BLANKENSHIP	<u>a</u>	BLAN	BLANKENSHIP	
FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: IWITNESS: SNOOKI	1. Justisatedatia 2. Assigned to Production - Demand (DEMPROD1)	on - Demand	2. Assigned (CUSTDEP)	2. Assigned to Customer Accounts (CUSTDEP)	sounts	2. Specific assigned to PT&D, General and Intargible functionalized on Wages & Salaries	to PT&D, Ger zed on Wage:	eral and

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N 60 60

16.

- (28) Adjustment to Test Year operations to reflect amortization of regulatory disallowance of West Phoenix Unit 4 over the remaining life of the plant as required by previous ACC Decision Nos. 67744 and 69663. Pro forma adjusted as shown on Schedule B-2, page 3, column 8.
- (29) Adjustment to Test Year operations to reflect the operating income impact of interest on customer deposits using January 2016 interest rates.
- (30) Adjustment to Test Year operations to reflect depreciation expense based on the 2016 Depreciation Rate Study.

Supporting Schedules: N/A

(33)

(35)

(31)

No.

	Deco	Decommissioning and Spent Fuel Costs	nd Spent F	uel Costs		Annualize	Annualize Payroll Expense	ense		Normalize Employee Benefits	oloyee Ber	efits
Description	ř	Total Co.		ACC		Total Co.		ACC	۲	Total Co.		ACC
Flantin Operation Revenue		(BI)		(B)		(BK)		(BL)		(BM)		(BN)
Revenues from Base Rates	8	34	s	٠	69	9	8	39	w	9	s	3
Revenues from Surcharges		<b>a</b> 5		•		9		7 <b>1</b> 3		9.8		
Total Electric Operating Revenues		. .		. .			  -					
Electric Fuel and Purchased Power Costs		(962)		(956)		٠				٠		
Oper Rev Less Fuel & Purch Pwr Costs		962		926		K						
Other Operating Expenses:												
Operations Excluding Fuel Expense		r		i		4,236		3,914		8,400		7,762
Maintenance						1,092		1,009				
Subtotal		•				5,328		4,923		8,400		791.1
Depreciation and Amortization		(13,383)		(13,292)		•		39		9		,
Amortization of Gain		٠		٠		ě		9		•		
Administrative and General								× >				× 3
Total Other Operating Expense		(13,383)		(13,292)		5,328		4,923		8,400		7,762
Operating Income Before Income Tax		14,345		14,248		(5,328)		(4,923)		(8,400)		(7,762)
Interest Expense		340.44						14 000		1004.01		1032.47
axable income		14,343		14,240		(9,320)		(4,823)		(0,400)		(797')
Current Income Tax Rate - 38.10%		5,465		5,428		(2,030)	620	(1,876)		(3,200)		(2,957)
Operating Income (line 15 minus line 18)	s	8,880	S	8,820	s.	(3,298)	φ	(3,047)	S	(5,200)	<b>∞</b>	(4,805)
PRO FORMA WITNESS:		BLANK	BLANKENSHIP			BLA	BLANKENSHIP			BLANKENSHIP	ENSHIP	
FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]	2. Assign (ERGS)	1. Junsalcaonal 2. Assigned to System Benefits (ERGSYSBEN)	Benefits		2. Fun	Jursanctonal     Functionalized on Wages & Salaries	Wages &	Salaries	2. Fund	1. Jursdictionalized on Wages & Salaries 2. Functionalized on Wages & Salaries	ages & Sa	laries

0.1.12.4. 8

8

(31) Adjustment to Test Year operations to reflect updated decommissioning funding levels for Palo Verde and updated ISFSI expense.

1

- (32) Adjustment to Test Year operations to reflect the annualization of payroll tax and non-retirement benefit expenses to March 2016 employee levels for performance review and March 2017 Union employees.
- (33) Adjustment to Test Year operations to reflect the current December 2015 actuarial valuation of retirement program expenses.

Supporting Schedules: N/A

(36)

(32)

(34)

	Rem	Remove Supplemental Excess Benefit Retirement Plan Expense (SERP)	intal Excess Expense (S	s Benefit (ERP)		Remove Stock Compensation	Compens	ation		Normalize Cash Incentive	ash Incenti	9
Description	To	Total Co.		ACC	To	Total Co.		ACC	Tot	Total Co.		ACC
		(80)		(BP)		(80)		(BR)		(BS)		(BT)
Electric Operating Revenues Revenues from Base Rates	S	1.5	s	×	s		s	3	8	ж	s	ä
Revenues from Surcharges		ŝ				ix		,				Â
Other Electric Revenues Total Electric Operating Revenues				1								
Flortric Final and Durchased Douas Costs										,		
Oper Rev Less Fuel & Purch Pwr Costs				.		1.						
Other Operating Expenses:												
Operations Excluding Fuel Expense		(7.808)		(7.215)		(15,753)		(14,556)		(2,029)		(1,875)
Subtotal		(7,808)		(7,215)		(15,753)		(14,556)		(2,079)		(1,922)
Depreciation and Amortization				•		×				·		ě
Amortization of Gain				34						•		
Administrative and General				×		v		×		(928)		(858)
Other Laxes Total Other Operating Expense		(7,808)		(7,215)		(15,753)		(14,556)		(3,007)		(2,780)
Operating Income Before Income Tax		7,808		7,215		15,753		14,556		3,007		2,780
Interest Expense Taxable Income		7,808		7,215		15,753		14,556		3,007		2,780
Current Income Tax Rate - 38.10%		2,975		2,749		6,002		5,546		1,146		1,059
Operating Income (line 15 minus line 18)	67	4,833	S	4,466	s	9,751	S	9,010	w	1,861	S	1,721
PRO FORMA WITNESS:	B 1 Jurisdictional	BLANK	BLANKENSHIP		1 June	BLANKENSHIP 1. hinsdictional	ENSHIP		B 1 Junsdictional	BLANKENSHIP	ENSHIP	
FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]	2. Functi	2. Functionalized on Wages & Salaries	ages & Sal	aries	2. Fund	2. Functionalized on Wages & Salaries	/ages & Sa	llaries	2. Function	2. Functionalized on Wages & Salaries	ages & Sa	laries

12.2.1.4

. 15. 17.

- (34) Adjustment to Test Year operations to remove Supplemental Excess Benefit Retirement Plan Expense ("SERP").
- (35) Adjustment to Test Year operations to remove stock compensation expense.
- (36) Adjustment to Test Year operations to normalize the cash incentive program over a 3 year period.

Supporting Schedules: N/A

(38)

(38)

(37)

- (37) Adjustment to Test Year operations for top down income tax true-ups consistent with Decision Nos. 69663, 71448 and 73183 using the 12/31/2015 rate base and cost of long-term debt. Tax true-ups are reflected as interest in this adjustment.
- (38) Adjustment to Test Year operations to annualize property taxes calculated using the anticipated 2016 tax assessment ratio and tax rate.
- (39) Adjustment to amortize the property tax deferral as authorized in Decision No. 73183 over 10 years. Pro forma adjusted as shown on Schedule B-2, page 3, column 9.

Supporting Schedules: N/A

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(42)

(41)

(40)

		Annualize Four Corr Reclama	Annualize Four Corners Power Plant Coal Reclamation Costs	_	Annualize Navajo Power Plant Coal Reclamation Costs	e Navajo Power Plant Reclamation Costs	Coal	Adjust	Adjust Cash Working Capital for Cost of Service Pro Formas	sh Working Capital for Service Pro Formas	Cost of
No.	Description	Total Co.	ACC	1	Total Co.	ACC	S	Tot	Total Co.	4	ACC
	Electric Operating Revenues	(CA)	(CB)		(20)	(00)	í í	2	(CE)	2	(CF)
,	Revenues from Base Rates	•	•	4		•	3	v	336	u	
2	Revenues from Surcharges		) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1			•		•			
6	Other Electric Revenues				•		•		0.0		
4	Total Electric Operating Revenues		•	1					,		
5	Electric Fuel and Purchased Power Costs	(6,559)	(6.514)	4)	653		649				9
9	Oper Rev Less Fuel & Purch Pwr Costs	6,559	6,514	4	(653)		(649)				
	Other Operating Expenses:										
7	Operations Excluding Fuel Expense	ř			×		r				
8	Maintenance										
6	Subtotal		r	li E	x.						100
10	Depreciation and Amortization		•		,						
1	Amordization of Gain	•	•		0.		11.4				
12	Administrative and General								334		•
13	Other Taxes		•				134				3.
14	Total Other Operating Expense	•		l	,						
15.	Operating income Before income Tax	6,559	6,514	4	(653)		(649)		.		
•									10077		13067
17.0	Taxable Income	6,559	6,514	4	(653)		(649)		429		396
18	Current Income Tax Rate - 38.10%	2,499	2,482	7	(248)		(247)		163		151
19.	Operating Income (line 15 minus line 18)	\$ 4,060	\$ 4,032	%	(404)	s	(402)	69	(163)	S	(151)
	PRO FORMA WITNESS:	BLANK	BLANKENSHIP	•	BLANK	BLANKENSHIP			BLANKE	BLANKENSHIP	
	FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]	1. Jursonctional 2. Assigned to System Benefits (ERGSYSBEN)	) Benefits	(E.2.	1. Jursancaonal 2. Assigned to System Benefits (ERGSYSBEN)	Benefits		2. Functionalize	Lunctionalized on Wages & Salaries 2. Functionalized on Wages & Salaries	ages & Sale	ries
		(40) Adjustment to Test Year operations to reflect most recent Four Corners Power Plant coal reclamation study.	ar operations to reflec	at most rece	nt Four Corners Po	wer Plant coa	l reclamation	study.			(43)
		(41) Adjustment to Test Year operations to reflect the most recent Navajo Power Plant coal reclamation study.	ar operations to reflect	of the most	ecent Navajo Powe	r Plant coal re	eclamation st	udy.			(44)

(45)

(42) Adjustment to Test Year interest expense for cash working capital rate base pro forma adjustment. Pro forma adjusted as shown on Schedule B-2, page 4, column 10.

Line No.

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N 80 61

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		(43)			(44)			(45)	2)	
	Transfer Palo Verde to Ba	Transfer Palo Verde Unit 2 Lease Reduction to Base Rates		Normalize Nuclear Maintenance Expense	Maintenance E	Expense	Normali	Normalize Fossil Maintenance Expense	intenance E	xpense
Description	Total Co.	ACC	1	Total Co.		ACC	Total Co.	00	4	ACC
Flactic Operation Revenue	(90)	(CH)		(5)		(2)	(CK)	S.	-	(CL)
Revenues from Base Rates		s	S		8	×	s		S	,
Revenues from Surcharges			3	*	6).		93	Š	P.)	
Other Electric Revenues								٠		×
Total Electric Operating Revenues						•		٠		
Electric Fuel and Purchased Power Costs				•						
Oper Rev Less Fuel & Purch Pwr Costs			l L							
Other Operating Expenses:	100,100	(34 376)	75)	9		0				
Maintenance	(164'17)	6,13)	101	248		246		1 285		1276
Subtotal	(21,491)	(21,375)	75)	248		246		1,285		1,276
Depreciation and Amortization	٠							,		
Amortization of Gain	4,574	4,5	4,549	٠		ŕ		÷		
Administrative and General	×					i i				
Total Other Operating Expense	(16,917)	(16,826)	26)	248		246		1,285		1,276
Operating Income Before Income Tax	16,917	16,826		(248)		(246)		(1,285)		(1,276)
Interest Expense Taxable Income	16,917	16,826	92	(248)	ļ	(246)		(1,285)		(1,276)
Current Income Tax Rate - 38.10%	6,445	6,411	11	(94)		(94)		(490)		(486)
Operating Income (line 15 minus line 18)	\$ 10,472	\$ 10,415	\$ \$	(154)	S	(152)	s	(795)	s	(790)
PRO FORMA WITNESS:	BLAN 1 lunisdictional	BLANKENSHIP	Ģ	BLAN	BLANKENSHIP		B Innedictional	BLANKENSHIP	ENSHIP	
FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]	2. Assigned to Production Demand (DEMPROD1)	ction Demand	(EN A	2. Assigned to Production - Energy (ENERGY1)	ion - Energy		2. Assigned (ENERGY1)	2. Assigned to Production - Energy (ENERGY1)	on - Energy	

Adjustment to the Test Year operation to include the net expense associated with the reduced Palo Verde Unit 2 lease amount.

Adjustment to Test Year operations to reflect normalization of nuclear production maintenance expense.

Adjustment to Test Year operations to reflect normalization of fossil production maintenance expense.

Supporting Schedules: N/A

Recap Schedules: (a) RUCO C-1

(47)

(46)

No.

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~ 60 60

	50% of EEI Dues	50% of EEI Dues and D&O Insurance		Annualize Solar Partr	Annualize Solar Partner Program Expense	Remove Out	of Period and Items	Remove Out of Period and Miscellaneous Items	1201
Description			Ī	Total Co.	ACC	Total Co.	ļ	ACC	Ĩ
Electric Operating Revenues Revenues from Base Rates Revenues from Surcharges Other Electric Revenues Total Electric Operating Revenues			»   	(CM)	(CS)	\$	•    .	3	ĩ
Electric Fuel and Purchased Power Costs Oper Rev Less Fuel & Purch Pwr Costs			1			2	1	1. 1.	1
Other Operating Expenses: Operations Excluding Fuel Expense Maintenance Subtotal	(1,070)	(1,063)	(63)	528	528			* * *	ı "
Depreciation and Amortization Amortization of Gain Administrative and General Other Taxes Total Other Operating Expense	(1,070)	(1,063)	) (2)	528	528	5 5	(1,633) (1,633)	(1,509)	6 6
Operating Income Before Income Tax	1,070	1,0	.063	(528)	(528)	-	1,633	1,509	اها
Interest Expense Taxable Income		8	1	(528)	(528)	<b>5</b> 7	1,633	1,509	l <sub>o</sub>
Current Income Tax Rate - 38.10%		•		(201)	(201)		622	575	2
Operating Income (line 15 minus line 18)	\$ 1,070	\$ 1,0	90'	(327)	\$ (327)	5	1,011	934	4
PRO FORMA WITNESS: FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK]			- 69	BLANKENSHIP 1. ACC Specific 2. Assigned to Customer Accounts (CUSTNUM_A)	ENSHIP er Accounts	BLANKENSHIP 1. Jurisdictional 2. Functionalized on Wages & Salaries	BLANKENSHIP	& Salaries	

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(46) Adjustment to Test Year operations to annualize solar partner program expense as authorized in C

(47) Adjustment to Test Year operations to remove out of period and miscellaneous items from the Tes miscellaneous advertising, other general expenses, etc.

> Supporting Schedules: N/A

Recap Schedules: (a) RUCO C-1

(48)

Total Income Statement Adjustments

Description		Total Co.		ACC
		(00)		(CR)
Electric Operating Revenues	9			
Revenues from Base Rates	s	28,503	(A)	28,503
Revenues from Surcharges		(408,660)		(408,240)
Other Electric Revenues	200	(3,948)	36	(3,946)
Total Electric Operating Revenues		(384,105)		(383,683)
Electric Fuel and Purchased Power Costs		(100,561)		(100,498)
Oper Rev Less Fuel & Purch Pwr Costs		(283,544)		(283,185)
Other Operating Expenses:				
Operations Excluding Fuel Expense		(128,212)		(126,983)
Maintenance		1,095		1,016
Subtotal		(127,117)		(125,967)
Depreciation and Amortization		61,345		59,263
Amortization of Gain		4,574		4,549
Administrative and General		(2,561)		(2,367)
Other Taxes	)	26,140		21,523
Total Other Operating Expense		(37,619)		(42,999)
Operating Income Before Income Tax		(245,925)		(240,186)
Interest Expense		17,028		15,731
Taxable Income		(262,953)		(255,918)
Current Income Tax Rate - 38.10%		(100,185)		(97,505)
Operating Income (line 15 minus line 18)	5	(145 740)	4	(142 681)

### PRO FORMA WITNESS:

FUNCTIONALIZATION OF PRO FORMA AND ALLOCATION FACTOR: [WITNESS: SNOOK] ecision No. 74878.

l Year period including consulting fees,

Supporting Schedules: N/A

Recap Schedules: (a) RUCO C-1 RUCO Schedule C-2 Page 17 of 17

### ARIZONA PUBLIC SERVICE COMPANY DOCKET NO. E-01345A-16-0036

OF
JOHN CASSIDY, CRRA

ON BEHALF OF THE RESIDENTIAL UTILITY CONSUMER OFFICE

**DECEMBER 22, 2016** 

1

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<del>(2</del> 05)	JAC-2 COST OF COMMON EQUITY

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Direct Testimony of John A. Cassidy

### **EXECUTIVE SUMMARY**

RUCO recommends that the Commission adopt a 7.53 percent overall rate of return for Arizona Public Service Company ("APS," or "Company"), based upon (i) RUCO's proposed capital structure consisting of 44.20 percent long-term debt, and 55.80 percent common equity, (ii) an embedded 5.13 percent cost of long-term debt, and (iii) RUCO's recommended 9.42 percent cost of common equity, as shown below:

	Weight	Cost	Weighted Cost
Long-Term Debt	44.20 %	5.13 %	2.27 %
Common Equity	55.80 %	9.42 %	<u>5.26 %</u>
Overall Rate of Retu	rn		7.53 %

RUCO's 9.42 percent cost of equity is derived from estimates obtained from three cost of equity estimation models, with the results obtained from the Discounted Cash Flow and Comparable Earnings Models assigned a weighting of 40 percent, and the results obtained from the Capital Asset Pricing Model assigned a weighting of 20 percent, as follows:

	Cost Estimate	Weight <u>Factor</u>	Weighted Average Cost Estimate
Discounted Cash Flow	8.85 %	40 %	3.54 %
Capital Asset Pricing Model	7.28 %	20 %	1.46 %
Comparable Earnings	<u>11.06 %</u>	40 %	4.42 %
Average Cost of Equity	9.06 %		
Weighted Average Cost of Eq	uity		9.42 %

RUCO recommends that the Commission adopt a Fair Value Rate of Return ("FVROR") of 5.36 percent for APS. RUCO's recommended FVROR assigns a 1.00 percent cost rate to the fair value increment of the Company's FVRB.

Direct Testimony of John A. Cassidy Arizona Public Service Company Docket No. E-01345A-16-0036 I will also demonstrate that the 10.50 percent cost of equity recommendation put forth by APS witness, Dr. Bente Villadsen, significantly over-states the Company's actual cost of equity. In addition, I demonstrate that the 10.8 percent cost of equity estimate which Dr. Villadsen relies upon as the upper bound of her 10.0 percent - 10.8 percent reasonable range for APS is overstated by 40 basis points. 

2

### I. INTRODUCTION

Q. Please state your name, occupation, and business address.

3 **A**.

Consumers Office ("RUCO"). My business address is 1110 W. Washington Street, Suite

My name is John A. Cassidy. I am a Public Utilities Analyst V with the Residential Utility

220, Phoenix, AZ.

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Q. Please describe your educational background and professional experience.

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A.

Library Science degree from the University of Arizona, and a Master of Business

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Administration degree with an emphasis in Finance from Arizona State University. I have

I hold a Bachelor of Arts degree in History from Arizona State University, a Master of

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been awarded the professional designation Certified Rate of Return Analyst ("CRRA") by

12

the Society of Utility and Regulatory Financial Analysts ("SURFA") based upon experience

13

and the successful completion of a written examination. I have eight years of professional regulatory work experience as a Public Utilities Analyst, both with RUCO and the Arizona

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Corporation Commission ("ACC") Staff, and have testified in numerous rate proceedings

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as a cost of capital witness before this Commission. Additionally, I have attended utility

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related seminars sponsored by both SURFA and the National Association of Regulatory

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Utility Commissioners (NARUC). Attachment 1 contains a summary of my prior regulatory

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work experience.

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Q. Please state the purpose of your testimony.

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The purpose of my testimony is to present RUCO's recommendations for the

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establishment of a fair value rate of return. For purposes of establishing a fair value rate

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of return on its invested capital in this proceeding, the Company has elected to use the

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average of its original cost rate base (OCRB) and its reconstruction cost new depreciation (RCND) as its fair value rate base (FVRB).

Q. Will RUCO provide direct testimony on the rate base, operating income and rate design issues in this proceeding?

A. Yes. RUCO witnesses, Mr. Frank W. Radigan and Mr. Lon Huber, will also file direct testimony in this proceeding. Mr. Radigan's testimony will address the rate base and operating income issues associated with the case, and both Mr. Radigan and Mr. Huber will provide testimony on RUCO's proposed rate design.

### II. SUMMARY OF TESTIMONY AND RECOMMENDATIONS

- Q. Briefly summarize how your cost of capital testimony is organized.
  - My cost of capital testimony is organized into twelve (12) different sections as identified in my "Table of Contents." In summary, I have derived cost of equity estimates obtained from both the Discounted Cash Flow ("DCF") model and the Capital Asset Pricing Model ("CAPM"). The DCF and CAPM are market-based cost of equity estimation models, and both have consistently been employed by RUCO and ACC Staff in prior rate proceedings. Additionally, the DCF and CAPM are methodologies which the ACC has traditionally given the most weight when establishing authorized rates of return for utilities operating within its Arizona jurisdiction. In addition to the DCF and CAPM models, I have also prepared a Comparable Earnings ("CE") analysis. For purposes of RUCO's recommended cost of equity in this proceeding, I have assigned a 40 percent weight to the cost of equity results obtained from the DCF and CE models, and a 20 percent weight to the cost of equity results obtained from the CAPM. The Company's witness, Dr. Bente Villadsen, obtains

cost of equity estimates from (i) two versions of the CAPM (i.e., the traditional CAPM and the empirical CAPM); (ii) two versions of the DCF model (i.e., the constant growth DCF model and the multi-stage DCF model); and (iii) one version of the Risk Premium model. From each of these models, Dr. Villadsen obtains cost of equity estimates for both a 28-company electric sample and 10-company nuclear subsample proxy group. My testimony will conclude with a discussion of Dr. Villadsen's cost of equity estimation methodology, and I will demonstrate that her analyses significantly over-states the Company's actual cost of equity.

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- Q. Please explain the rationale for RUCO assigning a weighting of 40 percent to the cost of equity estimation results obtained from both its constant growth DCF and CE models and a 20 percent weighting to the cost of equity estimates obtained from the CAPM.
- 14 As noted in testimony filed by Staff cost of capital witness, Mr. David Parcell, in the recent 15 Arizona Water Company ("AWC") rate docket, 1 cost of equity estimates derived from the 16 CAPM are lower than estimates obtained from the DCF and CE models for two reasons: 17 (i) risk premiums are currently lower than they have been over the past several years, and 18 (ii) yields on U.S. Treasury bonds (i.e., the risk-free rate) have also been lower in recent 19 years. Although Mr. Parcell elected not to incorporate estimates derived from the CAPM 20 into his analysis for purposes of his recommended cost of equity, he nevertheless 21 maintains that results obtained from the CAPM should be considered as a factor in 22 determining the cost of equity. RUCO agrees with this assessment. Therefore, rather

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<sup>24</sup> 

<sup>&</sup>lt;sup>1</sup> See Docket No. W-01445A-15-0277, Direct Testimony of David C. Parcell, dated March 11, 2016, pp. 30-31.

than relying upon the arithmetic mean cost of equity estimate derived from its DCF, CE and CAPM models as it has traditionally done, RUCO has elected to assign a 40 percent weight to the results obtained from both its DCF and CE models, and a 20 percent weight to the cost of equity results from the CAPM. RUCO believes this modification to its cost of equity methodology to be both reasonable and equitable, as it gives recognition to cost of equity estimates derived from the CAPM while providing for an incremental increase to RUCO's overall recommended cost of equity estimate.

Q. Please summarize the cost of capital recommendations to be addressed in your testimony.

A. Based upon the results of my analysis, I make the following recommendations:

I recommend that the Commission adopt a 7.53 percent overall rate of return for the Company, based upon (i) a capital structure consisting of 44.20 percent long-term debt, and common equity of 55.80 percent, (ii) an embedded 5.13 percent cost of long-term debt, and (iii) a cost of common equity of 9.42 percent. The components included in my cost of capital calculation are as follows:<sup>2</sup>

	Weight	Cost	Weighted Cost
Long-Term Debt	44.20 %	5.13 %	2.27 %
Common Equity	55.80 %	9.42 %	<u>5.26 %</u>
Overall Rate of Retu	rn		7.53 %

The cost of equity estimates included in my calculations are derived from the following three cost of equity models, with the results obtained from the DCF and CE models

<sup>&</sup>lt;sup>2</sup> See JAC Schedule 1.

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assigned a weight of 40 percent,	and the results	obtained from	The CAPIVI	assigned a
weight of 20 percent:3				

	Cost Estimate	Weight <u>Factor</u>	Weighted Average Cost Estimate
Discounted Cash Flow	8.85 %	40 %	3.54 %
Capital Asset Pricing Model	7.28 %	20 %	1.46 %
Comparable Earnings	<u>11.06 %</u>	40 %	<u>4.42 %</u>
Average Cost of Equity	9.06 %		
Weighted Average Cost of Eq	uity		9.42 %

### ECONOMIC PRINCIPLES APPLICABLE TO ARIZONA III.

Q. What are the basic economic principles which apply in the determination of a fair rate of return for regulated public utilities in Arizona?

For regulated public utilities in Arizona, rates are established in a manner designed to allow for recovery of the utility's costs, including capital costs. This is traditionally referred to as "cost of service" ratemaking. Rates are established using the "rate base - rate of return" concept, wherein utilities are allowed to recover specific operating expenses, taxes and depreciation, and granted an opportunity to earn a fair value rate of return on the assets utilized (i.e., fair value rate base) in providing service to ratepayers. Rate base is derived from the asset side of the utility's balance sheet, while rate of return is developed from the liability/stockholders' equity side of the balance sheet. The revenue impact of the cost of capital in rates is determined by multiplying rate base by rate of return. In the instant docket, RUCO is recommending an overall rate of return for APS of 7.53 percent.

<sup>&</sup>lt;sup>3</sup> See JAC Schedule 2.

2 base?

Q.

A. No. The Company proposes that the average of its OCRB and RCND rate bases be used as its fair value rate base (FVRB).

Is APS proposing that its original cost rate base also be used as its fair value rate

- Q. What is the meaning of a "fair rate of return" when analyzing a rate case application?
- A. From an economic standpoint, a "fair rate of return" is one which allows an efficient and economically well managed utility the ability to maintain its financial integrity, attract capital, and establish comparable returns for similar risk investments. These concepts are derived from economic and financial theory and are generally implemented using financial models and economic concepts. From a technical perspective, a "fair rate of return" is an ex post (i.e., after the fact) earned return on an asset base. Conversely, the cost of capital is an ex ante (i.e., before the fact) expected, or required, return on a capital base. In regulatory proceedings, the two terms are often used interchangeably.

Q. As regulated entities granted natural monopoly status, are public utilities guaranteed to earn their authorized rate of return?

A. No. Public utilities are afforded an opportunity to earn their authorized rate of return; there is no guarantee that they will actually earn the rate of return authorized in a rate case.

Many factors are involved in determining a rate of return. However, investments in new plant assets made subsequent to a rate case and/or increases to operating expenses between rate cases can have a negative impact on a utility's realized rate of return.

Conversely, an increase in revenues and/or a decrease in operating expenses can have

a positive impact on the earned rate of return. In the former scenario, a public utility will generally file for a rate increase. In the latter scenario, should a public utility earn a rate of return in excess of that approved by a utility commission, then the commission may instruct the utility to file a rate application in order that new rates be established to provide rate relief to ratepayers.

### IV. GENERAL ECONOMIC CONDITIONS

- Q. Why are economic and financial conditions important in the determination of the cost of capital for a regulated public utility such as APS?
- A. Economic and financial conditions are important because the cost of capital, both fixed-cost debt as well as common equity, is largely determined by current and future economic and financial conditions. At any given time, the cost of capital is influenced by each of the following: (i) the level of economic activity (i.e., economic growth); (ii) the stage of the business cycle; (iii) the rate of inflation; and (iv) expectations of future economic conditions. That current and future economic and financial conditions largely determine the cost of equity, consistent with the Court's ruling in the *Bluefield* decision, which held that

"[a] rate of return may be reasonable at one time, and become too high or too low by changes affecting opportunities for investment, the money market, and business conditions generally." <u>Bluefield</u>, 262 U.S. at 679.<sup>4</sup>

Measures of general economic indicators influencing the cost of capital are presented in Schedule JAC-6 (Pages 1-7).

<sup>&</sup>lt;sup>4</sup> Bluefield Water Works and Improvement Company v. Public Service Commission of the State of West Virginia (262 U.S. 679), as cited in Parcell, David C., The Cost of Capital: A Practitioner's Guide, prepared for the Society of Utility and Regulatory Financial Analysts (SURFA): 2010 Edition (p.26).

A.

Q. Briefly describe the recent trends in economic conditions and their impact on

capital costs over the past thirty years?

A. From the early 1980's through the end of 2007, the United States economy experienced an extended period of relative stability; one characterized by longer economic expansions, periodic short contractions, low and declining inflation, and declining interest rates and other capital costs. In 2008 and 2009, however, the economy experienced a significant decline as a result of the sub-prime mortgage lending crisis, with the negative impact affecting financial and capital markets both in the U.S. and internationally. This economic decline has been described as the worst financial crisis since the Great Depression, and is often referred to as, the "Great Recession." As a consequence, central banks in the U.S. (i.e., Federal Reserve Bank, or "Fed") and other foreign countries initiated accommodative monetary policies designed to stimulate economic growth and reduce unemployment in an effort to recover from this worldwide recession.

Q. Please describe how the economic and financial indicators were examined and how they relate generally to the cost of capital.

Schedule JAC-6 (Pages 1 and 2) identifies relevant economic data such as Real Gross Domestic Product ("GDP") Growth, Industrial Production Growth, Unemployment, Consumer Price Index ("CPI"), and Producer Price Index. As can be seen, 2007 marked the sixth year of economic expansion, but beginning in 2008 the economy entered into a significant decline, as indicated by negative real GDP and industrial production growth as well as an increase in the unemployment rate. The recession bottomed out in June 2009, and while the economy has expanded since that time it has done so at the slowest pace

of any recovery since World War II.<sup>5</sup> Fortunately, the national unemployment rate has been cut in half from a high of 10.0 percent in the fourth quarter of 2009 to 4.9 percent in the third quarter of 2016. However, the Producer Price Index has remained negative in each of the last two years, while in 2015 industrial production growth fell to its lowest level since 2003, and has remained negative through the first three quarters of 2016. It should be noted that at the State level, Arizona's unemployment rate -- 5.9 percent in the third quarter of 2016 -- continues to lag that of the nation.<sup>6</sup>

Since 2008, inflation as measured by the CPI has been 3.0 percent or lower, and in each of the last two years has remained below 1.0 percent; the annual inflation rate being 0.8 percent in 2014 and 0.7 percent in 2015. The annual rate of inflation has generally been declining over the past several business cycles and continues to do so as evidenced by the low annual inflation rates of the last four years, 2012-2015. Through the first three quarters of 2016, inflation continues to be low with the average rate being 1.1 percent.

### Q. Is inflation expected to remain at relatively low levels over the next decade?

A. Yes. As shown in Exhibit JAC-A, the Federal Reserve Bank of Cleveland estimates expected inflation to average 1.93 percent over the next 10-years,<sup>7</sup> a figure below that of the Fed's 2.0 percent targeted rate of inflation.

<sup>&</sup>lt;sup>5</sup> Long, Heather, and Luhby, Tami, "Yes, This is the Slowest U.S. Recovery since WWII," CNNMoney.com (October 5, 2016). <a href="http://money.cnn.com/2016/10/05/news/economy/us-recovery-slowest-since-wwii/">http://money.cnn.com/2016/10/05/news/economy/us-recovery-slowest-since-wwii/</a>

United States Department of Labor, Bureau of Labor Statistics, Arizona Unemployment Rate <a href="http://www.bls.gov/eag/eag.az.htm">http://www.bls.gov/eag/eag.az.htm</a>
 Federal Reserve Board of Cleveland, "Inflation Expectations," (News Release dated November 17, 2016).

<sup>&</sup>lt;sup>7</sup> Federal Reserve Board of Cleveland, "Inflation Expectations," (News Release dated November 17, 2016). https://www.clevelandfed.org/our-research/indicators-and-data/inflation-expectations.aspx

Q. How does this 10-year (i.e., 2016-2025) projected 1.75 percent annual rate of inflation compare to 10-year historical average annual rates of inflation over the last 40-year period (i.e., 1976-2015)?

A. Based on the annual rates of inflation as presented in Schedule JAC-6 (Page 1), the average 10-year inflation rate,<sup>8</sup> measured over four different 10-year periods going back to 1976, are as follows:

Historical CPI inflation (1976-1985)	7.05 %
Historical CPI inflation (1986-1995)	3.45 %
Historical CPI inflation (1996-2005)	2.53 %
Historical CPI inflation (2006-2015)	1.86 %
Projected CPI inflation (2016-2025)	1.75 %

As can be seen, historical average annual inflation has fallen in each of the last four decades, and this trend is expected to continue as evidenced by projected average annual inflation during the 10-year period, 2016-2025, being 11 basis points lower than that of the prior 10-year period, 2006-2015 (1.86% - 1.75% = 0.11%).

- Q. Holding all other factors constant, is a projected average annual inflation rate of 1.75 percent over the next 10-year period suggestive that the current low interest rate environment will continue into the future?
- A. Yes, it is.

The inflation expectations model employed by the Cleveland Fed uses Treasury yields, inflation data, inflation swaps, and survey-based measures of inflation expectations to calculate the expected inflation rate (CPI) over the next 30 years. The Cleveland Fed updates its 10-year expected inflation estimate on a monthly basis.

<sup>&</sup>lt;sup>8</sup> The historical annual inflation rates presented are computed as an arithmetic mean (i.e., simple average) over each 10-year period.

- Q. Since the election of Donald Trump as President, the bond market has experienced a sharp sell-off, with the yield on the benchmark 10-year Treasury Note rising by 51 basis points (from 1.83 percent to 2.34 percent), while the yield on the 30-year Treasury Bond has risen by 41 basis points (from 2.60 percent to 3.01 percent) over the 8-day trading period, November 7-18, 2016. What caused this sharp rise in yield, and is it an indication that inflation expectations have changed?
  - A. The sell-off in the bond markets is attributable to the pledge made by President-elect Trump to initiate a fiscal stimulus plan to rebuild the nation's infrastructure, 9 and yes, it is suggestive that inflation expectations have changed, as bond investors are concerned that such infrastructure spending "will fuel growth and spur inflation." It should be noted, however, that President-elect Trump won't take office until January 2017, and the details of his administration's fiscal stimulus spending programs have yet to be worked out.
  - Q. Are the Trump administration's planned infrastructure spending programs expected to increase growth within the U.S. economy?
  - A. According to Mr. James Bullard, president of the Federal Reserve Bank of St. Louis, "there's a chance the U.S. economy could get a medium-term boost" from President-elect Trump's planned infrastructure spending and tax reforms. However, Mr. Bullard believes that it is "still too soon to say how the economy may be affected by the election and he hasn't changed his near-term outlook for growth or monetary policy." Bullard anticipates

<sup>&</sup>lt;sup>9</sup> Wallace, Karen, "How Trump has Changed Inflation Expectations," *Morningstar.com* (November 16, 2016). <a href="http://news.morningstar.com/articlenet/article.aspx?id=780914">http://news.morningstar.com/articlenet/article.aspx?id=780914</a>

<sup>&</sup>lt;sup>10</sup> Van der Walt, Eddie, "Sell-off in Bonds, Emerging-Market Assets Deepen as Dollar Gains," *Bloomberg.com* (November 13, 2016). <a href="http://www.bloomberg.com/news/articles/2016-11-13/asian-futures-outside-japan-tip-stock-losses-as-quake-hits-kiwi">http://www.bloomberg.com/news/articles/2016-11-13/asian-futures-outside-japan-tip-stock-losses-as-quake-hits-kiwi</a>

that a "single policy-rate increase" (i.e., a ¼ percent hike in the Fed funds rate) in December 2016 will be sufficient "to move monetary policy to a neutral setting," and is on record as advocating that the Fed then "keep them on hold for an extended period of time." <sup>11</sup>

- Q. Given the above noted rise in yield on the 10-year Treasury Note, as of the close of market trading on Friday, December 16, 2016, is there any way of knowing what investors currently expect average inflation to be over the next 10-years?
- A. Yes. The 10-year breakeven inflation rate represents a current measure of what investors expect average inflation to be over the next 10-year period, and is calculated as the difference between the current nominal yield on the 10-year Treasury Note (2.60 percent) and the current rate on the 10-Year Treasury Inflation Protected Security, or TIPS, (0.74 percent). Thus, as of the close of market trading on December 16, 2016, the current 10-year breakeven inflation rate is 1.86 percent (2.60% 0.74% = 1.86%).<sup>12</sup>

### Q. What has been the trend in interest rates over the forty-year period, 1975-2015?

A. As shown in Schedule JAC-6 (Pages 3 – 4), interest rates rose sharply to record levels during the period, 1975-1981, when inflation was high and generally rising. Interest rates declined substantially, as did inflation, during the remainder of the 1980s and throughout the 1990s. Interest rates declined even further during the period, 2000-2005, and after

<sup>&</sup>lt;sup>11</sup> Ward, Jim and Meakin, Lucy, "Fed's Bullard Sees Medium-Term Boost from Trump Spending," *Bloomberg.com* (November 16, 2016). <a href="https://www.bloomberg.com/news/articles/2016-11-16/fed-s-bullard-sees-medium-term-boost-from-trump-economic-policy">https://www.bloomberg.com/news/articles/2016-11-16/fed-s-bullard-sees-medium-term-boost-from-trump-economic-policy</a>

<sup>&</sup>lt;sup>12</sup> The 10-year nominal rate and the 10-year TIPS rate are available from the U.S. Department of the Treasury. <a href="https://www.treasury.gov/resource-center/data-chart-center/interest-rates/Pages/default.aspx">https://www.treasury.gov/resource-center/data-chart-center/interest-rates/Pages/default.aspx</a>

trending slightly upward in years 2006-2008, have since continued on a downward path reaching levels in years 2009-2016 not previously seen since the early 1960s. In 2008, the Federal Reserve (the "Fed") initiated an accommodative monetary policy by lowering the federal funds ("Fed Funds") rate (the rate the Fed charges banks for overnight transfers of funds), and in an effort to promote increased lending and liquidity, eventually initiated a policy of quantitative easing, an unconventional monetary policy used when short-term interest rates are at or approaching zero. As a consequence, in years 2012-2016, both U.S. and corporate bond yields declined to their lowest levels in more than 40 years, with the yield on the benchmark 10-year Treasury Note falling to an all-time low earlier this year.<sup>13</sup>

- Q. Is the decline in long-term interest rates which has taken place since the mid-1980s something which the financial markets and professional forecasters saw coming and accurately predicted?
- A. No, it is not. As reported in a recent study prepared by the Council of Economic Advisors, 14 "forecasters largely missed the secular decline of the last three decades" because "past forecasts of long-term nominal interest rates have tended to err on the side of mean reversion." 15 (emphasis added) As evidence, the authors of the study prepared a graphic presentation (10-Year Treasury Rates and Historical Economist Forecasts) showing that forecasts made by a group of more than 50 private-sector economists of the

<sup>15</sup> *Ibid*., p. 12.

<sup>&</sup>lt;sup>13</sup> On July 8, 2016, the 10-year Treasury Note traded at an all-time low of 1.361 percent. http://www.wsj.com/articles/government-bond-yields-in-u-s-europe-hit-historic-lows-1467731411

<sup>&</sup>lt;sup>14</sup> Executive Office of the President, Council of Economic Advisors, "Long-Term Interest Rates: A Survey," (July 2015). <a href="https://www.whitehouse.gov/sites/default/files/docs/interest\_rate\_report\_final.pdf">https://www.whitehouse.gov/sites/default/files/docs/interest\_rate\_report\_final.pdf</a>

benchmark 10-year Treasury rate, as reported by Blue Chip Economic Indicators ("Blue Chip"), had systematically been overstated. This graphic presentation is provided as RUCO Exhibit JAC-B. As shown, Blue Chip forecasts have consistently exceeded the actual path (shown in blue) of nominal 10-year Treasury rates since 1995, and supports a conclusion that forecasters mistakenly believed the yield on the 10-year Treasury Note would—during the period(s) under study—revert back to a perceived historical mean. In the study, the authors further note the following:

"Although economists' forecasts steadily declined after 1995, their pace of decline has lagged well behind the realized drop-off in interest rates. Indeed, since 1996, long-range private sector forecasts have exhibited a root mean square error of 2.7 percentage points relative to the nominal Treasury rate realized 10 years later." 16

Q. What conclusions do the authors of the study to which you cite above draw regarding the decline in long-term interest rates?

A.

As noted in the Executive Summary of the report, the authors state the following:

This report surveys the recent thinking on the many drivers of long-term interest

rates in recent decades and going forward. It concludes:

• The decline in long-term interest rates over the past thirty years was real, global, and unexpected. While lower inflation explains some of the decline in nominal interest rates, the downtrend is evident even when adjusting nominal interest rates for the rate of inflation. The decline has also been evident across a wide range of countries, reflecting the increasing integration of the global economy. Financial markets and professional forecasters alike consistently failed to predict the secular shift, focusing too much on cyclical factors and missing the

Ing-term trend.
 The decline is consistent with several theoretical frameworks economists

have used to analyze interest rates. The interest rate settles at the level that

<sup>&</sup>lt;sup>16</sup> <u>Ibid</u>., p. 10. In a footnote, the authors describe the "root mean square error" as follows: "The root mean square error is a commonly used measure of the deviation between predicted and actual values. The difference between the two values is squared and then summed over time. The square root of that number is typically reported as a summary statistic, with large values indicating large prediction errors."

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<sup>17</sup> *Ibid.*, Executive Summary, p. 4.

<sup>18</sup> McKinsey Global Institute, "Diminishing Returns: Why Investors May Need to Lower their Expectations," May 2016. www.mckinsey.com/industries/.../why-investors-may-need-to-lower-their-sights

<sup>19</sup> Ibid., p. 2. As noted in the report, over this same 30-year period Western European investors also achieved real total returns on equity of 7.9 percent, a figure 300 basis points higher than the 4.9 percent 100 year average.

equates the supply of saving with the demand for investment, and innumerable factors affect both sides of the equation. Many frameworks suggest that long-term interest rates are closely related to productivity growth. Other factors such as the rate of population growth and technological advance, as well as aggregate demand and the stance of fiscal and monetary policy, also play a role.

A number of factors, both transitory and longer-lived, have contributed to the decline—with many of these factors suggesting that long-run equilibrium interest rates have fallen. Transitory factors include global fiscal and monetary policies, shifts in the term premium and inflation risk, and post-crisis private-sector deleveraging. More persistent factors include lower potential output and productivity growth, shifting demographics, and the global "saving glut."

Ultimately, interest rates reflect underlying macroeconomic conditions; there is no "optimal" long-term rate of interest. Rather, policy should support long-run growth, maintain price stability, and support a stable financial system. 17 (emphasis added)

- Q. Has the secular decline in long-term interest rates which has taken place over the last 30 years proven beneficial to equity investors in the United States?
- Yes, it has. In a recent report published by McKinsey & Company, 18 the 30-year period, A. 1985-2014, was characterized as the "golden era for investment returns," as real (i.e., inflation adjusted) total returns on equities averaged 7.9 percent in the United States over this period, a figure 140 basis points higher than the 6.5 percent 100 year average, and 220 basis points higher than the 5.7 percent 50 year average (emphasis added). 19 As noted in the report, the underpinnings of these above average equity returns were made possible by the confluence of the following four exceptional factors:
  - A sharp decline in inflation from the unusually high levels of the late (i) 1970s and early 1980s;
  - The resultant decline in nominal long-term interest rates, (ii)
  - Strong global GDP growth, lifted by positive demographics, productivity (iii) gains, and rapid growth in China; and

(iv) Even stronger corporate profit growth, reflecting revenue growth from new markets, declining corporate taxes, and advances in automation and global supply chains that contained costs.<sup>20</sup>

Q. Over this same 1985-2014 time period, did bond investors also achieve higher real returns on fixed-income investments?

A. Yes. As measured by returns on 10-year U.S. Treasury Bonds, fixed income investors achieved total real returns of 5.0 percent over the 30-year period, 1985-2014, a figure 330 basis points higher than the 1.7 percent 100 year average, and 250 basis points higher than the 2.5 percent 50 year average.<sup>21</sup>

Q. Going forward, does the McKinsey report anticipate this 'golden era' for investment returns to continue?

A. No, it does not. In fact, the purpose of the report is to place investors on notice that on a going-forward basis they should begin to lower their expectations regarding investment returns on both equity and debt securities, as "[t]his era is coming to an end."<sup>22</sup> Based upon its analysis, the McKinsey report lays out two scenarios as to what investors might expect over the 20-year period, 2016-2035; Scenario 1 being a <u>slow growth</u> scenario, and Scenario 2 being a <u>growth recovery</u> scenario. In the report, McKinsey points out that in both its <u>slow growth</u> and <u>growth recovery</u> scenarios, "U.S. and Western European equity and bond returns fail to match those of the past 30 years and could be lower than the 50-

<sup>20</sup> *Ibid.*, pp. 10-16.

<sup>&</sup>lt;sup>21</sup> <u>Ibid</u>., pp. 2-3. As further noted in the report (p. 11), of this 5.0 percent real total return for U.S. bond investors capital gains accounted for fully 1.9 percent (190 basis points) due to nominal interest rates falling from 9 percent to 2 percent.

<sup>&</sup>lt;sup>22</sup> *Ibid*., p. 3.

the above noted scenarios:27

total U.S. equity returns by more than 250 basis points and bond returns<sup>24</sup> by 400 basis points or more below the 1985-2014 period (emphasis added);"<sup>25</sup> under Scenario 2, "in a growth-recovery scenario, U.S. equity and bond returns would be 140-240 and 300-400 basis points, respectively, below the average of the 1985-2014 period."<sup>26</sup> As presented in the McKinsey report, the following is a summary of both historical real total investment returns on equities and 10-year U.S. Treasury Bonds over the 100-year period, 1915-

2014, the 50-year period, 1965-2014, and the 30-year period, 1985-2014, as contrasted

with the expected investment returns over the 20-year period, 2016-2035, under each of

and 100-year averages."23 Furthermore, under Scenario 1 "slow growth could reduce

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### Historical and Projected Investment Returns on U.S. Equities and 10-Year Treasury Bonds

Investment	Historical Returns			Prospective Returns (2016-2035)	
	1915-2014	1965-2014	1985-2014	Slow Growth	<b>Growth Recovery</b>
U.S. Equities	6.5%	5.7%	7.9%	4.0-5.0%	5.5-6.5%
10-Year Treasuries	1.7%	2.5%	5.0%	0-1.0%	1.0-2.0%

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<sup>22</sup> 

<sup>&</sup>lt;sup>23</sup> <u>Ibid</u>., p. 21.

<sup>23</sup> Por purposes of its analysis, investment returns on bonds are measured by the return on 10-year U.S. Treasury Bonds.

<sup>25</sup> *Ibid*.

<sup>&</sup>lt;sup>26</sup> Ibid., p. 22.

<sup>27</sup> *Ibid.*, p. 2, Exhibit 1.

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<sup>28</sup> <u>Ibid</u>., p. 17.

<sup>29</sup> <u>Ibid</u>., pp. 17-19. <sup>30</sup> <u>Ibid</u>., p. 5.

- Q. Briefly discuss the reasons cited in the McKinsey report for the expected decline in investment returns on equity and debt securities over the 20-year period, 2016-2035.
- A. As noted earlier, the McKinsey report attributed the on-set of the so-called 'golden era' of investment returns to the confluence of four exceptional factors. The authors state that the fundamental economic and business conditions which contributed to above-average returns over the past 30 years "have run out of steam, and in some cases are in the process of reversing." Specifically, the report cites to the following three contributing factors as reasons for the expected decline in investment returns going forward:
  - the steep decline in interest rates over the past 30 years is unlikely to be repeated
  - expected slower GDP growth, due to (i) an aging population and (ii) declining productivity growth, and
  - lower profit margins for businesses facing greater competition from (i) emerging markets, (ii) technology and tech-enabled firms, and (iii) small and medium-sized enterprises.<sup>29</sup>
- Q. For purposes of its analysis of the U.S. equity market, the findings of the McKinsey report are based on aggregate returns of non-financial companies included in the Standard & Poor's 500 ("S&P 500").<sup>30</sup> Are regulated public utilities included in the S&P 500?
- A. Yes. Among the 500 companies currently included in the S&P 500, 28 are regulated public utilities. Included among this number are Pinnacle West Capital Corporation ("Pinnacle West"), the parent company of APS, as well as 16 other electric service

Direct Testimony of John A. Cassidy Arizona Public Service Company Docket No. E-01345A-16-0036 providers which the Company's cost of capital witness, Dr. Bente Villadsen, has included in her proxy group of companies.31 Q. In light of the above, is it reasonable to assume that on a going-forward basis equity investment returns for regulated public utilities might also be expected to decline over the 20-year period, 2016-2035? Yes, I believe that is a reasonable assumption. Furthermore, this would be true A. irrespective of whether regulated public utilities were included in the S&P 500, as a broad based decline in investment returns over the next 20-year period would bring about a reduction in the opportunity cost of capital, or the expected return on alternative investment opportunities. Q. On December 16, 2015, the Fed raised the federal funds rate ("fed funds rate") from a level of 0 to  $\frac{1}{4}$  percent to  $\frac{1}{4}$  -  $\frac{1}{2}$  percent. In doing so, did the action taken by the Fed signal a change in monetary policy by the U.S. central bank? A. No. While the increase to the fed funds rate marked the first time the Fed had increased the rate it charged banks for overnight transfers of funds since mid-2006,32 in a press release issued on December 16, 2015, the Fed made the following statement: "The stance

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<sup>31</sup> These 16 other regulated electric service providers include: Alliant Energy Corporation, American Electric Power, CenterPoint Energy, CMS Energy, Consolidated Edison, Dominion Resources, DTE Energy Company, Edison International, Entergy Corporation, NextEra Energy, PG&E Corporation, Public Service Enterprise Inc., SCANA Corporation, Sempra Energy, and Xcel Energy Inc. https://en.wikipedia.org/wiki/List of S%26P 500 companies

<sup>&</sup>lt;sup>32</sup> The Fed last raised the fed funds rate on June 29, 2006. http://www.federalreserve.gov/monetarypolicy/openmarket.htm

of monetary policy remains accommodative after this increase, thereby supporting further improvement in labor market conditions and a return to 2 percent inflation."33

- Q. After raising the fed funds rate in December 2015, was the Fed expected to continue to take steps to raise the fed funds rate in 2016?
- A. Yes. In keeping with its plan to "normalize" interest rates, it was generally believed that the Fed would raise the fed funds rate four more times by ¼ percent (25 basis points) in 2016, an annual increase of 1.0 percent (100 basis points).<sup>34</sup>

- Q. While the Fed just did raise the fed funds rate by an additional ¼ percent on Wednesday, December 14, 2016, do we know the reason(s) why the Fed held off from following through on the planned rate increases referenced above?
- A. I believe the reasons can be found in statements made by the Chairwoman of the Federal Reserve, Ms. Janet Yellen. When testifying before the Joint Congressional Economic Committee ("Committee") in early December 2015 (i.e., prior to the hike in the fed funds rate), Ms. Yellen downplayed the possibility of a recession in the U.S. economy but specifically acknowledged the risk of a global economic recession, stating that a hike in the fed funds rate would give the Fed "the flexibility to lower it if those risks cause the economy to falter in the future." However, when testifying before the Committee on February 11, 2016, Ms. Yellen "conceded that there's a 'chance' of a downturn ahead,"

<sup>34</sup> Blue Chip Financial Forecasts (December 1, 2015), p.1.

<sup>&</sup>lt;sup>33</sup> Federal Reserve Board, Federal Open Market Committee, *Press Release* (December 16, 2015). http://www.federalreserve.gov/newsevents/press/monetary/20151216a.htm

<sup>&</sup>lt;sup>35</sup> Puzzanghera, Jim, "Downplaying Risk of Recession, Yellen Indicates an Interest Rate Hike is Coming this Month," Los Angeles Times (December 3, 2015). <a href="http://www.latimes.com/business/la-fi-yellen-congress-20151203-story.html">http://www.latimes.com/business/la-fi-yellen-congress-20151203-story.html</a>

and even indicated that the Fed was "studying whether negative interest rates would help should conditions worsen." In further testimony before the Committee, Ms. Yellen acknowledged that Fed officials had been "caught off guard" by (i) the degree to which "[m]arkets have been tumbling as oil prices plunge, with traders now pricing in the chance that the Fed's next move could be a rate cut rather than hike;" and (ii) the persistent strength of the greenback, as the dollar movement is "not something we anticipated." (emphasis added)

- Q. Since testifying before Congress in February 2016, has Fed Chair Yellen made additional public comments relating to the outlook for the U.S. economy and monetary policy?
- A. Yes. In a speech delivered to the Economic Club of New York,<sup>38</sup> Ms. Yellen laid out the view that the Federal Open Market Committee ("FOMC") continues to expect
  - 1) Moderate economic growth over the medium term; and
  - 2) Further labor market improvement and a return of inflation to the Fed's 2.0 percent objective over the next two or three years.

However, Ms. Yellen frequently qualified her remarks by acknowledging that "global developments pose ongoing risks," pointing out that "manufacturing and net exports continue to be hard hit by slow global growth and the significant appreciation of the dollar since 2014." Furthermore, while it is her judgment that "inflation expectations are well anchored," Chairperson Yellen acknowledged that "the decline in some indicators has

<sup>&</sup>lt;sup>36</sup> Cox, Jeff, "Yellen on Negative Rates: 'We Wouldn't Take those off the Table,'" (February 11, 2016). http://www.cnbc.com/2016/02/11/fed-chair-yellen-theres-always-some-chance-of-recession.html

<sup>&</sup>lt;sup>38</sup> Yellen, Janet, "The Outlook, Uncertainty, and Monetary Policy," a speech delivered to the Economic Club of New York, March 29, 2016. <a href="https://www.federalreserve.gov/newsevents/speech/yellen20160329a.htm">https://www.federalreserve.gov/newsevents/speech/yellen20160329a.htm</a>

Q. From a monetary policy perspective, please explain why strength in the U.S. dollar is a concern to the Fed.

heightened the risk that this judgment could be wrong," and if so, a return to the Fed's

desired 2 percent rate of inflation could take longer than expected and "require a more

accommodative stance of monetary policy." As a consequence, Ms. Yellen stated that

only "gradual increases in the federal funds rate are likely to be warranted in coming

A. A strong dollar *vis-à-vis* other currencies places U.S. exports at a competitive disadvantage in foreign markets as they become more expensive. For U.S. exporters, this has the effect of reducing revenues and lowering profits. However, from a monetary policy perspective "increases in the federal funds rate also result in a <u>strengthening of the U.S. dollar."</u> (emphasis added) Consequently, should the Fed hike short-term interest rates at a time when the dollar is already strong it places U.S. exporters at a further competitive disadvantage and increases the prospect that the U.S. economy might slip into recession.

<sup>&</sup>lt;sup>39</sup> Tarver, Evan, "How the Fed Fund Rate Hikes Affect the U.S. Dollar," Investopedia.com (October 12, 2015). <a href="http://www.investopedia.com/articles/investing/101215/how-fed-fund-rate-hikes-affect-us-dollar.asp">http://www.investopedia.com/articles/investing/101215/how-fed-fund-rate-hikes-affect-us-dollar.asp</a>

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Relative to other currencies, is the strength of the U.S. dollar currently high by Q. historical standards?

- A. Yes, it is. The ICE U.S. Dollar Index<sup>40</sup> measures the strength of the U.S. Dollar relative to a basket of six other foreign currencies, 41 and in market trading on Friday, November 18, 2016, the index "reached its highest level in more than 13 years." 42
- Q. Was the strength of the U.S. dollar seen as a concern prior to the time the Fed first raised the fed funds rate in mid-December 2015?
- Α. Yes. As noted by Blue Chip, "the Fed will begin normalizing rates at a time when most other central banks remain extremely accommodative, thus risking further increases in the foreign exchange value of an already strong U.S. dollar."43 (emphasis added)
- Q. As noted earlier, the report issued by the Council of Economic Advisors found that long-term interest rates are closely related to productivity growth. What is productivity growth, and why is it important?
- A. Productivity growth – more output for the same volume of inputs – is economic growth which cannot be explained by changes in the other key factor inputs, capital and labor. Rising output per hour is seen as the most common definition of improving productivity. and a benchmark for how efficiently the economy is performing. Gains in productivity

<sup>&</sup>lt;sup>40</sup> The ICE U.S. Dollar Index (USDX) futures contract is a leading benchmark for the international value of the US dollar and the world's most widely-recognized traded currency index. ICE is short for Intercontinental Exchange. <a href="https://www.theice.com/products/194/US-Dollar-Index-Futures">https://www.theice.com/products/194/US-Dollar-Index-Futures</a>

<sup>&</sup>lt;sup>41</sup> The six foreign currencies are: the Euro, Japanese yen, British pound, Canadian dollar, Swedish krona and Swiss franc.

<sup>&</sup>lt;sup>42</sup> Dulaney, Chelsey, and Eisen, Ben, "Dollar's Rapid Gain Triggers Angst in Emerging Markets," WSJ.com, November 18, 2016. http://www.wsj.com/articles/strong-dollar-could-be-rallys-weak-link-1479474002

<sup>&</sup>lt;sup>43</sup> Blue Chip Financial Forecasts (December 1, 2015), p.1.

typically stem from innovation, new ideas and technological progress.<sup>44</sup> As to its importance, Warren Buffet has described productivity growth as, "the 'secret sauce' of America's remarkable gains in living standards since the nation's founding in 1776," and the link to our nation's "prosperity,"<sup>45</sup> while economist Paul Krugman is noted for having observed that, "productivity isn't everything, but in the long run it is almost everything."<sup>46</sup>

Q. As a measure of overall economic health, is productivity growth in the U.S. rising,

or falling?

A. Productivity is a key ingredient in determining future growth in wages, prices and overall economic output, and at present the U.S. economy is experiencing the "longest slide in worker productivity since the late 1970s," and Fed Chair Yellen recently characterized "the outlook for productivity growth as a 'key uncertainty for the U.S. economy." (emphasis added) Over time, it is believed that "persistently weak productivity would weigh on American living standards," and be "a force that could prompt Federal Reserve officials to keep interest rates low for years to come."

<sup>&</sup>lt;sup>44</sup> Lambert, John, "Prodictivity is Everything," *GAM.com* <a href="https://www.gam.com/en/insights-content/2016/macroeconomics/productivity-is-everything/">https://www.gam.com/en/insights-content/2016/macroeconomics/productivity-is-everything/</a>

<sup>&</sup>lt;sup>45</sup> Buffet, Warren, "Letter to the Shareholders of Berkshire Hathaway, Inc.," Berkshire Hathaway 2015 Annual Report, p. 21. <a href="http://www.berkshirehathaway.com/letters/2015ltr.pdf">http://www.berkshirehathaway.com/letters/2015ltr.pdf</a>

<sup>&</sup>lt;sup>46</sup> Krugman, Paul, The Age of Diminishing Expectations, 1994, as quoted in Lambert, John, "Prodictivity is Everything," GAM.com <a href="https://www.gam.com/en/insights-content/2016/macroeconomics/productivity-is-everything/">https://www.gam.com/en/insights-content/2016/macroeconomics/productivity-is-everything/</a>

<sup>&</sup>lt;sup>47</sup> Leubsdorf, Ben, "Productivity Slump Threatens Economy's Long-Term Growth," *WSJ.com*, August 9, 2016. http://www.wsj.com/articles/u-s-productivity-dropped-at-0-5-pace-in-the-second-quarter-1470746092

Q.

- Many have used the expression, "new normal," when describing the current state of the economy. Given the current downward trend in productivity growth, what is the estimated 'new normal' for real (i.e., inflation adjusted) GDP growth going forward?
- A. In a newly issued *Economic Letter* published by the Federal Reserve Bank of San Francisco, the new normal pace of real GDP growth is estimated to fall in the range of 1½ to 1¾ percent.<sup>49</sup> As noted in the *Letter*, this estimate is based on "trends in demographics, education, and productivity," and assumes that
  - (i) the aging and retirement of the baby boom generation is expected to hold down employment growth relative to population growth,
  - (ii) educational attainment has plateaued, reducing the contribution of labor quality to productivity growth, and
  - (iii) the slower forecast for overall GDP growth reflects the pace of productivity growth as measured over the period, 1973-2015.

As presented in the *Economic Letter*,<sup>50</sup> productivity growth grew at an average rate of approximately 2.75 percent during the period, 1948-1973, fell to a level of approximately 1.25 percent during the period, 1973-1995, rose to a level of approximately 2.50 percent during the period, 1995-2004, and has since fallen to an average level of approximately 1.00 percent during the period, 2004-2015. However, over the most recent 5-year period, 2010-2015, average productivity growth has fallen to a level of approximately 0.3 percent.

<sup>&</sup>lt;sup>49</sup> Fernald, John, "What is the New Normal for U.S. Growth?," Economic Letter 2016-30, Federal Reserve Bank of San Francisco (October 11, 2016), p.1. <a href="http://www.frbsf.org/economic-research/publications/economic-letter/2016/october/new-normal-for-gdp-growth/">http://www.frbsf.org/economic-research/publications/economic-letter/2016/october/new-normal-for-gdp-growth/</a>

<sup>&</sup>lt;sup>50</sup> <u>Ibid</u>., Figure 2: Variation in productivity growth by trend period (p. 2).

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Among the factors taken into consideration by the author when estimating the new Q. normal for real GDP growth, which factor causes the greatest uncertainty?

- As noted by the author, the major source of uncertainty about the future is productivity Α. growth. While the author acknowledges that changes in trend productivity growth have historically been "unpredictable and large," and that a new wave of "IT revolution from machine learning and robots" might boost productivity growth, until such a development occurs "the most likely outcome is a continuation of slow productivity growth." 51
- Q. What conclusions does the author draw concerning real GDP growth going forward?
- A. The author states that once the U.S. economy fully recovers from the Great Recession, real GDP growth "is likely to be well below historical norms, plausibly in the range of 1½ to 13/4 percent per annum." The author further notes that this slower pace of growth will lead to (i) slower growth in average wages and living standards for workers, (ii) relatively modest growth in sales for businesses, and from a monetary policy perspective (iii) a low 'speed limit' for the economy. Citing to another recent Economic Letter published by the Federal Reserve Bank of San Francisco, 52 the author concludes by saying that this slower pace of growth also suggests "a lower equilibrium or neutral rate of interest."53 (emphasis added)

<sup>&</sup>lt;sup>51</sup> *Ibid.*, p. 4.

<sup>52</sup> Williams, John C., "Monetary Policy in a Low R-star World," Economic Letter 2016-23, Federal Reserve Bank of San Francisco (August 15, 2016). http://www.frbsf.org/economic-research/publications/economicletter/2016/august/monetary-policy-and-low-r-star-natural-rate-of-interest/

<sup>53</sup> Ibid.

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<sup>54</sup> <u>Ibid</u>., pp. 1-2.

<sup>55</sup> Coy, Peter, "The Search for the Elusive Natural Interest Rate," *Bloomberg.com*, (July 22, 2016).

http://www.bloomberg.com/news/articles/2016-07-22/the-search-for-the-elusive-natural-interest-rate 56 Williams (2016), p. 2.

Q. As discussed in the *Economic Letter* cited to above, what is the equilibrium, or

neutral rate of interest?

A. In the article, the equilibrium, or neutral rate of interest is referred to as the "natural real rate of interest," "r\*," or "r-star," and defined by the author as the "short-term real (inflation-adjusted) rate that balances monetary policy so that it is neither accommodative nor contractionary in terms of growth and inflation."<sup>54</sup>

Q. Is the natural real rate of interest (r-star), synonymous with (i.e., same thing as) the fed funds rate?

- A. No, it is not. The fed funds rate is the rate the Fed charges banks for overnight transfers of funds, while the natural real rate of interest is a conceptual interest rate which cannot be observed but must instead be estimated. In fact, when making public statements regarding monetary policy and the fed funds rate, Fed Chairwoman Janet Yellen often cites to what she refers to as the "neutral rate" (i.e., r-star), contrasting its level to that of the fed funds rate.<sup>55</sup>
- Q. Has the natural real rate of interest (r-star), experienced a significant decline over the last 25 years?
- A. Yes, as a variety of economic factors have "pushed natural interest rates very low." 56 As noted by the author, in 1990 the inflation-adjusted natural rate of interest (r-star) was estimated to be between 2½ to 3½ percent in the United States, Canada, the euro area,

Direct Testimony of John A. Cassidy Arizona Public Service Company Docket No. E-01345A-16-0036 and the United Kingdom. On the eve of the global financial crisis, by 2007 these rates had declined to between 2 and 2½ percent. By 2015, they had declined even further, with the inflation-adjusted natural rate being "nearly zero for the United States, and below zero for the euro area."57 Q. What is the key takeaway from the trend in lower global natural real rates of interest (r-star) which has taken place over the past quarter century? A. As noted by the author, the key takeaway from this global trend is that "interest rates are going to stay lower than we've come to expect in the past. This does not mean they will be zero, but when juxtaposed with pre-recession normal short-term interest rates of, say, 4 to 4½%, it may be jarring to see the underlying r-star guiding us towards a new normal of 3 to 3½%—or even lower. Importantly, this future low level of interest rates is not due to easy monetary policy; instead, it is the rate expected to prevail when the economy is at full strength and the stance of monetary policy is neutral."58 (emphasis added) At present, is it appropriate to think of the U.S. economy as being at, 'full strength?' Q. A. accommodative.59

- No, it is not. Furthermore, despite the actions taken by the Fed to hike the fed funds rate by an additional 1/4 percent on December 14, 2016, the stance of monetary policy remains

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<sup>&</sup>lt;sup>57</sup> Ibid., p.2, and as presented in Figure 1: Estimated inflation-adjusted natural rates of interest (p. 2).

<sup>59</sup> https://www.federalreserve.gov/newsevents/press/monetary/20161214a.htm

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To your knowledge, is the natural real rate of interest (r-star) for the United States Q. higher, or lower, than the current fed funds target range of ¼ to ½ percent?

- As evidenced by statements made by Fed Chair Janet Yellen when testifying before the A. Joint Economic Committee, United States Congress, on November 17, 2016, the natural real rate of interest (r-star) is currently estimated to be slightly higher than the fed funds rate. Specifically, Ms. Yellen noted that "[w]ith the federal funds rate currently only somewhat below estimates of the neutral rate [i.e., r-star], the stance of monetary policy is likely moderately accommodative, which is appropriate to foster further progress toward the FOMC's objectives."60 (emphasis added) In this regard, Ms. Yellen indicated that "[t]he FOMC continues to expect the evolution of the economy will warrant only gradual increases in the federal funds rate over time to achieve and maintain maximum employment and price stability."61 (emphasis added)
- Q. When testifying before the Congressional Joint Economic Committee, did Fed Chair Yellen make additional references to the natural real rate of interest (r-star)?
- A. Yes, she did. Referring to the natural real rate of interest (r-star) as, "the neutral federal funds rate," Ms. Yellen characterized it as "neither expansionary nor contractionary" and the rate which "keeps the economy on an even keel." (emphasis added)

<sup>&</sup>lt;sup>60</sup> Yellen, Janet L., "The Economic Outlook," Testimony before the Joint Economic Committee, U.S. Congress, Washington, DC (November 17, 2016).

https://www.federalreserve.gov/newsevents/testimony/yellen20161117a.htm

<sup>61</sup> Ibid.

<sup>62</sup> Ibid.

Q. The election of Donald Trump as President and the consequent sell-off which took place in the bond markets due to concerns of higher inflation preceded the appearance of Fed Chair Yellen before Congress on November 17, 2016. With regard to the economic outlook, does Ms. Yellen anticipate a sudden rise in inflation?

- A. No, she does not, as evidenced by the following statement: "With regard to the outlook, I expect economic growth to continue at a moderate pace sufficient to generate some further strengthening in labor market conditions and a return of inflation to the Committee's 2 percent objective over the next couple of years." (emphasis added)
- Q. You point out that Fed Chairwoman Yellen and the FOMC continue to anticipate a return of inflation to the Fed's 2.0 percent objective over the next two to three years.

  Prior to the recent sell-off in the bond market, did the market agree with the Fed on this point?
- A. No. As expressed by one market pundit earlier this year,

"[t]he market and the Federal Reserve have very different views on where inflation will go from here. The Fed sees it moving pretty quickly from today's lows back to the Fed's two percent target. The market, on the other hand, doesn't see inflation rising near the Fed's goals anytime in the next decade."64

- Q. What trends do the economic indicators suggest for common share prices?
- A. As shown in Schedule JAC-6 (Pages 5 and 6), stock prices were stagnant during the high inflation/high interest rate environment of the late 1970s and early 1980s. In 1983,

<sup>&</sup>lt;sup>63</sup> *Ibid*.

<sup>&</sup>lt;sup>64</sup> Matthews, Chris, "The Market Doesn't Believe Janet Yellen," *Fortune*, March 30, 2016. http://fortune.com/2016/03/30/janet-yellen-fed-interest-rates/

however, equity prices began to rise steadily, particularly as measured by the Dow Jones Industrial Average ("DJIA"), before peaking in 2007. With the onset of the Great Recession in 2008, equity prices declined sharply from their highs of 2007, reaching a low in the first quarter of 2009. Beginning in the third quarter of 2009, equity prices again began to rise, eventually recovering the losses sustained as a consequence of the "crash" in 2008 and, as evidenced by the performance of the DJIA, the S&P 500 Composite Index ("S&P 500"), and the NASDAQ Composite Index ("NASDAQ"), went on to reach new alltime highs in the fourth quarter of 2015. Following the action taken by the Fed to raise the Fed Funds rate in December 2015, the equity markets experienced a sell-off, but all three major stock indices have since risen to establish new highs in the third quarter of 2016. It should be noted that on the night of the election, the Dow Jones futures contracts were down at one point by over 900 points on news that Donald Trump had been elected At the market open the following day, most of those losses had been recovered, and the equity markets finished higher not only on that day, but have since continued to rise, with the DJIA breaking through 19,000 for the first time ever.<sup>65</sup>

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- Q. We are now in the seventh year of recovery from the Great Recession. Is the U.S. economy at significant risk of falling back into recession?
- A. Yes, there is significant risk that the U.S. economy could fall into recession sometime within the next four years, as periods of economic expansion have lasted, on average,

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<sup>&</sup>lt;sup>65</sup> Holm, Eric, "Dow Hits 19,000 for First Time," WSJ.com (November 22, 2016). http://blogs.wsj.com/moneybeat/2016/11/22/dow-hits-19000-for-first-time/

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68 Sharf, Samantha, "Even the Fed Can't Decide what 'Data Dependent' Really Means," Forbes.com, February 18, 2015. http://www.forbes.com/sites/samanthasharf/2015/02/18/even-the-fed-doesnt-know-whatdata-dependent-really-means/#1fe98f3de0b9

In setting monetary policy, what is the Fed's stated long-term objective?

two consecutive quarters of shrinking economic growth.

only about five years going back to the end of World War II.66 Recession is defined as

- A. Consistent with its statutory mandate, when setting monetary policy the long-term objective of the Fed's Federal Open Market Committee ("FOMC") is two-fold: (i) maximum employment, and (ii) price stability (i.e., inflation of 2.0 percent).<sup>67</sup>
- Q. In the event the U.S. economy were to slip into recession and the unemployment rate were to rise, is it possible that the Fed might once again have to take steps to stimulate economic growth in order to achieve full employment?
- Α. Yes, in keeping with its statutory mandate to achieve full employment, the Fed might well have to do that.
- Q. If inflation were to remain below two percent for the next decade, would it be difficult for the Fed to justify raising short-term rates over such an extended period of time?
- Yes, because when setting monetary policy the Fed is 'data dependent,' and in the event Α. inflation were to remain below the Fed's 2.0 percent targeted rate, justifying a raise in short-term interest rates would be made difficult.68

<sup>66</sup> Isidore, Chris, "Will Donald Trump get Hit with a Recession?," CNN Money On-line, November 9, 2016. http://money.cnn.com/2016/11/09/news/economy/president-elect-donald-trump-recession/

Federal Reserve Board, Federal Open Market Committee, Press Release (April 27, 2016). http://www.federalreserve.gov/newsevents/press/monetary/20160427a.htm

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Q. Are there other reasons to expect that yields on long-term Treasury securities will remain low?

- Yes, there are four reasons which have been identified. First, U.S. Government backed Treasury securities are viewed as "haven assets," and as such analysts expect there to be a continued global flight-to-quality into U.S. Treasuries, particularly the 10-year note. Second, following Fed Chairman Yellen's speech to the Economic Club of New York, investors began to view the Fed as being more "dovish," as she stressed the need for a cautious approach to raising short-term interest rates, citing the risks associated from a slowdown in global growth. Third, yields on long-term Treasury securities are mostly influenced by projections of growth and inflation within the U.S. economy, and not by actions taken by the Fed to control the front-end of the yield curve. Lastly, analysts anticipate that due to the low, and in some cases negative, yields on sovereign debt issued in Europe and Japan, investor demand for U.S. Treasury securities will continue to be strong, further keeping downward pressure on yields.
- Q. What is the current consensus opinion regarding how many times the Fed is expected to raise short-term interest rates next year?
- A. Newly released economic projections indicate that the Fed is projected to increase the fed funds rate three times in 2017, with each increase expected to be ½ percent.<sup>70</sup>

<sup>&</sup>lt;sup>69</sup> Ismailidou, Ellie, "Four Reasons Why Treasury Yields are Hurtling Lower," *MarketWatch* (April 6, 2016). http://www.marketwatch.com/story/4-reasons-why-treasury-yields-are-hurtling-lower-2016-04-06

<sup>&</sup>lt;sup>70</sup> Tankersley, Jim, "Federal Reserve Raises Interest Rates for Second Time in a Decade," *WashingtonPost.com* (December 14, 2016). <a href="https://www.washingtonpost.com/news/wonk/wp/2016/12/14/federal-reserve-expected-to-announce-higher-interest-rates-today/?utm\_term=.1e2dc1a01102">https://www.washingtonpost.com/news/wonk/wp/2016/12/14/federal-reserve-expected-to-announce-higher-interest-rates-today/?utm\_term=.1e2dc1a01102</a>

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71 *Ibid*. 72 Ibid.

Q. Despite having just raised the fed funds rate by an additional \( \frac{1}{4} \) percent, what do Fed officials believe the current rate of inflation to be?

- Fed officials now judge the overall inflation rate to be 1.5 percent, up from 1.3 percent in A. September, but still well below its 2.0 percent target. They judge core inflation, which excludes volatile commodities such as gasoline prices, to be 1.7 percent.<sup>71</sup>
- Q. Do Fed officials anticipate a growth boost next year from economic policies to be implemented by President-elect Donald Trump?
- A. No. In fact, Fed Chair Yellen indicated that she "does not see much need for a large, deficit-financed boost from federal fiscal policy, either tax cuts or spending increases," and further states that, "at this point fiscal policy is not obviously needed to provide stimulus to help us get back to full-employment."72
- Q. What conclusions can be drawn from the above discussion of economic and financial conditions as they relate to the cost of capital?
- A. While the Fed has raised the fed funds rate for only the second time in over a decade, and is projected to do so three additional times in 2017, it remains to be seen if this will actually happen. As discussed previously in my direct testimony, long-term interest rates have experienced a secular decline over the last 35 years, and inflation has fallen to levels not seen since the early 1960s. Given this back drop, there is ample evidence to suggest that on a going-forward basis both long-term interest rates and inflation will continue to remain low. As discussed earlier, investment returns on equities and fixed-income debt securities are expected to decline over the course of the next 20 years, due to lower

expected GDP growth, an aging population, and declining productivity growth. previously discussed, the so-called 'natural real rate of interest' (i.e., r-star) which allows the economy 'to remain on an even keel' is expected to be lower going forward than it has been in the past, and this trend is indicative of a decline in the costs of capital – both longterm debt and equity - relative to levels seen in the past. Although the U.S. economy continues its slow recovery from the Great Recession, future GDP growth is expected to decline from levels experienced in the past. While it is true that the economy may experience higher growth and increased inflation in the near-term as a consequence of President-elect Trump's planned infrastructure spending, the details of his fiscal stimulus programs have yet to be worked out, and Fed Chair Yellen has apparently called into question the need for such a fiscal stimulus boost, as the U.S. economy is presently at, or near, full-employment. As noted, there is a danger that the U.S. economy could slip back into recession, and this is particularly true should the value of the U.S. dollar continue to rise. In the event of recession unemployment would be expected to rise, and in keeping with its mandate to maintain full employment the Fed would almost certainly be forced to once again cut short-term interest rates in an effort to stimulate economic growth. Therefore, based on the above evidence, it is reasonable to conclude that interest rates and the cost of equity will continue to remain low on a going-forward basis, as real GDP growth and inflation are expected to remain below 2.0 percent for an extended period of time.

#### V. CAPITAL STRUCTURE AND COST OF DEBT

- Q. What capital structure does APS propose in this proceeding?
- A. As noted in the Company's Application (p. 6, lines 11-13), APS proposes a capital structure consisting of 44.20 percent long-term debt and 55.80 percent common equity, which is the Company's actual December 31, 2015 end of Test Year capital structure.

#### Q. What capital structure does RUCO recommend for APS in this proceeding?

A. As shown in Schedule JAC-1, RUCO adopts the Company's proposed capital structure consisting of 44.20 percent long-term debt and 55.80 percent common equity. RUCO's recommended capital structure reflects APS' adjusted December 31, 2015 test-year end capital structure as reported in the Company's Schedule D-1 (Page 1 of 1).

### Q. What is the Company's proposed cost of long-term debt in this proceeding?

- A. As noted in the Company's Application (p. 6, line 13), APS proposes a 5.13 percent embedded cost of long-term debt. As shown in the Company's Schedule D-1 (Page 1 of 1), this 5.13 percent cost rate reflects the actual cost of APS' long-term debt as of the December 31, 2015 test-year end.
- Q. What is RUCO's recommended cost of long-term debt in this proceeding?
- A. As shown in Schedule JAC-1, RUCO adopts the Company's proposed 5.13 percent cost of long-term debt.

Q. Does APS' proposed capital structure include either preferred stock or short-term debt?

A. No, it does not. As shown in Schedule D-1 (Page 1 of 1) of the Company's filing, APS proposes a capital structure consisting only long-term debt and common equity.

#### VI. SELECTION OF PROXY GROUP

- Q. Is it possible for RUCO to directly estimate the cost of common equity for APS?
- A. No, it is not, because the common stock of APS is not publicly traded. Although the common stock of APS' parent company, Pinnacle West Capital Corporation ("Pinnacle West" or "PWCC") is publicly-traded, as a holding company PWCC has interests in other non-regulated businesses (proportionately small relative to its interest in APS). For this reason, it would be inappropriate to directly estimate APS' cost of common equity from a proxy group consisting only of its parent, Pinnacle West. Accordingly, RUCO employs a proxy group of publicly-traded electric utility companies to indirectly estimate APS' cost of equity utilizing financial market data available for each sample company.
- Q. What publicly-traded electric utility companies has RUCO selected for inclusion in its proxy group?
- A. For purposes of its cost of equity analyses, RUCO's proxy group consists of twenty-six (26) of the twenty-seven (27) publicly-traded electric utilities included in the proxy group employed by the Company's cost of capital witness, Dr. Bente Villadsen. RUCO's proxy group includes the following twenty-six publicly-traded electric utility companies: ALLETE, Inc.; Alliant Energy Corporation; American Electric Power; Ameren Corporation; CMS Energy Corporation; Consolidated Edison, Inc.; Dominion Resources, Inc.; DTE Energy

Company; Edison International; El Paso Electric Company; Entergy Corporation; Great Plains Energy, Inc.; IDACORP, Inc.; MGE Energy, Inc.; NextEra Energy, Inc.; OGE Energy Corporation; Otter Tail Corporation; PG&E Corporation; Pinnacle West Capital Corporation; Portland Electric General Company; Public Service Enterprise Group, Inc.; SCANA Corporation; Sempra Energy; Vectren Corporation; Westar Energy, Inc.; and Xcel Energy Inc. These twenty-six electric utility companies are followed by the Standard Large-Cap edition of *The Value Line Investment Survey*. Attachment 2 contains the most recent *Value Line* quarterly update for each of RUCO's twenty-six proxy companies.

- Q. What publicly-traded electric utility companies has the Company's witness, Dr. Villadsen, selected for inclusion in her proxy group?
- A. As noted, Dr. Villadsen's proxy group consists of 27 companies, among which are the above referenced twenty-six companies included in RUCO's proxy group of companies, plus an additional company. The additional company included in Dr. Villadsen's proxy group is, CenterPoint Energy, Inc.
- Q. Did RUCO give consideration to including CenterPoint Energy, Inc. in its proxy group of companies?
- A. No. A review of the financial performance metrics for CenterPoint Energy as reported by Value Line clearly indicates that it is not representative of the electric utility industry. Specifically, over the 10-year period, 2006-2015, CenterPoint Energy achieved a 16.50 percent average annual return on common equity, aided by returns on common equity of 27.8 percent, 22.0 percent and 21.9 percent, respectfully, in years 2006, 2007 and 2008. This 16.50 percent 10-year average figure far exceeds the 10.31 percent 10-year

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73 See Villadsen Direct, p. 27, line 24.

historical average return on common equity achieved by the 26 other sample companies in RUCO's proxy group, as shown in RUCO Schedule JAC-5 (Page 1 of 1). Accordingly, RUCO excludes CenterPoint Energy from its proxy group of companies for this reason.

Q. For purposes of her analyses, does Dr. Villadsen employ a second proxy group of companies, as well?

Yes, she does. In addition to her 27-company electric sample proxy group, Dr. Villadsen also obtains cost of equity estimates from a nuclear subsample of ten (10) electric utility companies who report nuclear generation capacity of between 17 percent and 37 percent. APS obtains 27 percent of its generation capacity from its Palo Verde nuclear plant, and Dr. Villadsen includes in her nuclear subsample only those companies having nuclear generation capacity within a range of +/- 10 percent of that of APS. As noted by Dr. Villadsen, use of the nuclear subsample is intended "to capture any nuclear related risks."73 Dr. Villadsen's nuclear subsample consists of the following ten companies: Alliant Energy, Ameren Corp., Dominion Resources, DTE Energy, Entergy, NextEra, PG&E, Pinnacle West, Public Service Enterprise, and SCANA. As can be seen, the ten companies included in Dr. Villadsen's nuclear subsample are also included in her larger 27-company electric sample proxy group.

Q. Does RUCO also obtain cost of equity estimates using a nuclear subsample?

A. Yes, in order to similarly capture any nuclear related risks, RUCO obtains cost of equity estimates using a nuclear subsample. For purposes of its analyses, RUCO incorporates

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Dr. Villadsen.

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#### VII. DCF ANALYSIS

#### Q. What is the theory and methodological basis of the DCF model?

A. The DCF model is one of the oldest and most commonly used models for estimating the COE for public utilities, and the only one which intrinsically takes into consideration the price investors are willing to pay for a given unit of return. The DCF is based on the "dividend discount model" of financial theory, which maintains that the value (price) of any security or commodity is the discounted present value of all future cash flows.

estimates obtained from the same 10-company nuclear subsample as that employed by

The most common variant of the DCF model assumes that dividends are expected to grow at a constant rate and the following formula will generate the cost of capital.

$$K = \frac{D}{P} + g$$

Where:

K = cost of equity

P = current price

D = current dividend rate

K = discount rate (cost of capital)

g = constant rate of expected growth

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This formula essentially recognizes that the return expected, or required, by investors is comprised of two factors: the dividend yield (current income) and expected growth in

dividends (future income).

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Q. Please explain how RUCO employed the DCF model.

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A. For purposes of its analysis, RUCO employed the constant growth DCF model. In doing so, RUCO combined the current dividend yield for each proxy group utility stock with several indicators of expected dividend growth.

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Q. How did RUCO derive the dividend yield component of the DCF equation?

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constant growth DCF model. However, for purposes of its analysis RUCO utilized the

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Gordon quarterly compounding method to compute the dividend yield component, as it

Several different methods can be used to compute the dividend yield component in the

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gives recognition to the timing of dividend payments and dividend increases. The Gordon

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 $Yield = \frac{D_0(1+0.5g)}{P_0}$ 

quarterly compounding method is expressed as follows:

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- The current  $(P_o)$  stock price in my yield calculation represents the average closing stock price for each proxy company for the most recent three month period (September November, 2016). The current  $(D_o)$  dividend is the current annualized dividend rate for each proxy company.
- Q. How does RUCO estimate the dividend growth (g) component of the DCF equation?
- A. In estimating the dividend growth rate in its DCF analysis, RUCO gives consideration to the following five indicators of growth:
  - 1. Five-year average (2011-2015) earnings retention (i.e., fundamental) growth, as reported by *Value Line*;

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- Five-year average of historic growth in earnings per share (EPS), dividends per share (DPS), and book value per share (BVPS), as reported by Value Line;
- 3. Years 2016, 2017 and 2019-2021 projections of earnings retention growth, as reported by *Value Line*;
- Years 2013-2015 to 2019-2021 projections of EPS, DPS, and BVPS, as reported by Value Line; and,
- 5. Five year projections of EPS growth, as reported by Yahoo Finance.

RUCO believes this combination of growth indicators to be a representative and appropriate set with which to estimate investor expectations of dividend growth for its proxy group of sample companies, as each is a determinant of dividend growth. Additionally, these growth indicators are reflective of the types of information that investors normally take into consideration when making an investment decision.

#### Q. Please describe RUCO's DCF calculations.

A. RUCO's DCF analysis is presented in Schedule JAC-3, Pages 1 through 4. Page 1 presents RUCO's overall DCF cost of equity estimation results from both its (i) electric sample companies and (ii) nuclear subsample companies. As can be seen, "raw" DCF calculations are presented on several bases: mean, median, composite-mean and composite-median. Page 2 presents the calculation of the dividend yield for each proxy company prior to adjustment for growth. Pages 3 and 4 present RUCO's historical and projected growth rate calculations for its proxy group of companies.

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#### Q. What does RUCO conclude from its DCF cost of equity estimation analyses?

The DCF cost of equity rates obtained for RUCO's electric sample proxy group fall within the range of 7.24 percent to 8.45 percent. The DCF cost estimates obtained for RUCO's nuclear subsample proxy group fall within the range of 7.21 percent to 8.85 percent. The highest DCF estimate is 8.85 percent, as derived from RUCO's nuclear subsample. RUCO concludes that 8.85 percent represents the current DCF-derived cost of equity for the nuclear subsample proxy group. Accordingly, RUCO adopts a DCF-derived cost of equity of 8.85 percent for the Company, which is based on the high end of the DCF range within RUCO's nuclear subsample. For purposes of its overall recommended cost of equity in this proceeding, RUCO assigns a weighting factor of 40 percent to this 8.85 percent DCF cost of equity estimate.

#### VIII. CAPM ANALYSIS

## Q. Please describe the theory and methodological basis of the CAPM.

A. Developed in the 1960s and 1970s as an extension of modern portfolio theory, the CAPM describes the relationship between a security's investment risk and its market rate of return. This relationship identifies the rate of return which investors expect a security to earn so that its market return is comparable with the market returns earned by other securities that have similar risk. The relationship is specified by the Security Market Line (SLM) that indicates the relationship between each security or portfolio's "beta" and its

<sup>&</sup>lt;sup>74</sup> The CAPM makes the following assumptions: 1) single holding period; 2) perfect and competitive securities market; 3) no transaction costs; 4) no restrictions on short selling or borrowing; 5) the existence of a risk-free rate; and 6) homogeneous expectations.

resulting return. Beta is a measure of relative risk (i.e., volatility) between a given equity security and the market as a whole.

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How is the CAPM derived? Q.

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A. The general form of the CAPM is:

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$$K = Rf + \beta (Rm - Rf)$$

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Where:

K = cost of equity

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Rf = risk free rate

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 $R_m$  = return on market

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 $\beta$  = beta

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 $R_m$  -  $R_f$  = market risk premium

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Q. Can you please identify the strengths of using the CAPM model in your analysis?

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The CAPM is cited as having the following strengths (1) it is based on the concept of risk

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and return; (2) it is company specific as it relates to the specific beta's within the industry;

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(3) it has widespread use as it recognizes that investors can and do diversify; (4) it's highly

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structured and easy to apply when using the assumptions of the model; (5) the model is

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formulistic and the data used in the computations is readily available; (6) it is a forward

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looking concept; and (7) it is a method for converting changes in interest rates to the cost

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of equity.

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Q. What risk-free (R<sub>f</sub>) rate does RUCO use in its CAPM analysis?

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For purposes of its CAPM analysis, RUCO uses a risk-free rate of 2.57 percent. RUCO's risk-free rate represents a 3-month average yield on the 30-year long-term U.S. Treasury

Bond measured over the period, September - November 2016. RUCO's use of a 3-month average risk-free rate in its CAPM analysis is consistent with use of a 3-month average closing stock price to compute the dividend yield component for each sample company in RUCO's constant growth DCF analysis. The calculation of RUCO's risk-free rate is presented in Schedule JAC-4, Page 1.

# Q. Is it customary to use the yield on U.S. Treasury securities as the risk-free (R<sub>f</sub>) rate in the CAPM?

A. Yes, because debt securities issued by the United States Department of the Treasury are considered to be free of default risk. Two general types of U.S. Treasury securities are most often used as the risk free (*Rt*) component, short-term U.S. Treasury bills and long-term U.S. Treasury bonds. For purposes of its analysis, RUCO employs the yield on 30-year U.S. Treasury bonds as a proxy for the risk-free rate because yields on long-term Treasury bonds more closely match the useful life of the plant assets to be funded by the Company's common equity capital.

## Q. Did RUCO consider use of a forecasted long-term Treasury bond rate as the riskfree rate to be used in its CAPM analysis?

A. No. The appropriate interest rate to be used in the CAPM is the current rate borne by investors in the market place. Use of a forecasted risk-free rate overstates cost of equity estimates derived from the CAPM. Use of a current, or recent average, long-term Treasury rate is reflective of investor's current expectations, and as such is the appropriate risk-free rate to be used in the CAPM.

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## Q. What beta coefficients does RUCO employ in its CAPM analysis?

A. RUCO employs the most recent *Value Line* beta reported for each sample company in its proxy group. Once again, beta<sup>75</sup> is a measure of the relative risk, or volatility, of a particular stock in relation to the market as a whole. The overall market is assumed to have a beta of 1.0. Stocks having beta coefficients less than 1.0 are considered to be less risky than the market, whereas stocks having betas greater than 1.0 are considered to be more risky than the market. As regulated entities granted natural monopoly status, public utilities are considered less risky than the market and typically have betas less than 1.0.

### Q. How does RUCO estimate the market risk premium (R<sub>m</sub>-R<sub>f</sub>) component?

The market risk premium component (R<sub>m</sub>-R<sub>f</sub>) represents the investor-expected differential return from common stocks above that of the risk-free rate, or government bonds. For purposes of its analysis, RUCO estimated the market risk premium by comparing annual realized returns on equity for the S&P 500 group with annual yields on 20-year long-term Treasury bonds over the period, 1978-2015. As shown in Schedule JAC-4, Page 2, the market risk premium component used in RUCO's CAPM represents the average of differential returns on equity for the S&P 500 group and the annual yields on 20-year U.S. Treasury bonds over this 1978-2015 period of time. RUCO determined the average ROE on the S&P 500 to be 13.70 percent, and the average 20-year U.S. Treasury bond yield to be 6.83 percent. Thus, based upon these returns RUCO concluded the market risk premium (R<sub>m</sub>-R<sub>f</sub>) component in its CAPM analysis to be 6.87 percent.

<sup>&</sup>lt;sup>75</sup> See Attachment 2 – Individual proxy companies beta's identified

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Q. What did RUCO conclude the overall CAPM cost of equity to be for both its electric sample and nuclear subsample proxy groups?

As shown in Schedule JAC-4, Page 1, RUCO obtained a CAPM derived cost of equity estimate for its 26-company electric sample of <u>7.40 percent</u>, and for its 10-company nuclear subsample RUCO obtained a CAPM derived cost of equity estimate of <u>7.28 percent</u>. For purposes of its overall recommended cost of equity in this proceeding, RUCO assigns a weighting factor of 20 percent to both the 7.40 percent CAPM estimate obtained from its electric sample companies and the 7.28 percent CAPM estimate obtained from its nuclear subsample proxy group.

#### IX. CE ANALYSIS

Q. Please describe the basis of the Comparable Earnings (CE) methodology.

A. The CE method is designed to measure returns expected to be earned on the original cost book value of similar risk business enterprises, in this case RUCO's 27-company electric sample and 10-company nuclear subsample proxy groups. Thus, it provides a direct measure of the fair return, since it translates into practice the competitive principle upon which regulation rests, and provides additional support that the Company will be allowed the opportunity to earn a fair rate of return.

## Q. How did RUCO apply the CE methodology?

A. RUCO applied the CE methodology by examining realized returns on equity for its proxy group of sample companies over the 10-year period, 2006-2015, as well as projected returns on equity for 2016 and 2017, and 2019-2021.

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## Q. What cost of equity results were obtained from RUCO's CE analysis?

As shown in Schedule JAC-5, RUCO calculated historical returns on equity for both its electric sample and nuclear subsample proxy groups over both a 5- and 10-year period, and projected returns on equity over the 5-year period, 2016-2020. Based upon its analysis, RUCO generated mean, median, and average of mean and median CE cost of equity estimates for its electric sample proxy group ranging from a low of 9.92 percent to a high of 10.31 percent; CE cost of equity estimates for RUCO's nuclear subsample companies ranged from a low of 10.13 percent to 11.06 percent. The results of RUCO's CE cost of equity analysis based on returns on equity for the proxy group can be summarized as follows:

#### **RUCO's Electric Sample**

	Historic ROE's	Projected ROE's
Mean	10.18 % - 10.31 %	10.27 %
Median	9.98 % - 10.10 %	9.92 %
Average of Mean and Median	10.14 % - 10.15 %	10.10 %

## RUCO'S Nuclear Subsample

	Historic ROE's	Projected ROE's
Mean	10.60 % - 11.06 %	10.83 %
Median	10.13 % - 10.30 %	10.17 %
Average of Mean and Median	10.45 % - 10.60 %	10.50 %

For purposes of its analysis, RUCO adopts the 11.06 percent mean 10-year historical average cost of equity estimate as its CE-derived cost of equity estimate for the Company. For purposes of its overall recommended cost of equity in this proceeding, RUCO assigns a weighting factor of 40 percent to this 11.06 percent CE estimated cost of equity.

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X. RUCO RESPONSE TO COMPANY'S COST OF CAPITAL WITNESS DR. BENTE VILLADSEN

Q. Have you reviewed the cost of capital testimony of APS witness, Dr. Bente Villadsen?

A. Yes, I have.

Q. Briefly summarize Dr. Villadsen's cost of equity estimation methodology and recommendations.

Dr. Villadsen recommends a 10.50 percent cost of equity for APS, based on estimates derived from two versions of the CAPM (i.e., the traditional CAPM and the empirical CAPM), two versions of the DCF model (i.e., the constant growth DCF model and the multi-stage DCF model), and one version of the Risk Premium model for her 28-company electric sample and 10-company nuclear subsample proxy groups. As a test for reasonableness to the market-based results obtained from these models, Dr. Villadsen performs a summary analysis of allowed ROEs for integrated electric utilities. following is a summary of the cost of equity estimates obtained from her analysis:

### Return on Equity

Range of Estimates For Proxy Group

CAPM-based Methods DCF-based Methods Risk Premium Method

10.0% - 10.5% 9.9% - 10.8% 10.3%

For purposes of her recommended cost of equity, Dr. Villadsen concludes that APS should be in the upper half of the range to give recognition to its significant portfolio of nuclear generation.

Q. In direct testimony (p. 23), Dr. Villadsen states that in implementing the CAPM and risk premium models, she gives consideration to "the downward biased risk-free rate as well as the elevated MRP." As evidence that the risk-free rate is 'downward biased,' Dr. Villadsen includes in her direct testimony (pp. 11-16) a discussion of how the yield spread between 20-year utility bonds and 20-year government bond yields has widened. Please summarize Dr. Villadsen's yield spread analysis.

Dr. Villadsen's yield spread analysis is presented in Figure 3 and Figure 4 (pp. 12-13) of her direct testimony, and in Attachment BV-3DR (Page 1 of 1). As shown, Figure 3 presents the yield spread between 20-year BBB-rated utility bonds and the 20-year Treasury bond, with the spread being 193 basis points as of October 31, 2011 and 259 basis points as of February 29, 2016. Figure 4 presents the comparable yield spread between 20-year A-rated utility bonds and the 20-year Treasury bond, with the spread being 147 basis points as of October 31, 2011 and 183 basis points as of February 29, 2016. Dr. Villadsen presents this information in order to show that the yield spread has increased since the Company's last rate filing. As noted in Dr. Villadsen's direct testimony (p. 13), the information presented in Attachment BV-3DR (Page 1 of 1) is intended to demonstrate that the yield curve has increased relative to its pre-crisis levels, as evidenced by an average 0.93 yield spread for A-rated 20-year utility bonds and an average 1.23 yield spread for BBB-rated 20-year utility bonds over the period, April 1991 – 2007. Dr. Villadsen concludes (p. 13) with the following observation: "At the end of

February, 2016 the BBB spread stood at 2.56%, which is approximately 136 basis points higher than prior to the 2008-09 financial crisis. At the same time the A rated utility bond yield was 1.83% for an increase of about 90 basis points over the pre-crisis level."

Q. As noted earlier, Dr. Villadsen's direct testimony was filed on June 1, 2016, yet as indicated above she selects "the end of February, 2016" (i.e., February 29, 2016) as the point in time to make her yield spread comparison. Did the financial markets experience any unusual trading in the month of February, 2016, and if so would this account for an increase in the yield spread at that time.

A. Yes, the equity markets experienced a sharp sell-off in the month of February as investors opted instead to purchase so-called "haven assets," such as gold and U.S. Treasury debt securities, and yes, this did serve to widen the yield curve between utility bonds and government bonds at that time. Market trading was particularly heavy on February 11, 2016, with the Dow Jones Industrial Average ("DJIA") closing at a 2-year low, the Standard & Poor's 500 ("S&P 500") tumbling to its lowest close in nearly two years, the price of gold rising almost \$60 per ounce, while the yield on the 10-year Treasury Note closed at its lowest level in almost three years. The prices of bonds rise as debt yields fall.

<sup>&</sup>lt;sup>76</sup> Ismailidou, Ellie and Sjolin, Sara, "Dow Closes at 2-Year Low, Dogged by Global Market Turmoil," MarketWatch.com (February 11, 2016) <a href="http://www.marketwatch.com/story/dow-futures-sink-more-than-200-points-as-global-rout-gains-pace-2016-02-11">http://www.marketwatch.com/story/dow-futures-sink-more-than-200-points-as-global-rout-gains-pace-2016-02-11</a>

Q. Would you describe the market activity of February 2016 as being an "outlier" when compared to normal, or ordinary, market activity?

A. Yes, I would. The market volatility of February 2016, generally, and that of February 11, 2016, in particular, is certainly not representative of typical market trading activity, and as such I would consider it to be, an "outlier."

#### Q. How does use of this "outlier" affect Dr. Villadsen's analysis?

A. It allows Dr. Villadsen to obtain a wider measure of the current yield spread, as she selected February 29, 2016 as the date to measure the spread between yields on 20-year utility bonds and 20-year government bonds in her analysis. As will be discussed, having obtained a wide measure of the yield spread between utility bonds and government bonds, Dr. Villadsen then uses it as a predicate for making upward "normalization" adjustments in both her CAPM, risk premium, and DCF models.

## Q. Has the yield spread between utility bonds and government bonds since narrowed?

A. Yes, it has. Although I was unable to obtain yield spread data on 20-year maturity A- and BBB-rated utility bonds, as shown in Exhibit JAC-C (Page 1 of 3), I present current measures of the yield spread between both (i) 10-year A- and BBB-rated utility bonds and the10-year Treasury Note, and (ii) 30-year A- and BBB-rated utility bonds and the 30-year Treasury Bond. For purposes of comparison, the average yield spreads for 20-year maturity A- and BBB-rated utility bonds from Dr. Villadsen's Attachment BV-3DR are presented for the periods, April 1991 – 2007, and August 2008 – February 2016.

As shown, as of November 7, 2016 the yield spread between 10-year A-rated utility bonds and the 10-year Treasury Note was approximately 100 basis points, and as of December 12, 2016 had narrowed to approximately 92 basis points. Conversely, the yield spread between 10-year BBB-rated utility bonds and the 10-year Treasury Note as of November 7, 2016 was approximately 118 basis points, and narrowed to approximately 114 basis points as of December 12, 2016. As for differences in 30-year maturity debt, as of November 7, 2016 the yield spread between 30-year A-rated utility bonds and the 30-year Treasury Bond was approximately 133 basis points, and narrowed to approximately 126 basis points as of December 12, 2016. Conversely, the yield spread between 30-year BBB-rated utility bonds and the 30-year Treasury Bond was approximately 144 basis points as of November 7, 2016, and narrowed to approximately 135 basis points as of December 12, 2016. Detail for the above 10- and 30-year yield spreads for A- and BBBrated utility bonds was obtained from the investment firm of Raymond James, and is presented as Exhibits JAC-C, Pages 2 and 3. As shown, the yield spreads noted above are presented as bar graphs; hence, the term "approximately" to describe them.

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Q. As presented in Exhibit JAC-C (Page 1of 3), do the recent 10- and 30-year yield spreads for A- and BBB-rated utility bonds serve to refute Dr. Villadsen's assertion that today's yield spreads are elevated relative to pre-crisis levels?

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Yes, for when taking into consideration differences in maturities, the current yield spreads for A- and BBB-rated 10- and 30-year utility bonds appear to be right in line with the average yield spreads for A- and BBB-rated 20-year utility bonds as presented in Dr. Villadsen's direct testimony for the pre-crisis period, April 1991 – 2007. In part, this is attributable to yields on U.S. Treasury debt having risen since the election of Donald

Trump as President, and in part due to yields on A- and BBB-rated utility bond debt having fallen from their pre-crisis levels, something which Dr. Villadsen makes no mention of in her direct testimony.

- Q. In direct testimony, Dr. Villadsen asserts that a widening yield spread between utility bonds and government bonds is evidence that the MRP has increased.<sup>77</sup> Given that RUCO's analysis clearly demonstrates that the yield spread between utility bonds and government bonds is currently at pre-crisis (i.e., April 1991 2007) levels, is there legitimacy to Dr. Villadsen's claim in this regard?
- 10 A. No, there is not.

Q. In direct testimony (p. 14), Dr. Villadsen cites to interest rate forecasts made by the Congressional Budget Office ("CBO") stating that the CBO predicts an increase in the yield on the 10-year Treasury Note of "approximately 200 basis points over the coming years." Would you care to respond to this statement?

A. Yes, but only to point out that the CBO predictions cited to by Dr. Villadsen are from CBO's annual Budget and Economic Outlook: 2015-2025, published in January 2015. As noted, Dr. Villadsen's direct testimony was docketed on June 1, 2016, and at that time CBO's annual Budget and Economic Outlook: 2016-2026, published in January 2016, was available to her. Had Dr. Villadsen elected to cite to forecasts from this newly issued CBO

<sup>&</sup>lt;sup>77</sup> See Villadsen Direct, p.15, lines 1-5; p. 22, lines 5-6; and p.33, lines 11-12.

10-year Treasury Note.<sup>79</sup>

Note.<sup>78</sup>

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Q. To your knowledge, has there been a subsequent update by CBO to its budget and economic outlook covering the period, 2016-2026?

publication, she would have reported a lower forecasted yield on the 10-year Treasury

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A. Yes, there has. The CBO published an update to its 2016-2026 budget and economic outlook in August 2016, and in doing so further lowered its forecast for the yield on the

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Q. In direct testimony (p. 14), Dr. Villadsen states that higher forecasted yields on the 10-year Treasury Note by CBO and the other sources to which she cites is "consistent with the current downward pressure on Government bond yields, which has largely been caused by the Federal Reserve's quantitative easing program and general stimuli of the U.S. economy." Would you care to respond to this statement?

A. Yes, I would. First, interest rates have been in secular decline since the early to mid-1980s, long before the Fed was forced to take action to avoid financial collapse of the U.S. economy in 2008, and Dr. Villadsen's comments demonstrate an unwillingness to acknowledge this fact. Second, inflation also has experienced a significant decline over the last 30-plus years. With low inflation comes lower interest rates and lower capital

<sup>&</sup>lt;sup>78</sup> Congressional Budget Office, "The Budget and Economic Outlook: 2016-2026," January 2016, p. 57. https://www.cbo.gov/sites/default/files/114th-congress-2015-2016/reports/51129-2016Outlook.pdf

<sup>&</sup>lt;sup>79</sup> Congressional Budget Office, "An Update to the Budget and Economic Outlook: 2016-2026," August 2016, p. 74.

costs, including the market cost of equity. Rather than acknowledge this fact, however, Dr. Villadsen chooses instead to attribute the Fed's accommodative monetary policies for the "current downward pressure on Government bond yields." Third, as previously discussed in my testimony, due to lower expected GDP growth and continued low inflation, interest rates and other capital costs are expected to remain low going forward. That this is the case is not due to actions taken by the Fed, as Dr. Villadsen would have us believe, but rather as a consequence of declining productivity growth and changing demographics within the work force. The findings of the McKinsey report support a conclusion that investment returns are expected to decline over the next 20-year period, and public statements made by Fed officials and the publications issued by the Fed to which I cite in my direct testimony clearly suggest an extended future period of lower GDP growth, continued low inflation and continued low interest rates.

Q. Does Dr. Villadsen's cost of capital testimony address the issue of inflation and the underlying implications it has regarding interest rates and the cost of capital?

A. No. A word search of Dr. Villadsen's direct testimony reveals that the word, "inflation," appears only four times, <sup>80</sup> and without exception on each occasion the word is used within the context of a discussion of the fair value rate of return to be authorized for APS in this proceeding, nothing more.

 $<sup>^{80}</sup>$  On pages: 3 (line 12); 57 (line 14); and 59 (line 6, and in footnote 60).

Q.

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81 On pages: 41 (line 18); and 59 (in footnote 60).

the underlying implications it has regarding interest rates and the cost of capital?

- A. No. A word search of Dr. Villadsen's direct testimony reveals that the term, "GDP," appears only twice.<sup>81</sup> On one occasion, the term appears in a discussion relating to the fair value rate of return to be authorized APS; on the other, it appears within the context of a discussion of the DCF model, and Dr. Villadsen's stated belief that a model which incorporates "current GDP growth forecasts" would "yield unreasonable results."<sup>82</sup>
  - In keeping with her belief that the government bond rate is "downward biased" and "driven by monetary policy rather than market factors," Dr. Villadsen states that it is "necessary to normalize" the government bond rate used as the risk-free rate in a CAPM analysis.<sup>83</sup> Would you care to respond to this statement?
  - Yes, I would. First, as noted earlier in my direct testimony, and contrary to Dr. Villadsen's assertion otherwise, yields on long-term Treasury securities are largely determined by investors in the market place—based upon their perception of growth opportunities and inflation expectations—and not by actions taken by the Fed to control the front-end of the yield curve. Second, as previously discussed in my direct testimony, the appropriate interest rate to be used as the risk-free rate in the CAPM is the rate actually borne by investors in the market place. For purposes of her CAPM analyses, Dr. Villadsen employs the 20-year government bond rate as the risk-free rate; thus, the appropriate risk-free rate in her CAPM analyses is either the current spot yield on the 20-year Treasury Bond, or a

<sup>82</sup> See Villadsen Direct, p. 41, lines18-19.

<sup>83</sup> See Villadsen Direct, p. 14, lines 20-23.

recent average yield. Third, Dr. Villadsen's use of a forecasted risk-free rate in her CAPM analyses overstates the cost of equity estimates obtained from the CAPM. Fourth, the manner in which Dr. Villadsen "normalizes" the risk-free rate in her CAPM analyses is suggestive of an expectation of mean reversion (i.e., that interest rates, in particular, and the costs of capital, generally, are soon to return to their pre-crisis levels), as she incorporates not only a forecasted 3.93 percent risk-free rate into her analyses, but a 4.73 percent risk-free rate, as well.

- Q. Please describe the manner in which Dr. Villadsen "normalizes" the risk-free rate in her CAPM analyses.
- A. As discussed in her direct testimony (pp. 30-31), Dr. Villadsen uses the yield on the 20-year Treasury Bond as the risk-free rate, and "normalizes" that rate based on Blue Chip's forecasted 3.4 percent yield on the 10-year Treasury Note as of Q4, 2017. To this 3.4 percent forecasted rate she then makes a 53 basis point upward adjustment, obtaining what she refers to as "a lower bound on the risk-free rate" of 3.93 percent (3.40% + 0.53% = 3.93%). As justification for employing a 4.73 percent risk-free rate in her analyses, Dr. Villadsen states that she "adds a portion of the <u>increase in yield spread</u> to the risk-free rate to take the downward pressure on the government bond yield into account." (emphasis added)

Q.

A.

24 84 See Villadsen

- Having previously demonstrated that the current yield spread between 10- and 30-year A- and BBB-rated utility bonds and government bonds are in line with the average yield spreads for A- and BBB-rated 20-year utility bonds and government bonds for the pre-crisis period, April 1991 2007, is Dr. Villadsen justified in incorporating a 4.73 percent risk-free rate into her CAPM and risk premium analyses?
- A. No, because the premise upon which she justifies inclusion of a 4.53 percent risk-free rate into her analysis has been shown to be baseless.
- Q. You mentioned earlier that in addition to the so-called "downward biased risk-free rate," Dr. Villadsen also gives consideration to "the elevated MRP" when implementing her CAPM and risk premium models. What evidence does Dr. Villadsen provide to support her claim that the MRP is "elevated?"
  - As discussed in her direct testimony (pp. 17-22), Dr. Villadsen indicates that there is a positive relationship between the expected MRP and volatility, stating that "the MRP tends to increase when market volatility is high." As evidence that the current level of market volatility is elevated, she cites to the VIX index, which measures the 30-day implied volatility on the S&P 500 index. Dr. Villadsen states that while "the long-term average for the VIX is about 20, the current level is elevated and was above 28 on February 11, 2016." She goes on to say that "[d]uring the more recent period, the VIX spiked in August at about 40." Based on these statements, she concludes that "market volatility has been higher in the early part of 2016 than it has been in recent periods." (emphasis added)

<sup>84</sup> See Villadsen Direct, p. 17, lines 13-21)

- Q. Does the August date to which Dr. Villadsen makes reference regarding the VIX index having spiked relate to calendar year 2016?
- A. No, it does not. The August date to which Dr. Villadsen alludes took place in calendar year 2015, and thus is not representative of market volatility "in the early part of 2016."
- Q. Did RUCO conduct an analysis of VIX index data to determine the level of market volatility over a recent 12-month period, and if so, what do you conclude regarding the level of market volatility in 2016?
- A. Yes, RUCO conducted an analysis of market volatility based on VIX index data for the 12-month period, December 2105 November 2016. As shown in RUCO Exhibit JAC-D, the monthly high, low, and average close on the VIX index is shown for each month, as well as the number of trading days in each month, and the number of days in which the VIX index traded above a level of 20.0. In addition, average high, average low, and average close data is presented on a quarterly basis for (i) the 12-month period, Dec 2015 Nov 2016, (ii) the 9-month period, Mar Nov 2016, (iii) the 6-month period, June Nov 2016, and (iv) the 3-month period, Sept Nov 2016. Finally, the number of trading days, the days traded above 20.0 and the percent of days traded above 20.0 is provided on a quarterly basis.

As can be seen, market volatility was highest in the first quarter, with the average close on the VIX index in both January and February, 2016 exceeding 20.0, and the VIX index trading above 20.0 on each trading day in each of those months. However, beginning in the month of March 2016, the level of market volatility as measured by the VIX index declined significantly. The key takeaways from the data presented are as follows:

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- the average close on the VIX index was well below 20.0 over a 3-, 6-, 9-, and 12-month period,
- over a 12-month period, the VIX index traded above 20.0 on 61 of the 257 trading days, and of these 61 days, 46 came within the first 3-month period, December 2015 – February 2016,
- in 5 of 11 months in 2016 (i.e., April, May, July, August, and October), the VIX index did not trade above 20.0, and
- in 2 of 11 months in 2016 (i.e., March and September) the VIX index traded above 20.0 on only 1 day

Based upon the above evidence, RUCO concludes that the level of market volatility as measured by the VIX index in the most recent 12-month period, December 2015-November 2016, to be <u>low</u>, and as such, <u>does not warrant a finding that the MRP is increased</u>. It should further be noted that the equity markets have since recovered from the sell-off which took place in January and February of 2016, as the DJIA recently broke through 19,000 for the first time, and is currently approaching 20,000. That this could happen in the absence of significant market volatility, as measured by the VIX index, serves to further underscore the legitimacy of such a conclusion.

- Q. In direct testimony (p. 19), Dr. Villadsen asserts that the MRP has increased since the 2008-09 financial crisis, and as support cites to a study done by Duarte and Rosa.<sup>85</sup> Mr. Cassidy, have you had an opportunity to review this study?
- A. Yes, I have.

<sup>&</sup>lt;sup>85</sup> Duarte, Fernando and Rosa, Carlo, "The Equity Risk Premium: A Review of Models," *Federal Reserve Bank of New York, Economic Policy Review* (December 2015), pp. 39-57.

Q. Having reviewed the study, did you find inconsistencies in statements made by Dr.
Villadsen in direct testimony to those made by the authors of the study?

A. Yes, I did. In direct testimony Dr. Villadsen states that "the market equity risk premium is a <u>forward-looking concept</u>." (emphasis added) As noted earlier, Dr. Villadsen employs two values for the market equity risk premium, one of which is a 7.0 percent average historical ERP covering the period, 1926-2014, computed as the differential return on equities over the return on risk-free government bonds. When discussing the ERP results obtained as a historical mean of realized returns, however, the authors of the study described the draw backs of the methodology as follows:

"The main drawbacks are that it is <u>purely backward-looking</u> and that it <u>assumes the future will behave like the past</u>—in other words, that the <u>mean of excess returns is</u> either <u>constant or very slow-moving over time, giving very little time-variation in the ERP</u>. The main choice is how far back into the past we should go when computing the historical mean."<sup>87</sup> (emphasis added)

In the interest of fair disclosure, RUCO obtained the 6.87 percent risk premium utilized in its CAPM analysis from historical data, as well; however, the 1978-2015 time period utilized to measure the ERP was considerably shorter than that used by Dr Villadsen.

Q. Mr. Cassidy, do you know what risk-free rate the authors used when conducting their study of the ERP?

A. In reading the study, I found no mention of the Treasury debt instrument used by the authors as the risk-free rate. However, in her direct testimony (p. 33, lines 5-7), Dr. Villadsen indicates that the <u>30-day T-Bill rate</u> was used as a proxy for the risk-free rate by

<sup>86</sup> See Villadsen Direct, p. 31, lines 17-18.

<sup>87</sup> Duarte & Rosa (2015), p.42.

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Q. Given this fact, does use of today's significantly lower 30-day T-Bill rates as the risk-free rate in the computation of the ERP result in a higher ERP estimate?

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A. Yes, it does, which is why Duarte and Rosa arrived at the following conclusion:

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"In addition to estimating the level of the ERP, we investigate the reasons behind its recent behavior. Because the ERP is the difference between expected stock returns and the risk-free rate, a high estimate can be the result of expected stock returns being high or risk-free rates being low. We conclude that the ERP is high because Treasury yields are unusually low."88 (emphasis added)

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Q. In view of the above discussion, is there reason to call into question Dr. Villadsen's assertion that the market equity risk premium is currently elevated?

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A. Yes.

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Q. This being the case, in your judgment does Dr. Villadsen's use of an 8.0 percent forecasted MRP obtained from Bloomberg in her CAPM and Risk Premium analyses serve to further overstate her recommended cost of equity for APS in this proceeding?

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A. Yes, it does.

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Q. Please explain why cost of equity estimates obtained from the ECAPM should not be relied upon.

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A. First, the ECAPM modification to the traditional CAPM is predicated on the notion that cost of equity estimates derived from the CAPM are biased downward for companies having a beta coefficient less than 1.0, and biased upward for companies having a beta

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88 Duarte & Rosa (2015), p.40.

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coefficient greater than 1.0. As previously discussed in my direct testimony, regulated utilities typically have betas less than 1.0 because investors consider them to be less risky than the market. As such, the upward adjustment to beta effectuated by use of the ECAPM is unwarranted as it illogically assumes that beta coefficients for regulated public utilities will approach 1.0 over time. Second, for purposes of her CAPM analyses Dr. Villadsen relies upon beta values provided by Value Line for each of her sample companies. However, beta values reported by Value Line are, themselves, "adjusted betas," and serve to increase the beta coefficient for companies having a beta less than 1.0, and decrease the beta coefficient for companies having a beta greater than 1.0. Thus, the additional upward adjustment to beta in the ECAPM is an unnecessary redundancy, and only serves to overstate the estimated cost of equity. As evidence of such overstatement, Figure 12, on page 39, of Dr. Villadsen's direct testimony presents the results of her CAPM and ECAPM analyses for both her electric sample and nuclear subsample proxy groups, as measured over several bases and under two different scenarios. As shown, without exception cost of equity estimates obtained from the ECAPM exceed those obtained from the CAPM by roughly 30-40 basis points.

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- Q. As a measure of relative risk, is the beta coefficient an indicator of market, or systematic, risk?
- A. Yes, it is.

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- Q. In direct testimony (p. 53, lines 21-23), when discussing decoupling Dr. Villadsen states that "finance theory holds that only systematic (or non-diversifiable) risk affects the cost of equity." In your judgment, does the upward adjustment to beta in the ECAPM artificially inflate systematic risk for each of Dr. Villadsen's sample companies?
- A. Yes, it does. In accordance with financial theory, investors need to be compensated for exposure to systematic risk, as measured by beta, but because the ECAPM artificially inflates the beta coefficient, utility rates established based upon cost of equity estimates derived from the ECAPM serve to overcompensate investors for systematic risk exposure.

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Q. For the reasons discussed earlier, it is RUCO's position that the CAPM cost of equity estimates presented in Figure 12 (p. 39) of Dr. Villadsen's direct testimony are overstated, correct?

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A. Yes, which further underscores the point that estimates obtained from the ECAPM in Dr. Villadsen's analyses significantly overstate her recommended 10.5 percent cost of equity for APS in this proceeding.

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Q. In direct testimony (p. 39), Dr. Villadsen asserts that the ECAPM results presented in Figure 12 "deserve higher weight for a range of 10.3% to 10.5%," than do the results obtained from the CAPM. How does RUCO respond?

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A. For the reasons noted above, RUCO believes that no weight should be given to Dr. Villadsen's ECAPM cost of equity results.

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Q.

- Moving on to a discussion of Dr. Villadsen's DCF analyses, in direct testimony (p. 42, lines 9-11) she states that because utility stock prices are higher, "the dividend yield underestimates the yield on cash distributions to investors." Would you care to respond to this statement?
- A. Yes, I would. Among the various cost of equity estimation models, the DCF is the only one which intrinsically gives consideration to the price investors are willing to pay for a given unit of return. To the extent investors are willing to bid up the share price of utility stocks, they do so with the expectation that the cash distribution in the form of common stock dividends—rather than being underestimated or insufficient—is adequate and sufficient for their investment purposes.
- Q. As previously discussed, RUCO provided evidence to refute Dr. Villadsen's assertion concerning a widening of the yield spread between utility bonds and government bonds. To your knowledge, did Dr. Villadsen give consideration to this fictitious increased yield spread in her DCF analyses?
- A. Yes, she did. When summarizing the results of her cost of equity analyses, in direct testimony (p. 48, lines 12-13) Dr. Villadsen states, "I note that in considering the impact of interest rates on the DCF estimates, I rely on the current widening of the spread between utility and government bonds of 80 basis points." (emphasis added)
- Q. Among the cost of equity estimates obtained from Dr. Villadsen's analyses, from which model does she obtain the highest cost of equity estimate(s)?
- A. As shown in Figure 15: "Range of ROE Estimates," on page 48 of her direct testimony,

  Dr. Villadsen obtains the highest cost of equity estimates from the "DCF Considering"

10.8% - 10.9% (i.e., midpoint of 10.85%).

A.

Q. Does Dr. Villadsen obtain estimates from a DCF model which does not consider the impact of a so-called 'current widening yield spread' on interest rates, and if so, how does it compare to the above referenced 10.85% midpoint value?

Interest Rates" model for her nuclear subsample proxy group, which fell in the range of

- Yes, she does. As shown in Figure 15 (p. 48), Dr. Villadsen obtains a 10.4% cost of equity estimate from her "Simple DCF" model for her nuclear subsample. Thus, it would appear that by giving consideration to the effect of a so-called widening yield curve on interest rates, Dr. Villadsen overstates the cost of equity estimate obtained in her DCF analyses for her nuclear subsample proxy group by 45 basis points (10.85% 10.40% = 0.45%). It should further be noted that a comparison between the results obtained from these same two DCF models for Dr. Villadsen's full sample reveals a similar 45 basis point overstatement to the DCF derived cost of equity, as the range of estimates obtained from the "DCF Considering Interest Rates" model is 10.3% 10.4% (i.e., midpoint of 10.35%), while the estimate obtained from the "Simple DCF" for the full sample is 9.9% (10.35% 9.9% = 0.45%).
- Q. In direct testimony, does Dr. Villadsen indicate what she considers to be a "reasonable range for the sample?"
- A. Yes, she does. Based upon the data presented in Figure 15, page 48, of her direct testimony, Dr. Villadsen states that "I consider a reasonable range for the sample to be 10.0% to 10.8% (excluding the highest and lowest estimate)."

Q.

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- Given that Dr. Villadsen has designated 10.8% to be the upper bound on her 'reasonable range for the sample,' and after excluding the highest and lowest estimates from consideration, does this mean that the 10.8% estimate obtained from her "DCF Considering Interest Rates" for the nuclear sample represents the upper bound of Dr. Villadsen's reasonable range?
- A. Yes, that would appear to be the case, for by excluding the 10.9% estimate obtained from the "DCF Considering Interest Rates" model for the nuclear sample, that would leave the 10.8% estimate obtained from the same model for the nuclear subsample as the highest remaining estimate obtained from Dr. Villadsen's cost of equity analyses. As noted above, this 10.8% 10.9% range of estimates was overstated by 45 basis points.
- Q. Based upon RUCO's determination that the 10.8% estimate obtained from Dr. Villadsen's "DCF Considering Interest Rates" model for the nuclear subsample is overstated, what are the implications of this finding given that Dr. Villadsen relies upon this 10.8% estimate as the upper bound of her reasonable range?
- A. I believe that it would warrant a reduction being made to the upper bound of Dr. Villadsen's reasonable range.
- Q. Do you have any other general observations regarding Dr. Villadsen's cost of equity analyses?
  - Yes, but only to point out that for purposes of estimating the dividend growth (g) rate in her DCF analyses, Dr. Villadsen relies exclusively on analysts' forecasts of EPS growth. However, as discussed earlier, for purposes of estimating the MRP component in her CAPM and risk premium analyses, she relies exclusively on historical measures of the

MRP going back to the year 1926. That Dr. Villadsen fails to incorporate both historical as well as projected metrics into each of her cost of equity models is a significant weakness in her overall cost of equity analyses.

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Q. In direct testimony (pp. 50-51), Dr. Villadsen raises the issue of APS having asymmetric risk exposure, and recommends that (i) the barriers to earning the allowed ROE be removed, if possible, and (ii) if not possible, that it may be necessary to provide APS with a cushion to ensure it earns its allowed ROE. How does RUCO respond to Dr. Villadsen's two recommendations?

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First, as a regulated public utility APS is afforded an opportunity to earn its authorized ROE, not a guarantee that it will do so. In light of this fact, RUCO objects to the two recommendations proposed by Dr. Villadsen. Second, a review of the most recent (i.e., October 28, 2016) Value Line quarterly update for Pinnacle West Corporation (PWC), the parent of APS, reports PWC to have a Financial Strength ranking of A+ and a Safety ranking of 1. A review of the Value Line quarterly updates for Dr. Villadsen's sample companies reveals that only two-Con Edison and Xcel Energy-have the same A+ Financial Strength ranking, and only one company—Public Service Enterprise Group has a higher Financial Strength ranking, A++. Among these same sample companies, only 4 have a Safety ranking of 1 (Con Edison, MGE Energy, Public Service Enterprise Group, and Xcel Energy). Thus, based on this evidence PWC, APS' parent company, appears to be among the financially strongest and safest companies within both Dr. Villadsen's (i) full electric proxy group, and (ii) nuclear subsample, as only PWC and Public Service Enterprise Group are included in both proxy groups. Third, in order to capture any nuclear related risks, like the Company RUCO obtained estimates from both an

electric sample and a nuclear subsample. RUCO found that cost of equity estimates obtained for its nuclear subsample exceeded those for its larger electric sample. Accordingly, for purposes of its recommended 9.42 percent cost of equity in this proceeding, without exception RUCO concluded the highest cost estimates obtained from its CAPM, DCF and CE analyses for the nuclear subsample were the appropriate cost rates to be recommended for APS. In light of this fact, the recommendations proposed by Dr. Villadsen should be denied.

- Q. In direct testimony (pp. 51-52), as one consideration for APS being allowed a 10.50% ROE, Dr. Villadsen raises the issue of the Company's "smaller size." Does RUCO believe APS' size to be a relevant consideration when establishing rates in this docket?
- A. For the reasons noted above, no. Furthermore, as mentioned earlier in my direct testimony, PWC, the parent of APS, is included in the S&P 500, and this fact alone should preclude consideration of a small size adjustment for APS. However, in the event the Commission should give consideration to APS' size, empirical research has demonstrated that a small company risk premium adjustment to the cost of equity is unwarranted for regulated utilities. Annie Wong, of Western Connecticut State University, conducted a study on utility stocks to determine if the so-called size effect exists in the utility industry, and she writes as follows:

The fact that the two samples show different, though weak, results indicates that utility and industrial stocks do not share the same characteristics. First, given firm size, utility stocks are consistently less risky than industrial stocks. Second, industrial betas tend to decrease with firm size but utility betas do not. These findings may be attributed to the fact that all public utilities operate in an environment with regional monopolistic power and regulated financial structure. As a result, the

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89 Annie Wong, "Utility Stock and the Size Effect: An Empirical Analysis," *Journal of the Midwest Finance* 

Association, (1993), p.98. 90 Dated December 28, 2001.

91 Dated April 17, 2002.

business and financial risks are very similar among the utilities regardless of their size. Therefore, utility betas would not necessarily be expected to be related to firm size.

The object of this study is to examine if the size effect exists in the utility industry. After controlling for equity values, there is some weak evidence that firm size is a missing factor from the CAPM for the industrial but not for the utility stocks. This implies that although the size phenomenon has been strongly documented for industrials, the findings suggest that **there** is no need to adjust for the firm size in utility regulations. <sup>89</sup> (emphasis added)

Q. Has the Commission previously ruled on the issue of firm size and whether it warrants a risk premium adjustment to the cost of equity?

Yes. In Decision No. 64282,<sup>90</sup> the Commission ruled in a prior Arizona Water case that firm size does not warrant recognition of a risk premium stating, "We do not agree with the Company's proposal to assign a risk premium to Arizona Water based on its size relative to other publicly traded water utilities...." The Commission confirmed its previous ruling in Decision No. 64727<sup>91</sup> for Black Mountain Gas agreeing with Staff that "the 'firm size phenomenon' does not exist for regulated utilities, and that therefore there is no need to adjust for risk for small firm size in utility regulation." All companies have firm-specific risks; therefore, the existence of unique risks for a company does not lead to the conclusion that its total risk is greater than other entities. Moreover, as previously discussed, investors cannot expect compensation for firm-specific risk since it can be eliminated through diversification.

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- Q. Has the Commission issued a more recent decision which reconfirms its prior position regarding firm size?
- A. Yes, in a recent EPCOR Water Arizona case in which Ms. Pauline Ahern appeared as the cost of capital witness on behalf of the applicant.<sup>92</sup> Specifically, in Decision No. 75268<sup>93</sup> the Commission ruled as follows:

Nor are we persuaded by Ms. Ahern's claim that EPCOR's "size" should be recognized as a business risk factor. Although a company's size may sometimes be considered as a business risk factor, for utilities of substantial size (i.e., those that have access to the equity capital markets) it is a minimal consideration in determining business risk. Small utilities, (e.g., non-class A utilities) may have additional risk due to the inability to hire employees or contract for sufficient levels of expertise management, technical & financial) to perform effectively and efficiently. Small utilities also have other risks such as information access, greater annual variability in operating expenses, and greater regulatory risk both due to lack of skilled rate case personnel and the percentage of operating expenses and rate base components reviewed by Staff and intervenors. Due to the latter two reasons, for any adopted return on equity the distribution of actual returns is greater for a small utility than for a large utility, and greater variability means greater risk. However, most of the proxy companies used in the cost of capital analyses, including EPCOR, are a conglomeration of many smaller water systems and have the capacity to attract the appropriate level of talent for proficient operation. Thus, the business risk for any of the EPCOR systems parallels that of the sample companies, and we do not believe a cost of equity adjustment for size is appropriate. (emphasis added)

# XI. FAIR VALUE RATE OF RETURN

- Q. What cost rate does APS propose be applied to the fair value increment of the Company's FVRB in this proceeding?
- APS proposes that a 1.00 percent cost rate be applied to the fair value increment of the Company's FVRB.

<sup>92</sup> EPCOR Water Arizona, Inc. (Docket No. WS-01303A-14-0010).

<sup>93</sup> Dated September 8, 2015.

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1	Q.	What cost rate does RUCO recommend be applied to the fair value increment of
2		APS' FVRB in this proceeding?
3	A.	As shown in Schedule JAC-1 (Page 2 of 2), for purposes of its recommendation RUCO
4		adopts the Company's proposed 1.00 percent fair value increment cost rate.
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6	Q.	What FVROR does APS propose in this proceeding?
7	A.	The Company proposes a FVROR of 5.84 percent.
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9	Q.	What FVROR does RUCO recommend for APS in this proceeding?
10	A.	As shown in Schedule JAC-1 (Page 2 of 2), RUCO recommends a FVROR for the
11		Company of 5.36 percent.
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13	Q.	In arriving at its recommended 5.36 percent FVROR for the Company, does RUCC
14		employ the same methodology as that used by APS?
15	A.	Yes, it does. The details of RUCO's FVROR calculation are presented in Schedule JAC
16		1 (Page 2 of 2).
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18	XII.	CONCLUSION AND RECOMMENDATIONS
19	Q.	Please summarize RUCO's cost of capital recommendations in this proceeding.
20	A.	RUCO recommends that the Commission adopt the following:
21		1) A capital structure composed of 44.20 percent long-term debt, and 55.80
22		percent common equity;
23		2) A 5.13 percent cost of long-term debt;
24		3) A cost of common equity of 9.42 percent;
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Direct Testimony of John A. Cassidy Arizona Public Service Company Docket No. E-01345A-16-0036 4) An overall rate of return of 7.53 percent; A 1.00 percent fair value cost rate; and 5) A fair value rate of return of 5.36 percent. 6) Does this conclude your direct testimony? Q. A. Yes, it does. 

# **ATTACHMENT 1**

# John A. Cassidy, CRRA

#### **EDUCATION**

Arizona State University -- Master of Business Administration-Finance (May 1987)

University of Arizona -- Master of Library Science (August 1980)

Arizona State University -- B.A. History, Latin American Studies (May 1976)

#### **EXPERIENCE**

Public Utilities Analyst V – Residential Utility Consumer Office (RUCO), Phoenix, AZ (July 2015-Present)

Public Utilities Analyst III -- Arizona Corporation Commission, Phoenix, AZ (March 2013-July 2015)

Public Utilities Analyst II -- Arizona Corporation Commission, Phoenix, AZ (May 2012-March 2013)

Public Utility Consultant -- Arizona Corporation Commission, Phoenix, AZ (Jan. 2012-May 2012)

Regulatory Utility Consultant – Self-Employed, Tempe, AZ (2009-2010)

Assisted in the preparation of testimony filed by the Residential Utility Consumer Office (RUCO) in the Litchfield Park W/WW rate case (Docket No. SW-01428A-09-0103, et al)

Regulatory Utility Consultant - Self-Employed, Tempe, AZ

(2007-2008)

 Filed formal cost of capital testimony/schedules on behalf of intervener, Anthem Town Council, and testified at evidentiary hearing in the Arizona-American Water Co., Anthem Water and Anthem/Agua Fria WW rate case (Docket No. WS-01303A-06-0403)

Utilities Auditor II -- Arizona Corporation Commission, Phoenix, AZ

(Aug. 1993-Nov. 1997)

#### PROFESSIONAL DEVELOPMENT

Certified Rate of Return Analyst (CRRA)

(May 2016)

Annual Regulatory Studies Program ("Camp NARUC"), Institute of Public Utilities, Michigan State University, East Lansing, MI (August 4-15, 2014)

45<sup>th</sup> and 48<sup>th</sup> Financial Forums, Society of Utility and Regulatory Financial Analysts (SURFA), Indianapolis, IN (April 17-19, 2013 and April 28-29, 2016)

NARUC Utility Rate School, San Diego, CA

(May 13-17, 2013)

## HONORS

CPA Candidate - Passed the CPA exam (1997), but opted not to pursue certification

Beta Gamma Sigma - National Honor Society in Business Administration

#### Rate Dockets Testified - Cost of Capital:

Arizona Public Service Company Docket No. E-01345A-16-0036

EPCOR Water Arizona Docket No. WS-01303A-16-0145

Southwest Gas Corporation Docket No. G-01551A-16-0107

Liberty Utilities (Bella Vista W / Rio Rico W/WW) Docket Nos. W-02465A-15-0367, et al.

Arizona Water Company Docket No. W-01445A-15-0277

Liberty Utilities (Black Mountain Sewer)

Docket Nos. SW-02361A-15-0206, et al.

Quail Creek Water Company Docket No. W-02514A-14-0343

EPCOR Water Arizona Docket No. WS-01303A-14-0010

Utility Source, L.L.C. Docket No. WS-04235A-13-0331

Verde Santa Fe Wastewater Company Docket No. SW-03437A-13-0292

Chaparral City Water Company Docket No. W-02113A-13-0118

Payson Water Company Docket No. W-03514A-13-0111

Lago Del Oro Water Company Docket No. W-01944A-13-0215

Las Quintas Serenas Water Company Docket No. W-01583A-13-0117

Litchfield Park Service Company Docket Nos. SW-01428A-13-0042, et al.

Adaman Mutual Water Company Docket No. W-01997A-12-0501

Global Water Utilities Docket Nos. W-01212A-12-0309, et al.

New River Utility Company Docket No. W-01737A-12-0478

Arizona Water Company Docket No. W-01445A-12-0348

Far West Water & Sewer, Inc. Docket No. WS-03478A-12-0307

Cordes Lakes Water Company Docket No. W-02060A-12-0356

Rio Rico Utilities, Inc. Docket No. WS-02676A-12-0196

Ray Water Company Docket No. W-01380A-12-0254

Vail Water Company Docket No. W-01651B-12-0339

Valley Water Company Docket No. W-01412A-12-0195

Arizona Water Company Docket No. W-01445A-11-0310

Pima Utility Company Docket Nos. W-02199A-11-0329, et al.

### Rate Dockets Testified - Revenue Requirement/Rate Design:

Arizona Water Company

Docket No. W-01445A-15-0277

Quail Creek Water Company

Docket No. W-02514A-14-0343

Beaver Dam Water Company

Docket No. W-03067A-12-0232

Eden Water Company

Docket No. W-02068A-11-0471

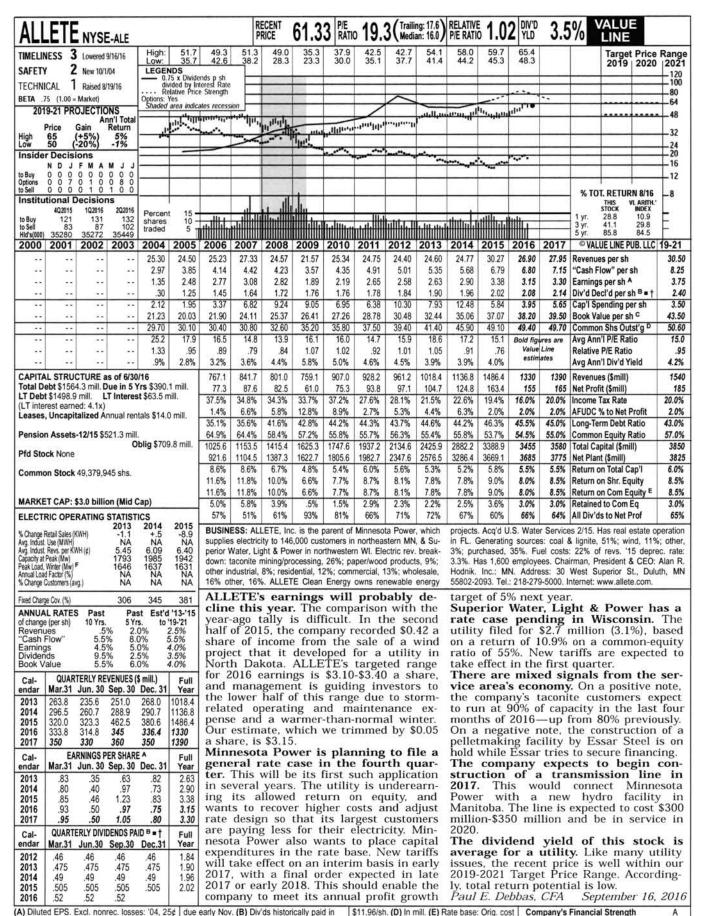
Great Prairie Oasis, dba Sunland Water Co.

Docket No. W-04015A-12-0051

### Financing Dockets - Responsible for ACC Staff Report:

Arizona Public Service Company Docket No. E-01345A-11-0423 Tucson Electric Power Company Docket No. E-01933A-12-0176 Chaparral City Water Company Docket No. W-02113A-13-0047 Payson Water Company Docket No. W-03514A-13-0142 Lago Del Oro Water Company Docket No. W-01944A-13-0242 Duncan Valley Electric Cooperative, Inc. Docket No. E-01703A-13-0272 Sulphur Springs Valley Electric Cooperative, Inc. Docket No. E-01575A-12-0457 Trico Electric Cooperative, Inc. Docket No. E-01461A-12-0056 Great Prairie Oasis, dba Sunland Water Co. Docket No. W-04015A-12-0050 Columbus Electric Cooperative, Inc. Docket No. E-01851A-11-0415 Pima Utility Company Docket Nos. W-02199A-11-0403, et al.

# **ATTACHMENT 2**

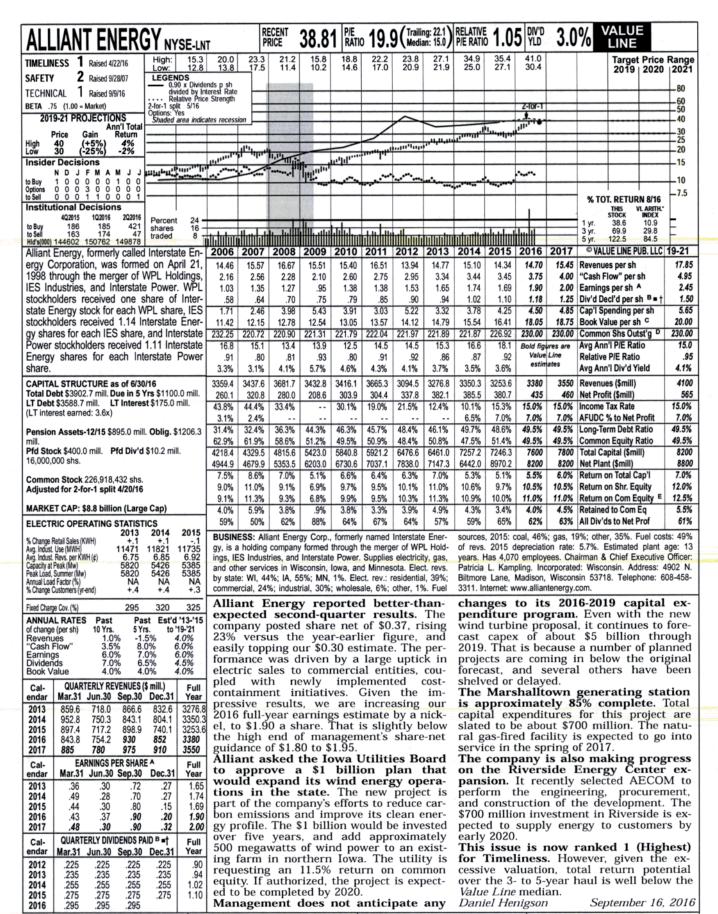


deprec. Rate allowed on com. eq. in '10: 10.38%; earned on avg. com. eq., '15: 9.3%. Reg. Clim.: Avg. (F) Summer peak in '13. don't add due to rounding. Next earnings report | plan avail. (C) Incl. deferred charges. In '15: © 2016 Value Line, Inc. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product

early Mar., June, Sept. and Dec. ■ Div'd reinvestment plan avail. † Shareholder investment

net; '05, \$1.84; '15, 46¢; gain (losses) on disc. ops.: '04, \$2.57, '05, (16¢); '06, (2¢). '15 EPS

Company's Financial Strength Stock's Price Stability Price Growth Persistence **Earnings Predictability** 



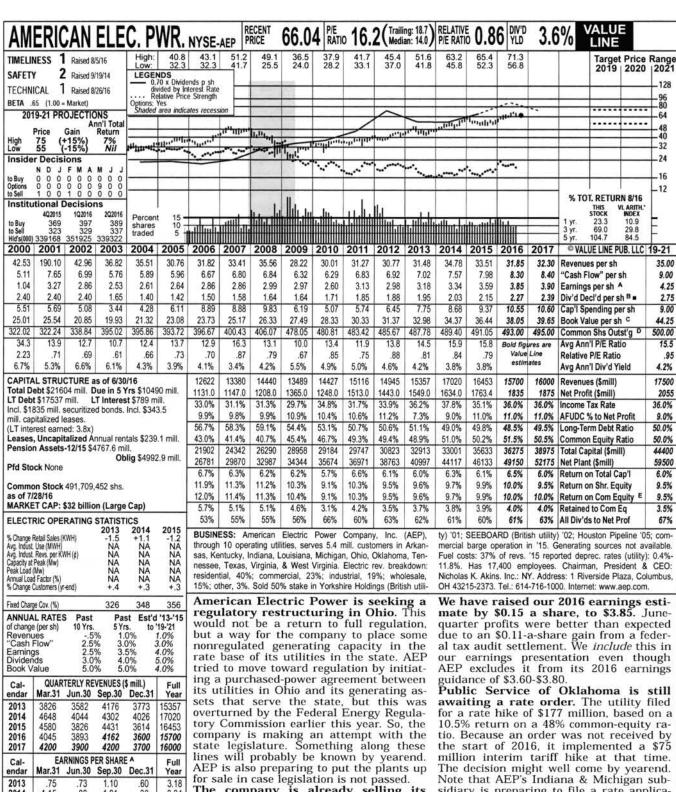
(A) Diluted EPS. Excl. nonrecur. gains (losses): in mid-Feb., May, Aug., and Nov. ■ Div'd rein- '06, 42¢; '07, 55¢; '08, 4¢; '09, (44¢); '10, (8¢); vest. plan avail. † Shareholder invest. plan avail. † Shareholder invest. plan avail. (C) Incl. deferred chgs. In '15: \$95.0 mill., avg. (C) Incl. deferred chgs. I

Company's Financial Strength Stock's Price Stability Price Growth Persistence 100 **Earnings Predictability** 

95

85

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2014 1.15 .80 1.01 .38 3.34 2015 1.27 .88 1.04 .40 3.59 2016 1.07 50 1 02 1 26 3 85 2017 .45 1.25 .95 1.25 3.90 QUARTERLY DIVIDENDS PAID B . Calendar Mar.31 Jun.30 Sep.30 Dec.3 Year 2012 .47 2013 .47 .50

.50

.53

.56

.53

56

2.03

2.15

The company is already selling its other nonregulated generating assets. This is part of AEP's strategy to exit its nonutility activities and become entirely regulated. An announcement of the winning bidder(s) is expected within the next few weeks, with a closing in late 2016 or early 2017. Even without this benefit next year, growth in the company's transmission operations should produce higher profits next year.

sidiary is preparing to file a rate application in Indiana.

We expect a dividend increase in the **fourth quarter.** We estimate a boost of \$0.03 a share (5.4%) in the quarterly disbursement. AEP is targeting a payout ratio in a range of 60%-70%.

This timely stock has a dividend yield that is slightly above the utility mean. Total return potential to 2019-2021 is low. Paul E. Debbas, CFA September 16, 2016

(A) Dil. EPS. Excl. nonrec. gains (losses): '03, '04, 15¢; '05, 7¢; '06, 2¢; '08, 3¢; '15, 58¢; '16, reinvest. plan avail. (C) Incl. intang. In '15: (51.92); '04, 24¢; '05, (62¢); '06, (20¢); '07, (1¢), '14, '15 EPS don't add due to rounding. \$14.86/sh. (D) In mill. (E) Rate base: various. (20¢); '08, 40¢; '10, (7¢); '11, 89¢; '12, (38¢); Next egs. report due late Oct. (B) Div'ds historlate; '16, (4¢); discont. ops.: '03, (32¢); ic. paid early Mar., June, Sept., & Dec. ■ Div'd avg. com. eq., '15: 10.2%. Regul. Climate: Avg.

.50

.53

.56

2014

2015

2016

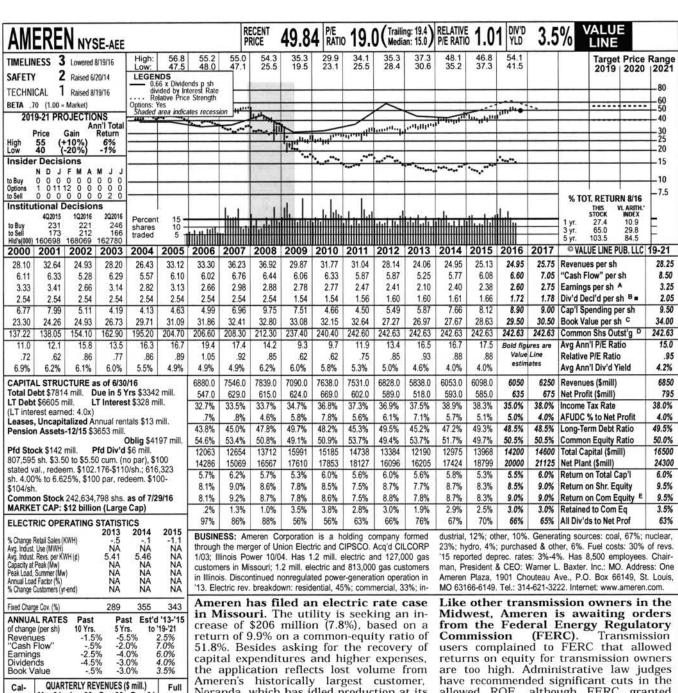
.50

.53

56

Company's Financial Strength Stock's Price Stability Price Growth Persistence Earnings Predictability A 100 55 90

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endar Mar.31 Jun.30 Sep.30 Dec.31 Year 2013 1475 1403 1638 1322 5838.0 2014 1594 1419 1670 6053.0 2015 1556 1401 1833 1308 6098 ( 2016 1434 1427 1850 1339 6050 1450 6250 2017 1500 1900 1400 **EARNINGS PER SHARE** Cal-Mar.31 Jun.30 Sep.30 Dec.3 endar Year 2013 .22 .19 2.10 44 1.25 2014 .40 .62 1.20 .19 2.40 2015 .45 .40 1.41 .12 2.38 2016 43 61 2.60 1 40 16 2017 .45 .60 1.50 .20 2.75 QUARTERLY DIVIDENDS PAID B . Cal-Full

Jun.30 Sep.30

.40

.40

.41

Dec.3

.40

41

425

Year

1.60

1.61

1.66

Noranda, which has idled production at its aluminum smelter. The company is also requesting a regulatory mechanism to track transmission costs. New tariffs are

expected to go into effect in late May. The closing of the Noranda smelter is hurting Ameren's profits. The utility estimates the negative effect at \$0.15 a share this year, and \$0.06-\$0.07 a share in the first half of 2017. Nevertheless, earnings are still likely to advance in 2016 because the second-quarter comparison was easy. In fact, we raised our share-earnings estimate by \$0.10, to \$2.60, because Junequarter profits (aided by favorable weather conditions) were better than we expected. Our revised estimate is within Ameren's targeted range of \$2.45-\$2.65, which management raised by a nickel upon releasing second-quarter results.

allowed ROE, although FERC granted Ameren an additional half-percentage point "adder" for participating in a regional transmission organization. The company has taken a reserve of \$58 million for potential refunds of previously collected revenues. Despite all of this, electric transmission should be a source of profit

growth for Ameren in the coming years.
We think the board of directors will raise the dividend in the fourth quarter. This has occurred in each of the past two years. We estimate a boost of \$0.06 a share (3.5%) in the annual payout. Ameren stock has a dividend yield that is about equal to the utility average. With the recent quotation within our 2019-2021 Target Price Range, total return potential is just modest.

Paul E. Debbas, CFA September 16, 2016

(A) Diluted EPS. Excl. nonrecur. gain (losses): '05, (11¢); '10, (\$2.19); '11, (32¢); '12, (\$6.42); gain (loss) from disc. ops.: '13, (92¢); '15, 21¢. '14 EPS don't add due to rounding. Next egs. 2016 Value Line, Inc. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product.

.40

.40

.41

.425

Mar.31

.40

.40

41

425

endar

2012

2013

2014

2015

2016

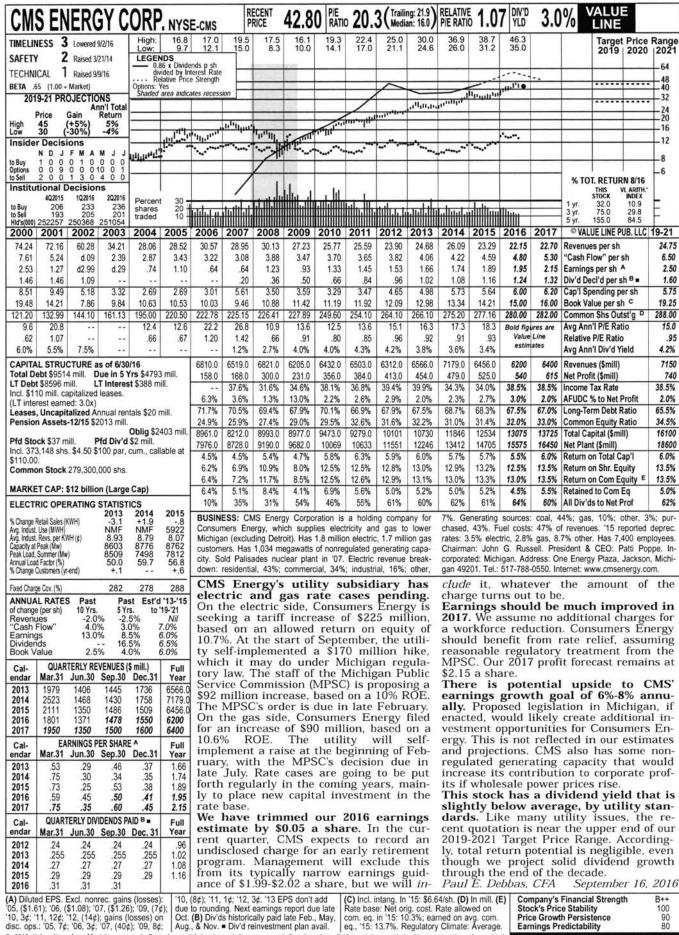
report due early Nov. (B) Div'ds histor, paid in all'd on com. eq. in MO in '15: elec., 9.53%; in

late Mar., June, Sept., & Dec. • Div'd reinvest.
plan avail. (C) Incl. intang. In '15: \$7.39/sh.
(D) In mill. (E) Rate base: Orig. cost depr. Rate

and of rooms expecified; in IL in '14: elec.,
11: gas, none specified; in IL in '14: elec.,
8.7%, in '16: gas, 9.6%; earned on avg. com.
eq., '15: 8.5%. Regulatory Climate: Below Avg.

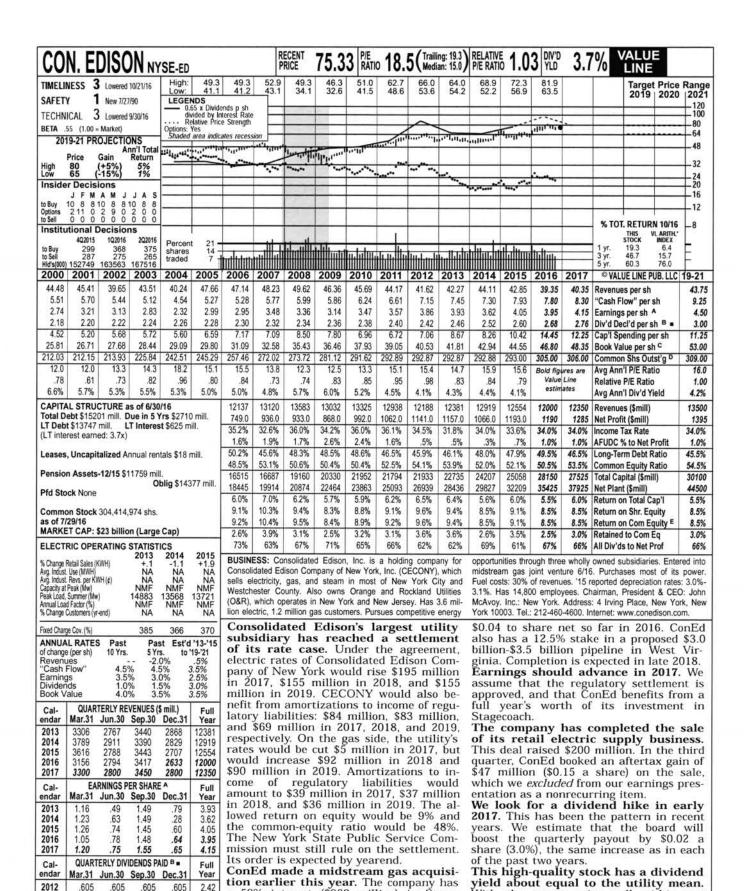
Company's Financial Strength Stock's Price Stability Price Growth Persistence **Earnings Predictability** 

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Company's Financial Strength Stock's Price Stability 100 Price Growth Persistence Earnings Predictability



.615

.63

.65

.67

.615

.63

.65

.67

.615

.63

.65

2.46

2.52

2.60

2013

2014

2015

2016

.615

.63

.65

.67

southern New

a 50% interest (\$968 million) in Stage-

coach Storage and Stagecoach Pipelines,

which serves northern Pennsylvania and

York.

(A) Diluted EPS. Excl. nonrec. gains (losses): ings report due mid-Feb. (B) Div'ds historically cost. Rate allowed on com. eq. for CECONY in '02, (11¢); '03, (45¢); '13, (32¢); '14, 9¢; '16, paid in mid-Mar., June, Sept., and Dec. ■ Div'd '14: 9.2% elec., 9.3% gas & steam; O&R in '15: 15¢; gain on discont. operations: '08, \$1.01. reinvestment plan avail. (C) Incl. intang. In '15: 9.0%; earned on avg. com. eq., '15: 9.3%. '14 EPS don't add due to rounding. Next earn- \$29.74/sh. (D) In mill. (E) Rate base: net orig. Regulatory Climate: Below Average.

This contributed

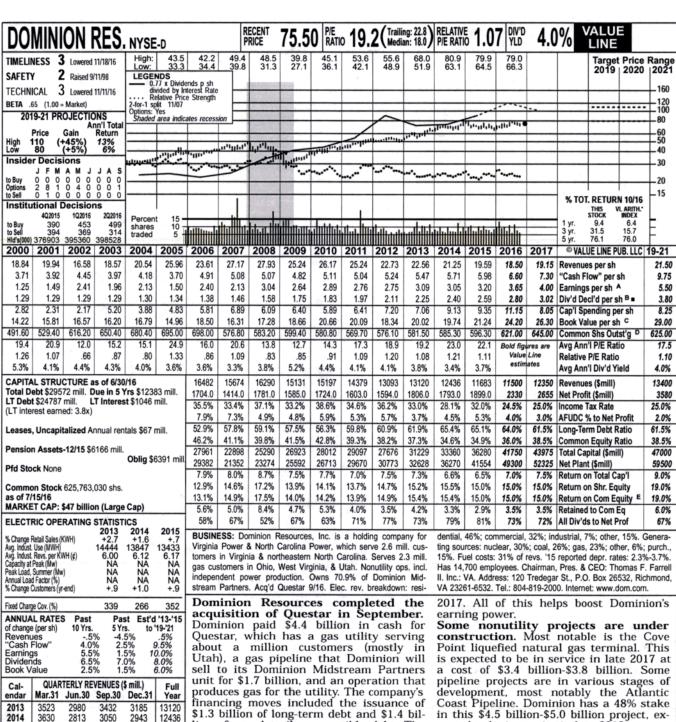
Company's Financial Strength Stock's Price Stability 100 Price Growth Persistence 45 **Earnings Predictability** 95

November 18, 2016

With the recent price well within our 2019-2021 Target Price Range, total re-

turn potential is low.

Paul E. Debbas, CFA



12436 lion of mandatorily convertible debt. The 2747 2971 2556 11683 dropdown of the gas pipeline will help sup-port Dominion Midstream's goal of 22% 3132 2849 2598 11500 2850 3150 2900 12350 distribution growth without additional as-EARNINGS PER SHARE A Full set acquisitions or equity contributions through mid-2018. Our estimates and Mar.31 Jun.30 Sep.30 Dec.31 Year .47 1.02 3.09 projections now include Questar. .60 .70 95 46 3.05 1.00 .60 3.20 .73 .94 3.65 1.10

2015

2016

2017

Cal-

endar

2013

2014

2015

2016

2017

Cal-

endar

2012

2013

2014

3409

2921

3450

86

1.03

.91

.88

1.10

Mar.31

.5275

.5625

.60

.80

.5275

.5625

.60

1.15 QUARTERLY DIVIDENDS PAID B .

Jun.30 Sep.30 Dec.31

.5275

.5625

60

.95

.5275

.5625

60

4.00

Full

Year

2.11

2.25

2.40

Virginia Power continues to add generating capacity. In April, a 1,358-megawatt gas-fired plant went on line at a cost of \$1.2 billion. The utility is building a 1,588-mw gas-fired facility at an expected cost of \$1.3 billion. This is expected to enter commercial operation in late 2018. The company also plans to add more than 200 mw of solar capacity in Virginia and North

pected to be in service in late 2018.

North Carolina Power has reached a settlement of its rate case. The agreement calls for a tariff hike of \$34.7 million, based on a 9.9% return on equity. A ruling from the state commission is expected in December, with new rates taking effect at the start of 2017

We look for a dividend increase in the first quarter of 2017. We estimate a raise of \$0.22 a share (7.9%) annually. This is in line with Dominion's dividend

growth goal of 8% a year.

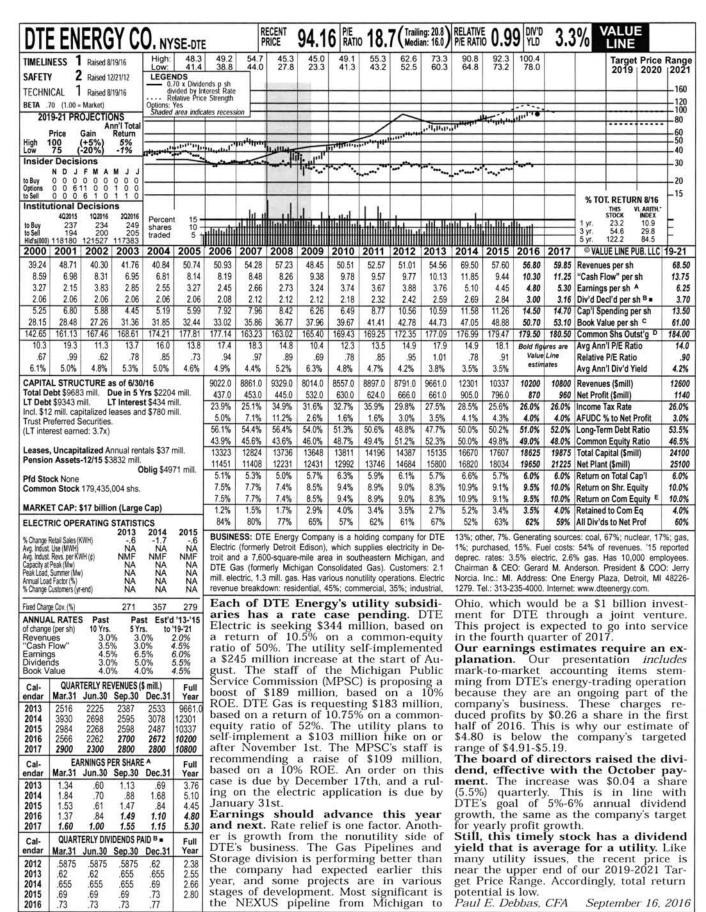
This stock offers a good dividend yield and respectable 3- to 5-year total return potential.

.6475 .6475 2015 .6475 .6475 2.59 Carolina in the fourth quarter and in Paul E. Debbas, CFA November 18, 2016 2016 70 .70 .70 (A) Dil. egs. Excl. nonrec. gains (losses): '01, '06, 26¢; '07, 1¢; '10, 26¢; '12, 4¢; '13, 16¢. '14 avail. (C) Incl. intang. In '15: \$9.61/sh. (D) In (42¢); '03, (\$1.46); '04, (22¢); '06, (18¢); '07, \$1.5 EPS don't add due to rounding. Next egs. \$1.67; '08, 12¢; '09, (47¢); '10, \$2.18; '11, (7¢); due early Feb. (B) Div'ds histor. paid in mid-12; '09, (47¢); '10, \$2.18; '11, (7¢); due early Feb. (B) Div'ds histor. paid in mid-13. Rate all'd on com. eq. in '11: 10.9%; earn. on avg. com. eq., '15: 15.6%. Reg. Clim.: Avg.

Company's Financial Strength Stock's Price Stability R++ 100 Price Growth Persistence Earnings Predictability 80

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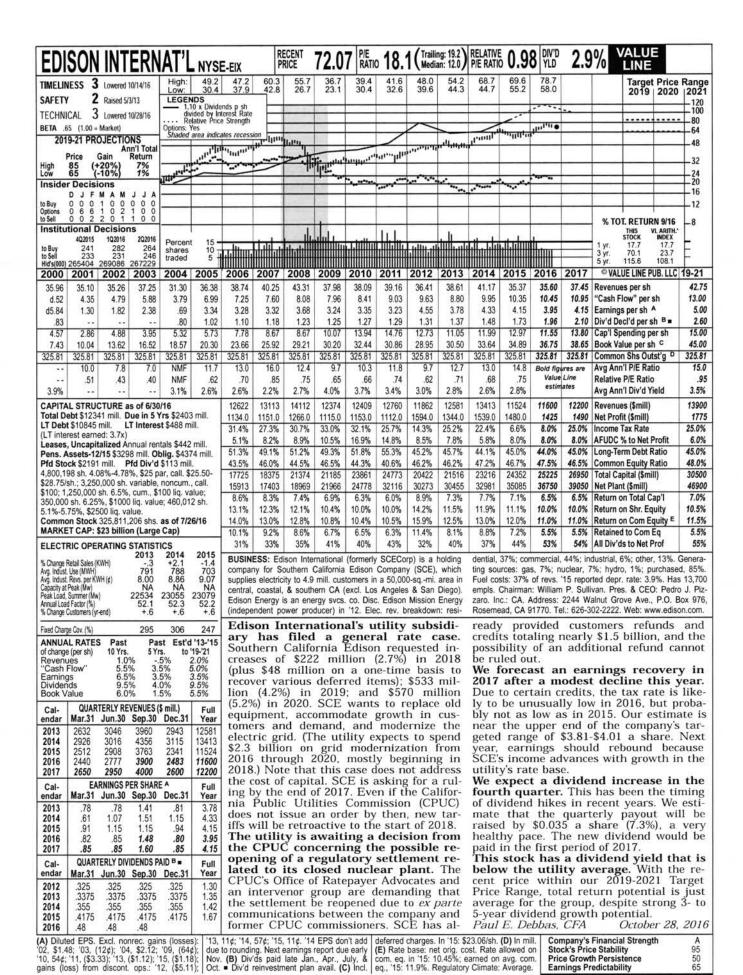
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(A) Diluted EPS. Excl. nonrec. gains (losses): '03, (16¢); '05, (2¢); '06, 1¢; '07, \$1.96; '08, 50¢; '11, 51¢; '15, (39¢); gains (losses) on disc. ops.: '03, 40¢; '04, (6¢); '05, (20¢); '06,

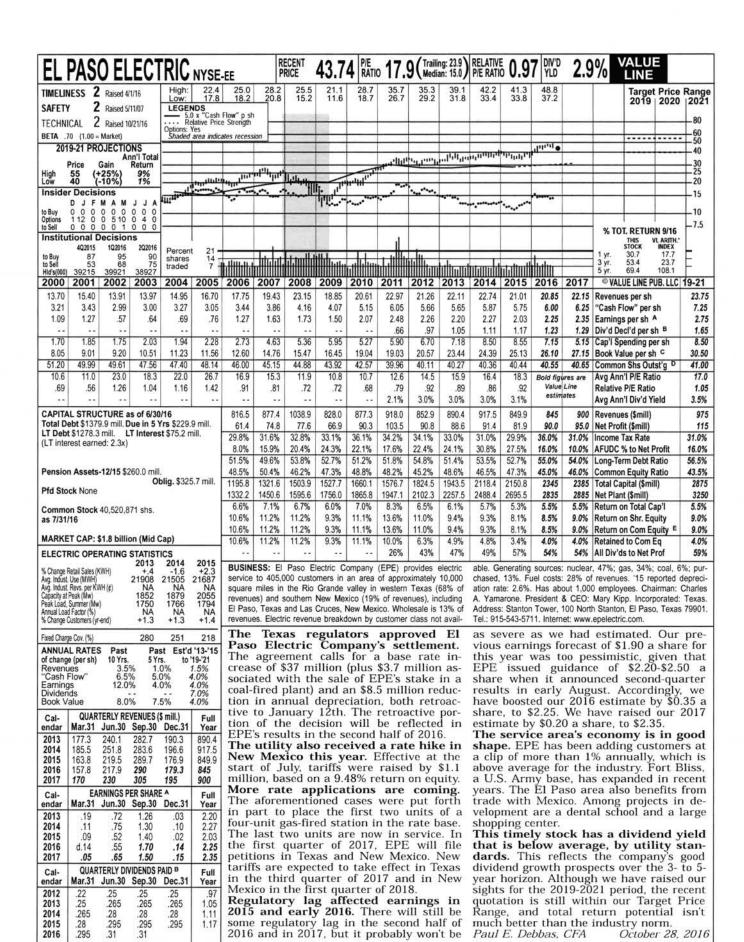
(2¢); '07, \$1.20; '08, 13¢; '12, (33¢). Next earnings report due late Oct. (B) Div'ds historically paid in mid-Jan., Apr., July and Oct. ■ Div'd reinvestment plan avail. (C) Incl. intang. In '15: 10.3% eqc., '15: 9.2%. Regulatory Climate: Average.

Company's Financial Strength Stock's Price Stability R++ 100 Price Growth Persistence Earnings Predictability 85 90



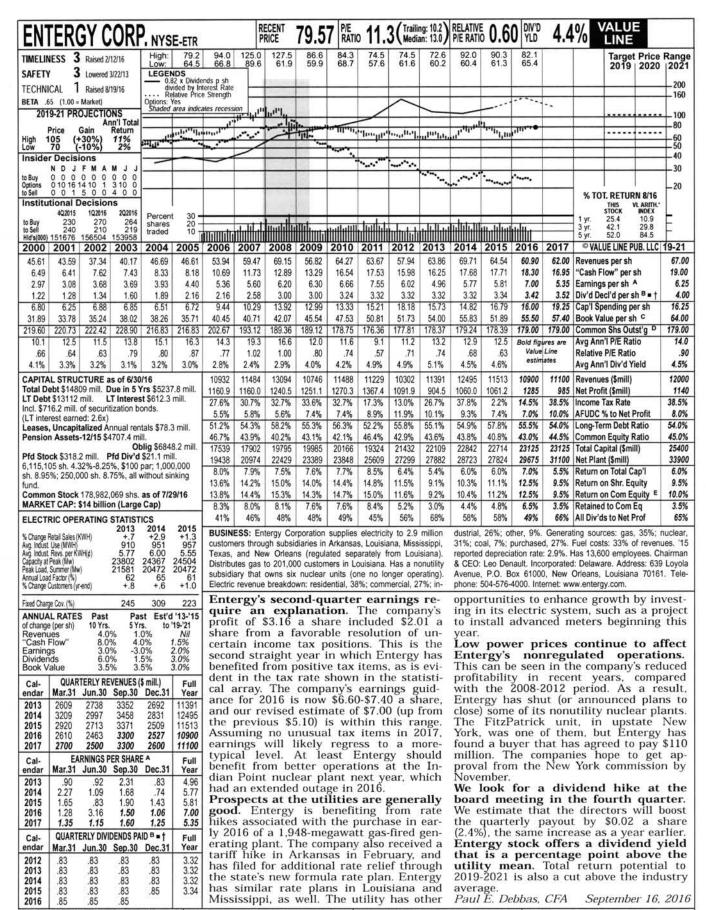
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Stock's Price Stability
Price Growth Persistence Earnings Predictability



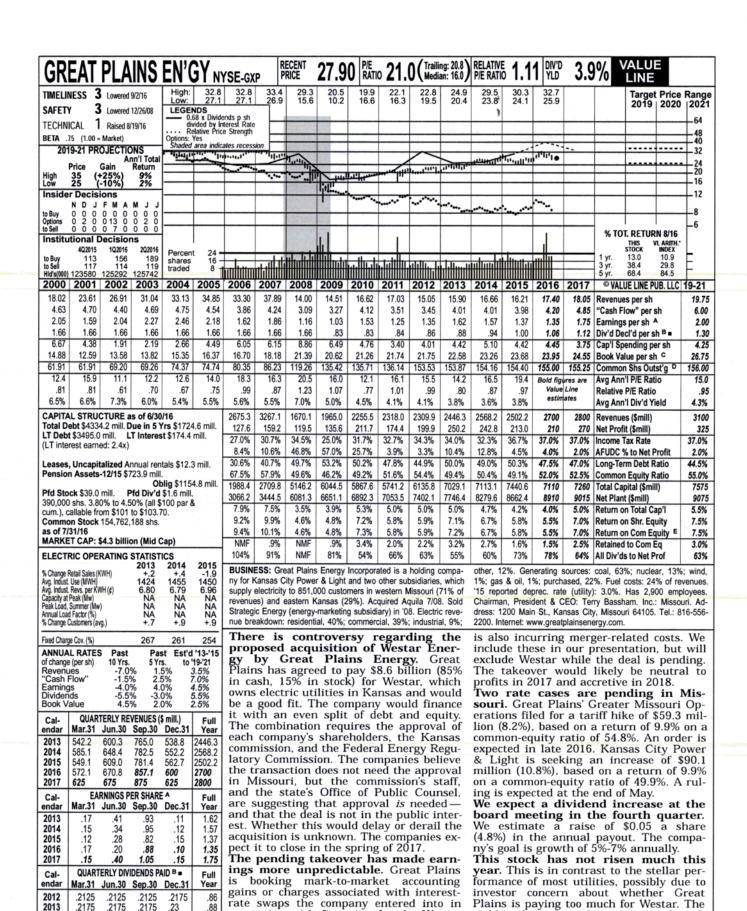
(A) Diluted earnings. Excl. nonrecurring gains | report due early Nov. (B) Initial dividend | millions. (E) Rate allowed on common equity in | (losses): '01, (4¢); '03, 81¢; '04, 4¢; '05, (2¢); | declared 4/11; payment dates in late March, | TX in '12: none specified; in NM in '16: 9.48%; '06, 13¢; '10, 24¢. '14 earnings don't add to | June, Sept., and Dec. (C) Incl. deferred | earned on avg. com. eq., '15: 8.2%. Regulatory | Climate: TX, Average; NM, Below Average. 2016 Value Line, Inc. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product.

Company's Financial Strength Stock's Price Stability B++ Price Growth Persistence Earnings Predictability 80



(A) Diluted EPS. Excl. nonrecurring gains ing. Next earnings report due early Nov. (B) def'd charges. In '15: \$34.48/sh. (D) In mill. (E) (losses): '01, 15¢; '02, (\$1.04); '03, 33¢ net; Div'ds historically paid in early Mar., June, Rate base: Net original cost. Allowed return on '05, (21¢); '12, (\$1.26); '13, (\$1.14); '14, (56¢); Sept., & Dec. ■ Div'd reinvestment plan avail. † eq. (blended): 10%; earned on avg. com. eq., '15; (\$6.99). '14 EPS don't add due to round- Shareholder investment plan avail. (C) Incl. '15: 10.1%. Regulatory Climate: Average.

Company's Financial Strength Stock's Price Stability B++ Price Growth Persistence 15 Earnings Predictability



.2125

.2175

.23

.245

.2625

.2175

.23

.245

.2625

.2125

.2175

.23

.245

.86

.88

2012

2013

2014

.2125

.2175

.23

.245

rate swaps the company entered into in

connection with financing for the Westar deal. These led to a \$77 million pretax

charge in the second quarter. Great Plains

lowed on com. eq. in MO in '15: 9.5%; in KS in '15: 9.3%; earned on avg. com. eq., '15: 5.8%. Regulatory Climate: MO, Below Avg.; KS, Avg.

Company's Financial Strength Stock's Price Stability Price Growth Persistence 20 **Earnings Predictability** 

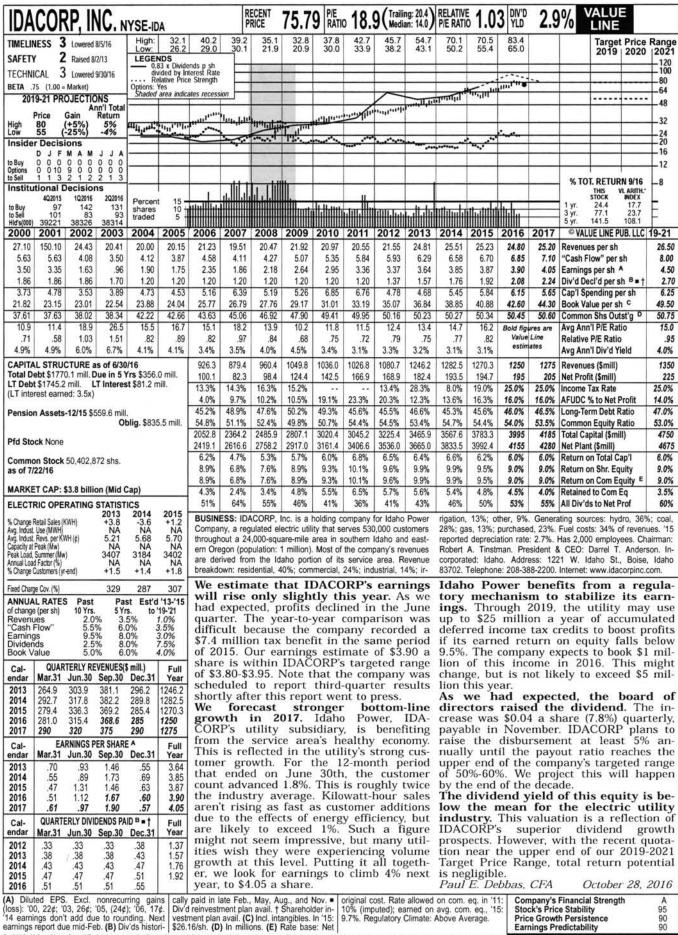
yield is above the utility mean, but 3- to 5-

year total return potential is just modest.

Paul E. Debbas, CFA

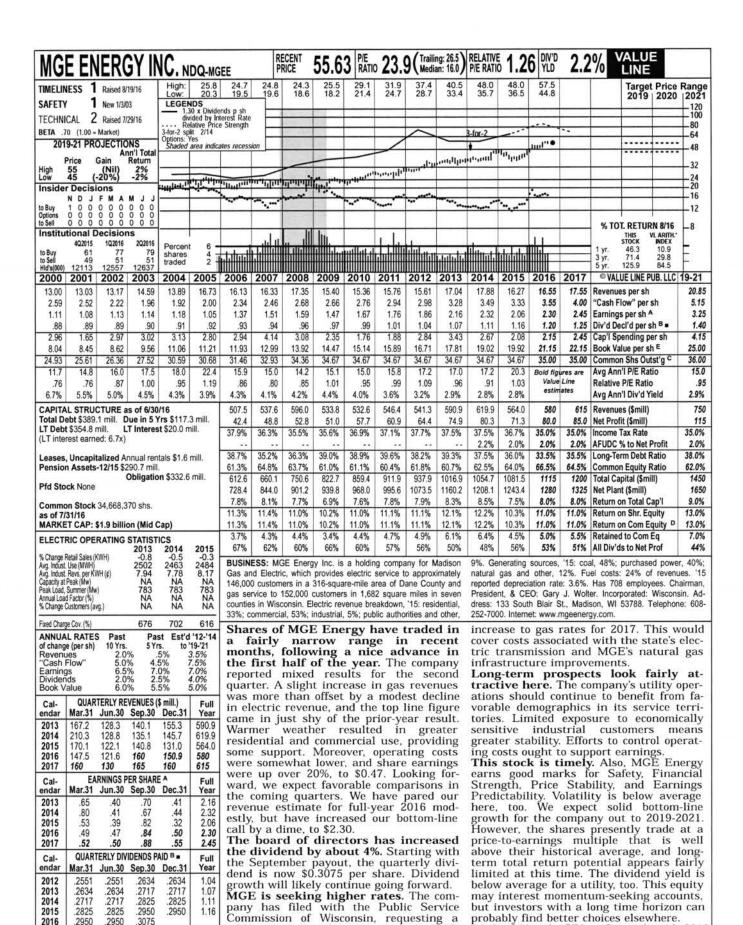
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September 16, 2016



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Company's Financial Strength Stock's Price Stability 95 Price Growth Persistence **Earnings Predictability** 90



(A) Diluted earnings. Next earnings report due carly November. (B) Dividends historically paid common equity, 115: 10.2%; earned on common equity, 115: 10.3%. Regulatory Climate: ber. • Dvd. reinvestment plan available. (C) In Above Average. (E) Includes regulatory assets.

.2950

.3075

2016

2950

1.7% increase to electric rates and a 3.7%

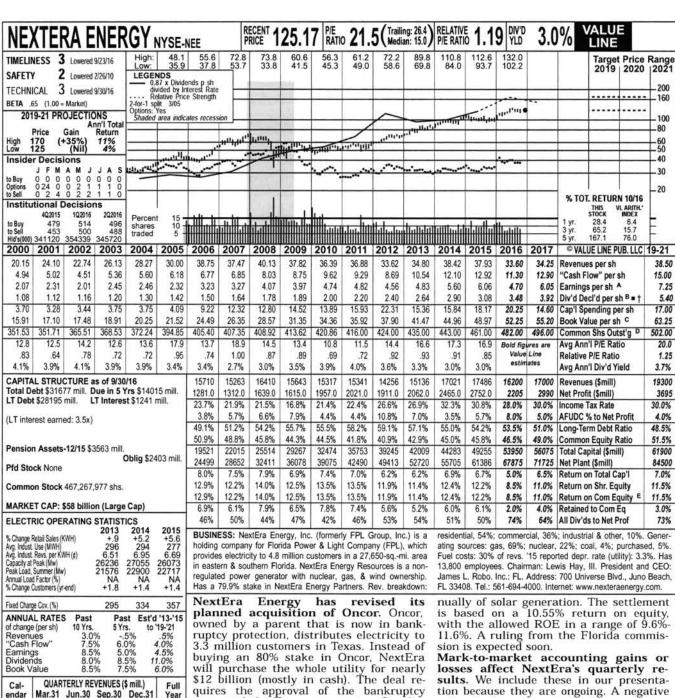
millions, adjusted for split. (D) Rate allowed on In 2015: \$146.6 mill., \$3.87 per share.

Company's Financial Strength Stock's Price Stability A 95 Price Growth Persistence 70 Earnings Predictability

Michael Napoli, CFA

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September 16, 2016



Jun.30 Sep.30 3833 4394 3630 15136 4029 4654 4664 17021 4358 4954 4069 17485 3817 4805 3743 16200 4200 4800 4000 17000 **EARNINGS PER SHARE** Jun.30 Sep.30 Dec.31 Year 1.44 4.83 1.64 1.12 1.50 2.00 5.60 1.59 1.93 1.10 6.06 61 1 62 1.06 4.70 1.65 1.75 1.15 6.05

Dec.31

.60

.66

.725

.77

Year

2.40

2.64

3.08

quires the approval of the bankruptcy court and the Texas commission. Our figures will not include Oncor until after the deal has been completed, probably in the first half of 2017. However, they do reflect the financing moves NextEra is making in advance of the closing. The company has already sold \$1.5 billion of equity units

(mandatorily convertible debt), and will soon issue common stock. NextEra is also

raising funds by selling assets. Florida Power & Light has reached a settlement of its rate case. The agreement calls for the utility to receive a \$400 million tariff hike at the start of 2017, a \$211 million increase at the start of 2018, and a \$200 million raise in mid-2019, when a gas-fired power plant begins commercial operation. FPL would also receive rate relief for up to 300 megawatts an-

tion because they are ongoing. A negative swing in these items is likely to produce a drop in the bottom line this year, but since we assume no gains or losses in our forecast, profits ought to be much higher in 2017. The company's utility and nonutility operations are performing well, and are supporting annual dividend growth of 12%-14% through 2018. The utility is benefiting from increases in regulatory capital employed, and the nonutility sector is benefiting from additions of renewable energy projects and natural gas pipelines.

NextEra stock is best suited for inves-

tors seeking dividend growth. The dividend yield is about a half percentage point below the utility average. Total return potential to 2019-2021 is better than that of most utility issues.

Paul E. Debbas, CFA November 18, 2016

(A) Diluted EPS. Excl. nonrecur. gains (losses): report due late Jan. (B) Div'ds historically paid in '15: \$6.36/sh. (D) In mill., adj. for stock split. (O, (5¢): '02, (60¢): '03, 5¢: '11, (24¢): '13, (80¢): '16, 55¢; gain on disc. ops.: '13, 44¢. '15 Div'd reinvestment plan avail. † Shareholder investment plan avail. † Shareholder investment plan avail. (C) Incl. deferred charges.

.60

.66

.725

.87

QUARTERLY DIVIDENDS PAID B = †

Jun.30 Sep.30

.60

.66

.725

.77

.87

2013

2014

2015

2016

2017

Cal

endar

2013

2014

2015

2016

2017

Cal

endar

2012

2014

2015

2016

3279

4104

3835

4000

Mar.31

1.00

1.45

1 41

1.50

Mar.31

.60

.66

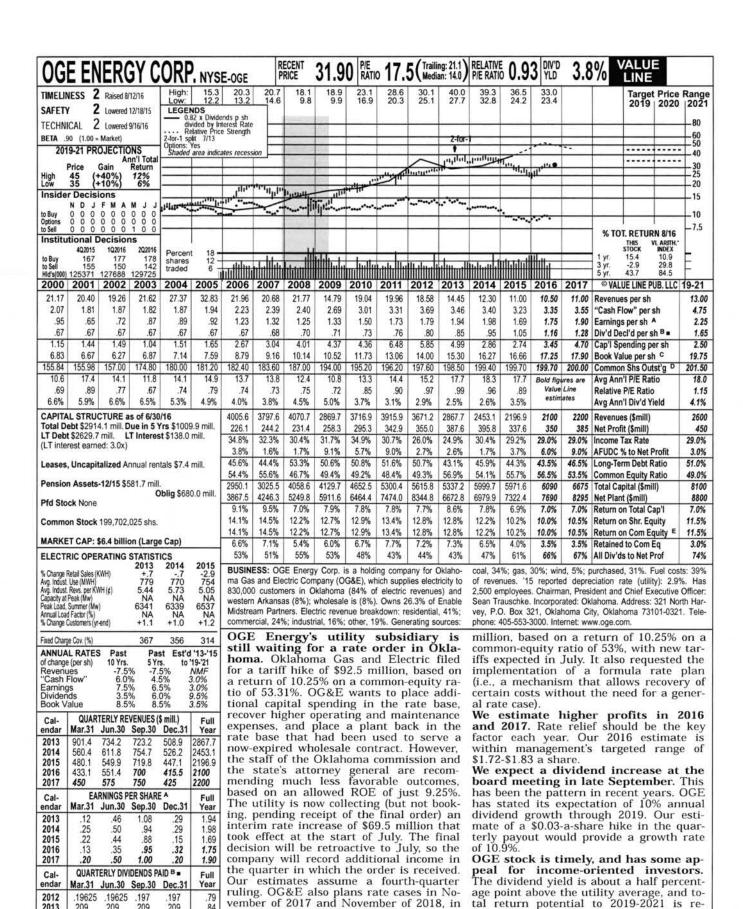
.725

77

.87

.98

Company's Financial Strength Stock's Price Stability Price Growth Persistence A 100 **Earnings Predictability** 65



(A) Diluted EPS. Excl. nonrecurring losses: '02, 20¢; '03, 7¢; '04, 3¢; '15, 33¢; gains on discontinued operations: '02, 6¢; '05, 25¢; '06, 20¢. 13 EPS don't add due to rounding. Next earn-

19625 .197

209

.225

.25

.275

209

.225

.25

.275

197

209

.25

.275

79 84

.93

1.03

.19625

.209

.225

.25

2012

2013

2014

2015

order to recover major capital projects.

The utility filed a rate case in Arkan-

sas. OG&E is seeking an increase of \$16.5

ings report due early Nov. (B) Div'ds historically paid in late Jan., Apr., July, & Oct. = Div'd reinvestment plan available. (C) Incl. deferred charges. In '15: \$2.01/sh. (D) In millions, adj.

Company's Financial Strength Stock's Price Stability Price Growth Persistence 90 65 **Earnings Predictability** 85

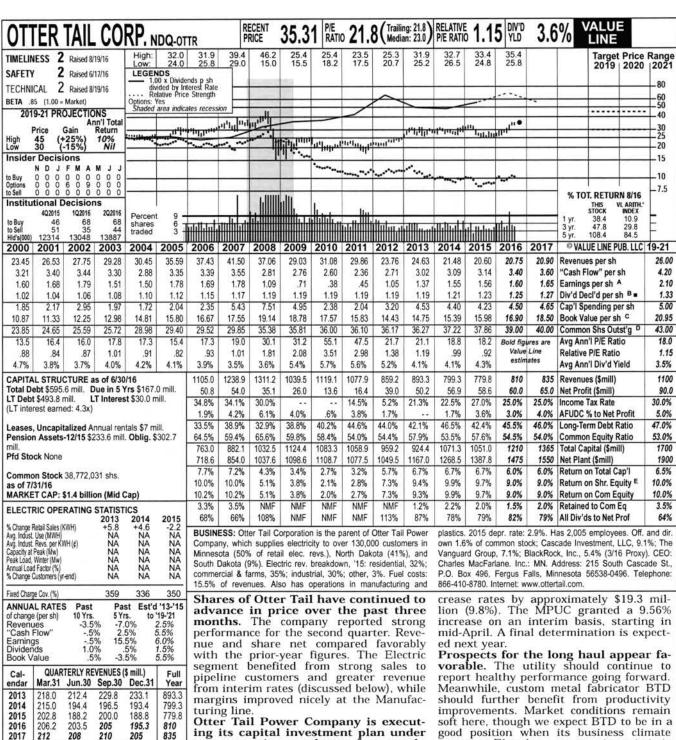
September 16, 2016

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spectable, and much better than that of

most utility equities.

Paul E. Debbas, CFA



ing its capital investment plan under a constructive regulatory framework. Its \$858 million utility capital spending plan for 2016 through 2020 includes two large regional transmission projects and several generation investments. The company expects these will drive annual growth of 8% in the utility rate base through the end of the decade (with 2014 as the starting point). The two 345-kilovolt transmission projects are expected to be completed in 2017 and 2019.

The utility is benefiting from interim rates. Otter Tail Power filed with the Minnesota Public Utilities Commission (MPUC) early in the year, seeking to in-

good position when its business climate improves. Elsewhere, we remain optimistic about prospects for the low-cost businesses that comprise Otter Tail's plastics seg-ment. But margins may well remain com-

pressed here in the near term.

These shares are timely. We look for solid improvement in revenues and earnings for the company out to 2019-2021. But this appears to be largely reflected in the recent quotation, and appreciation potential is limited at this juncture. A healthy dividend yield ought to support to-tal returns here. Still, this equity appears most suitable as a year-ahead selection.

Michael Napoli, CFA September 16, 2016

(A) Diluted earnings. Excl. nonrecurring gains (losses): '10, (44¢); '11, 26¢; '13, 2¢; gains (losses) from discont. operations: '04, 8¢; '05, 33¢; '06, 1¢; '11, (\$1.11); '12, (\$1.22); '13, 2¢;

208

.41

.37

38

.40

Mar.31

298

.298

.303

.308

.313

Mar.31 Jun.30 Sep.30

.21

27

.36

.41

.37

Jun.30

298

298

303

.308

313

QUARTERLY DIVIDENDS PAID B .

Cal-

endar

2013

2014

2015

2016

2017

Cal-

endar

2012

2013

2014

2015

**EARNINGS PER SHARE A** 

.43

.42

.44

.46

Sep.30

298

.298

.303

.308

313

205

Dec.31

.35

.28

.41

.37

.42

Dec.3

298

.298

303

Full

Year

1.37

1.56

1.60

1.65

Full

Year

1.19

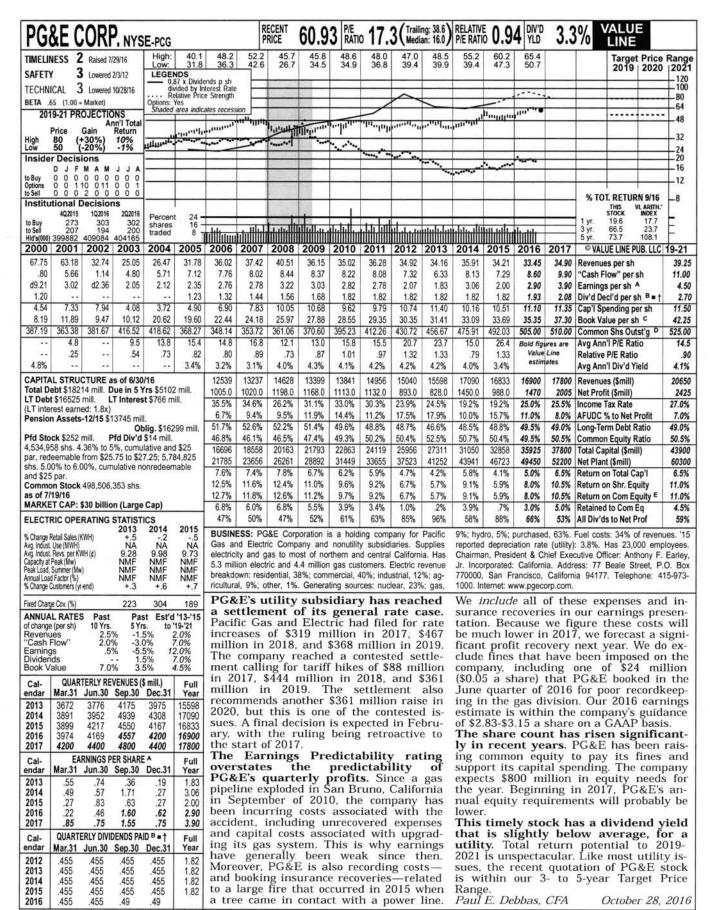
1.19

1.21

1.23

vember. (B) Div'ds historically paid in early
March, June, Sept., and Dec. ■ Div'd reinvestage.

'14, 2¢: '15, 2¢. Earnings may not sum due to rounding. Next earnings report due early No-\$\$5.4 mill., \$1,46/sh. (D) In mill. (E) Regulatory Climate: MN, ND, Average; SD, Above AverCompany's Financial Strength Stock's Price Stability B++ **Price Growth Persistence** 20 Earnings Predictability

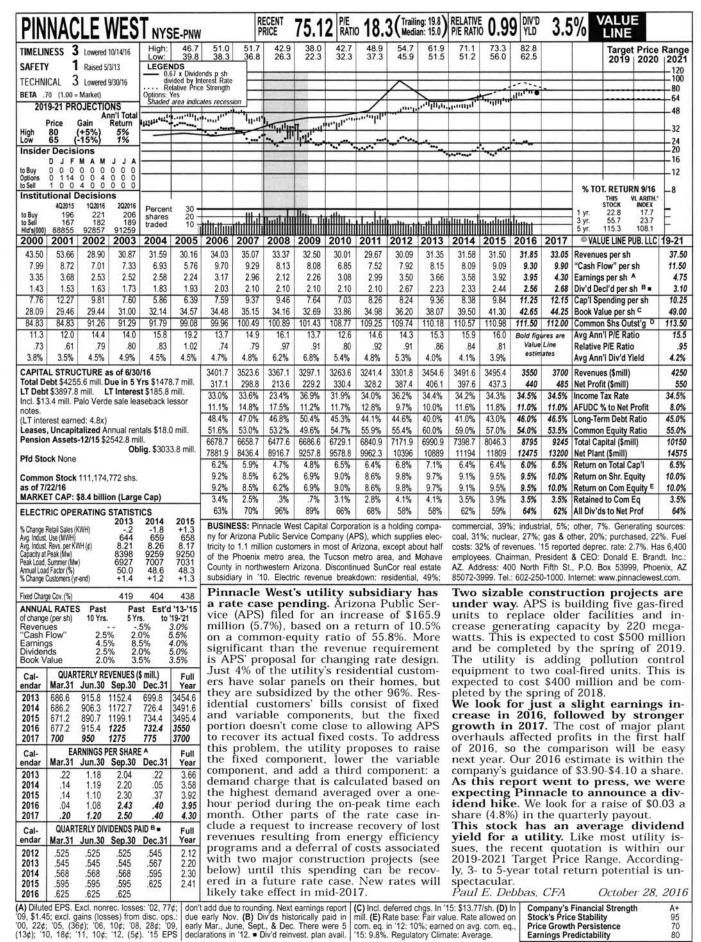


(A) Diluted EPS. Excl. nonrec. gains (losses): change in shs. Next earnings report due early only 1, \$6.95; '09, 18¢; '11, (68¢); '12, (15¢); '15, Nov. (B) Div'ds historically paid in mid-Jan., base: net orig. cost. Rate allowed on com. eq. (21¢); '16, (5¢); gain from disc. ops.: '08, 41¢. Apr., July, and Oct. ■ Div'd reinvest. plan avail. (C) Incl. | 15: 10.4%; earned on avg. com. eq., '15: 13.8 EPS don't add due to rounding, '14 due to | \$\frac{1}{2}\$ Shareholder investment plan avail. (C) Incl. | 6.0%. Regulatory Climate: Average. © 2016 Value Line, Inc. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product

Company's Financial Strength Stock's Price Stability Price Growth Persistence **Earnings Predictability** 

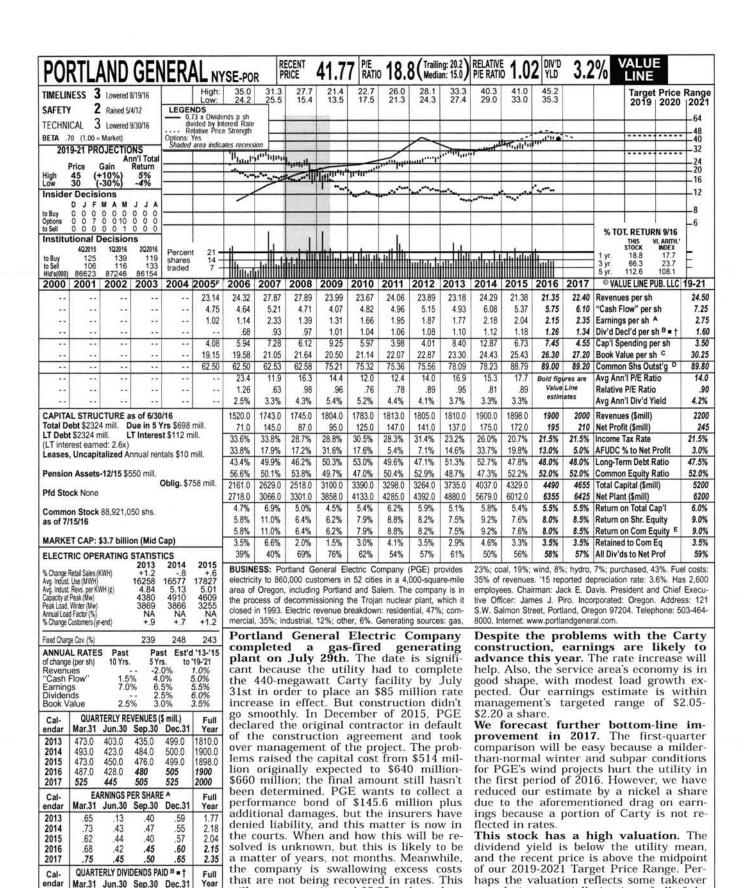
B+ 95

35



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Company's Financial Strength Stock's Price Stability A+ Price Growth Persistence 70 **Earnings Predictability** 



.265

275

27

28

.30

.27

.28

.32

275

.27

.275

.28

.32

1.07

1 09

1.11

1.16

2012

2013

2014

2015

2016

.265

.275

.28

.30

27

will cause an estimated \$0.05-a-share drag

on annual profits. If PGE is unsuccessful in litigation, the utility will presumably

seek recovery of the additional costs via a

filing with the Oregon commission.

(A) Diluted EPS. Excl. nonrecurring loss: '13, Oct. ■ Dividend reinvestment plan avail. † com. eq. in '16: 9.6%; earned on avg. com. eq. 42¢, '15 earnings don't add due to rounding. Shareholder investment plan avail. † (C) Incl. '15: 8.3% Regulatory Climate: Average. (F) '05 earnings report due early Nov. (B) Dividends paid mid-Jan., Apr., July, and (E) Rate base: Net orig. cost. Rate allowed on outstanding when stock began trading in '06. '15: 8.3%. Regulatory Climate: Average. (F) '05 per-share data are pro forma, based on shares © 2016 Value Line, Inc. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product.

Company's Financial Strength Stock's Price Stability Price Growth Persistence B++ 70 **Earnings Predictability** 

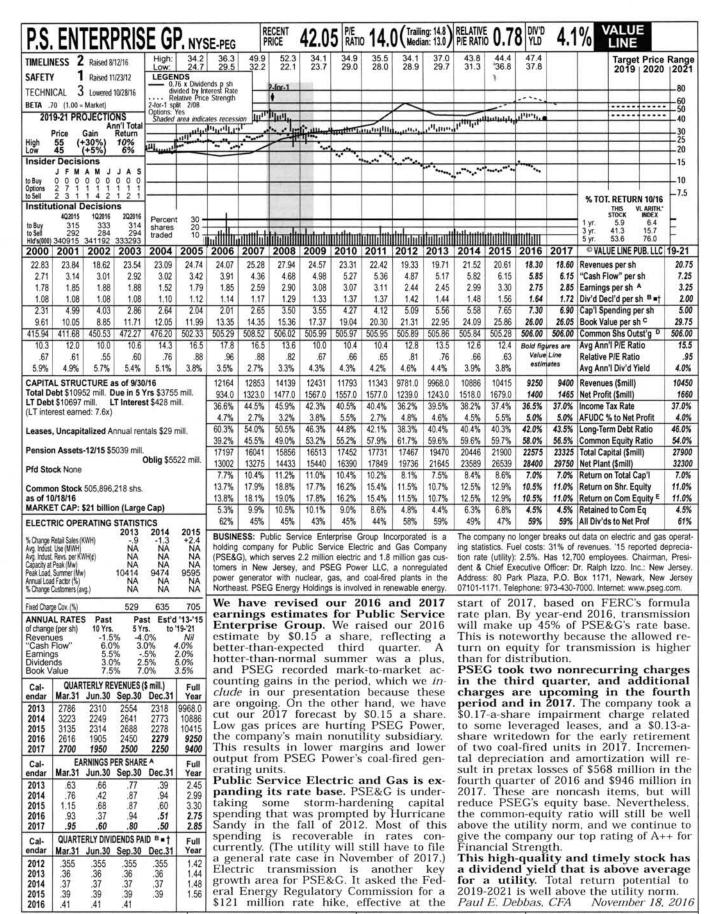
October 28, 2016

speculation, especially in view of all of the

merger and acquisition activity in this in-

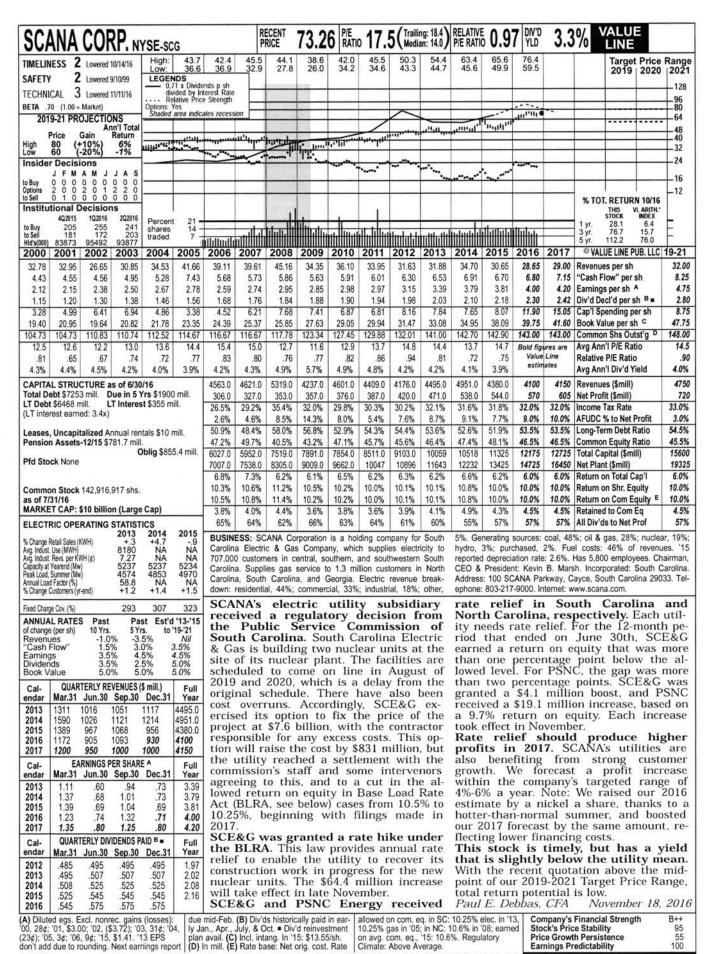
dustry. In any case, we advise against pur-

chasing this stock in the hope of a buyout. Paul E. Debbas, CFA October 28, 201



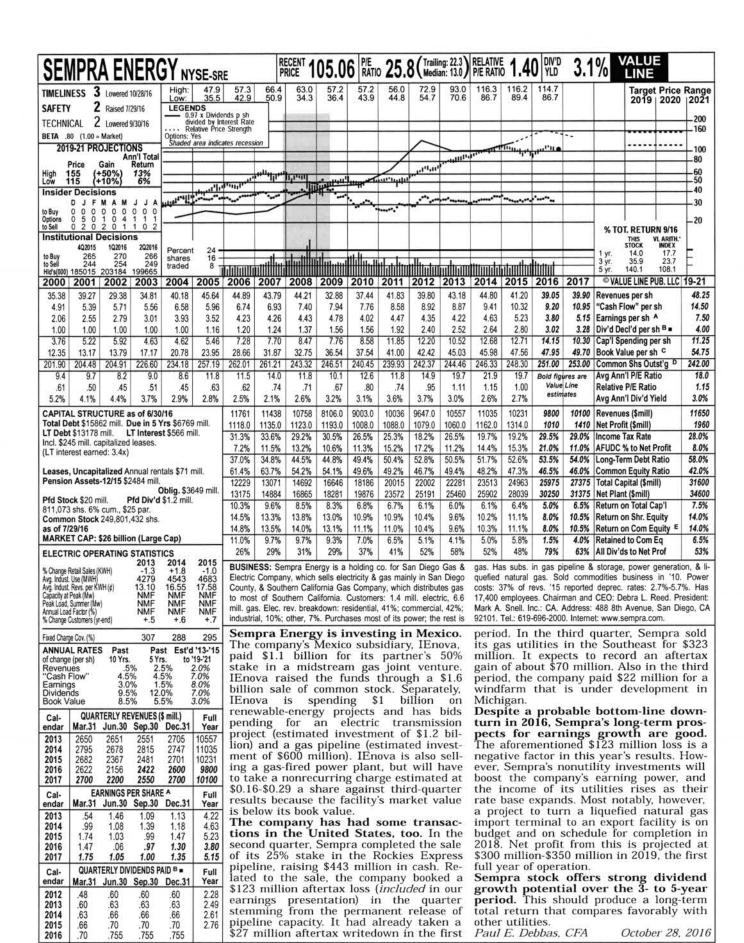
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Company's Financial Strength Stock's Price Stability Price Growth Persistence A++ 95 20 **Earnings Predictability** 70



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Price Growth Persistence **Earnings Predictability** 100



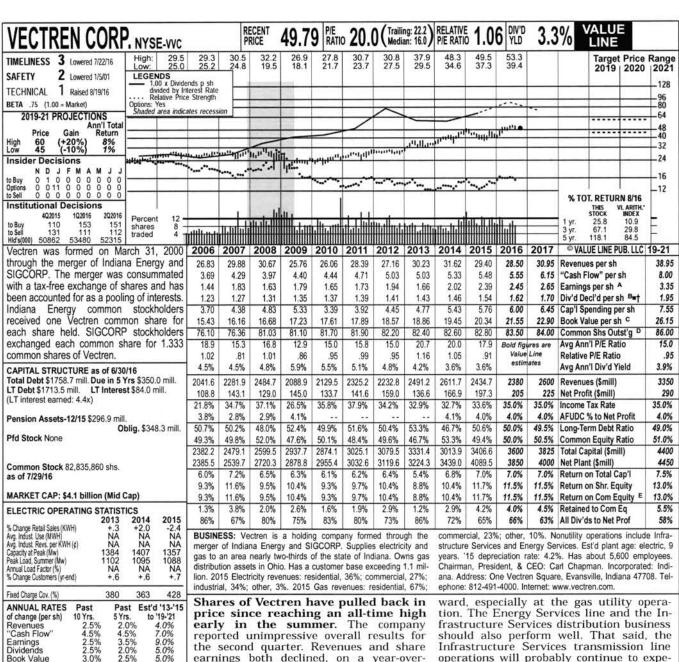
(A) Dil. EPS. Excl. nonrec. gains (losses): '05, 17¢; '06, (6¢); '09, (26¢); '10, (\$1.05); '11, \$1.15; '12, (98¢); '13, (30¢); '15, 14¢; '16, 17¢; '06, (6¢); '09, (26¢); '10, (\$1.05); '11, \$1.15; '12, (98¢); '13, (30¢); '15, 14¢; '16, (20¢); gain (losses) from disc. ops.: '04, (10¢); | Sum due to rounding. Next egs. due early Nov. (B) Div'ds paid mid-Jan., Apr., July & Oct. ■ | Div'd reinv. plan avail. (C) Incl. intang. In '15:

'05, (4¢); '06, \$1.21; '07, (10¢). '14 EPS don't sum due to rounding. Next egs. due early Nov. (B) Div'ds paid mid-Jan., Apr., July & Oct. ■ Div'd reinv. plan avail. (C) Incl. intang. In '15: 11.2%. Regul. Climate: Average. 2016 Value Line, Inc. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product.

Company's Financial Strength Stock's Price Stability Price Growth Persistence **Earnings Predictability** 

90

100



earnings both declined, on a year-overyear basis. This was due to weakness on the nonutility side. The Infrastructure Services transmission operation has experienced greater competition in its primary area of pipeline maintenance work. This has resulted in lower margins and fewer jobs being won. In the plus column, the Infrastructure Services distribution business and the Energy Services line reported solid performances. Moreover, strong results from the utility segment also provided support, thanks to continued investment in the gas infrastructure program in

We envision more-favorable earnings comparisons for the back half of the year, and further improvement from 2017 onward. Vectren's utility businesses remain well positioned in their Indiana and Ohio territories, and we expect good performance will continue here going for-

Indiana and Ohio and efforts to control

operations will probably continue to experience challenges related to increased competition in the near term. Even so, the long-term outlook is somewhat brighter here, as upcoming pipeline projects should serve to reduce competitive pressures. The company has affirmed its consolidated earnings guidance of \$2.45 to \$2.55 per share for full-year 2016. Our estimate lies at the low end of this range.

We expect solid growth in revenues and earnings here over the pull to 2019-2021. Moreover, Vectren earns good marks for Safety, Financial Strength, and Earnings Predictability. Volatility is below average, too (Beta: .75). However, the stock's price-to-earnings multiple is somewhat greater than the historical average, and long-term total return potential is not compelling at this juncture. Patient investors may want to wait for a more attractive entry point.

September 16, 2016 Michael Napoli, CFA

(A) Diluted EPS. Excl. nonrecur. gain (loss): vest. '09, 15¢. Next egs report due early November. avail. (C) Incl. intang. In '15, \$6.66/sh. (D) In latory Climate: Above Average.

June, September, and December. •Div'd rein
June, September, and December. •Div'd rein
fair value. Rates allowed on elect. common

QUARTERLY REVENUES (\$ mill.)

Mar.31 Jun. 30 Sep. 30 Dec. 31

579.6

595 6

573.5

610

.52

.57

48

.63

.68

350

355 360

.360

.380

.400

Sep.30 Dec.3

531.0

542 5

551.0

533.7

EARNINGS PER SHARE A

Mar.31 Jun. 30 Sep. 30 Dec. 31

QUARTERLY DIVIDENDS PAID Bat

600

d.07

.14

.43

.39

.45

Jun.30

350

355

360

.380

.400

700.6

796.8

706.2

584.8

.61

.62

.69

.58

.62

Mar.31

350

.355

360

380

.400

Full

Year

2491

2434

Full

1.66

2.02

2 39

2.45

2.65

Full

Year

1 41

1.43

1.46

1.54

680.0

676 8 2611.

604.0

651.5 2380

.60

.69

.79

.85

.90

355

.380

.400

Cal-

endar

2013

2014

2015

2016

2017

Cal-

endar

2013

2014

2015

2016

2017

Cal-

endar

2012

2013

2014

2015

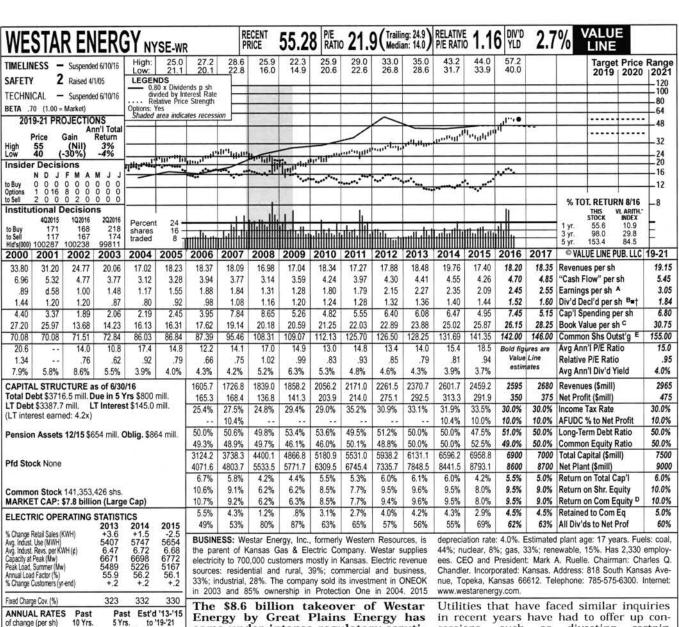
2016

plan avail. † Shareholder invest. plan

equity range from 10.15% to 10.4%. Regu-

Company's Financial Strength Α Stock's Price Stability Price Growth Persistence 95 70 **Earnings Predictability** 

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1.0% 4.0% 9.0% 3.0% 4.0% Revenues "Cash Flow" 2.5% 5.0% 5.0% 5.0% 6.0% 3.0% 5.0% Earnings Dividends Book Value

400000000000000000000000000000000000000	and the same	-		TINE I	
Cal- endar			VENUES ( Sep.30		Full Year
2013	546.2	569.6	695.0	559.9	2370.7
2014	628.6	612.7	764.0	596.4	2601.7
2015	590.8	589.6	732.8	546.0	2459.2
2016	569.5	621.4	765	639.1	2595
2017	590	640	785	665	2680
Cal-	EA	RNINGS P	ER SHAR	EA	Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2013	.40	.52	1.04	.31	2.27
2014	.52	.40	1.10	.33	2.35
2015	.38	.46	.97	.28	2.09
2016	.46	.51	1.03	.45	2.45
2017	.53	.48	1.10	.44	2.55
Cal-	QUART	TERLY DIV	IDENDS PA	AID B=†	Full
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year
2012	.32	.33	.33	.33	1.31
2013	.33	.34	.34	.34	1.35
2014	.34	.35	.35	.35	1.39
2015	.35	.36	.36	.36	1.43
2016	.38	.38	.38	1875	6965

come under intense regulatory scrutiny. The agreement calls for Westar shareholders to receive \$60 (85% in cash, 15% in stock) for each of their shares. The Missouri Public Service Commission (MPSC) believes the transaction should be subject to the approval of Missouri regulators, while Great Plains Energy has asserted that it only needs permission from the Kansas Corporation Commission to close the deal. The MPSC has come out strongly against the merger, describing it as "detrimental to the public interest." The commission has also stated that, based on current Missouri law, Westar Energy is technically a "public utility", which means the commission can claim jurisdiction and block the sale. Great Plains Energy has disputed this and said it would appeal any such decision through the court system.

Great Plains may have to offer up some concessions to get its takeover approved. If the MPSC attempts to block the merger, it would hold up a transaction that Westar and Great Plains have been expecting to close by the first half of 2017.

such as divesting certain businesses or sweetening the deal for customers, to get their agreements ratified. Rather than the companies going through a protracted legal battle, we think WR and GXP would be willing to compromise on certain issues with the commission. Either way, investors should pay close attention to the actions that the MPSC undertakes in the subsequent weeks.

The company affirmed its 2016 earnings guidance. It continues to anticipate full-year share net of between \$2.38 and \$2.53. We have raised our estimate by a nickel, to \$2.45 a share, to reflect lower fuel costs and greater-than-expected savings from ongoing cost-control initiatives.

The issue's Timeliness rank remains suspended due to the pending merger. Although recent challenges have made obtaining regulatory approval a bit harder, we continue to expect the deal to be approved in due time. Consequently, investors should hold onto these shares until the merger is completed, in our view.

Daniel Henigson September 16, 2016

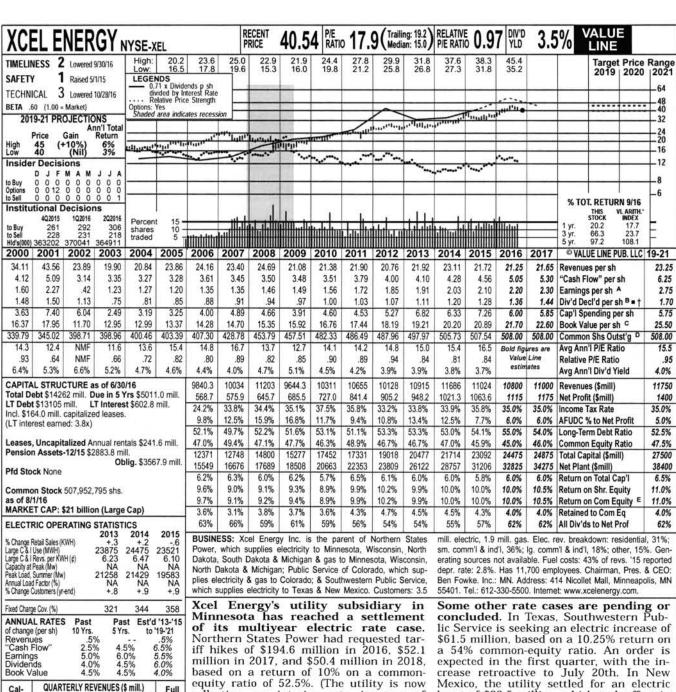
(A) EPS diluted from 2010 onward, Excl. non-(\$12.06); '03, 77¢; '08, 39¢; '11, 14¢, Earnings may not sum due to rounding. Next earnings

report due late November. (B) Div'ds paid in early Jan., April, July, and Oct. ■ Div'd reinvest. plan avail. † Shareholder invest. plan avail. (C) Incl. reg. assets. In 2015: Clim.: Avg. (E) In mill.

\$5.31/sh. (D) Rate base determined: fair value;

Company's Financial Strength Stock's Price Stability Price Growth Persistence **Earnings Predictability** 

95 75



equity ratio of 52.5%. (The utility is now collecting an interim rate increase of \$163.7 million.) The settlement calls for raises of \$75.0 million in 2016 (plus \$37.4 million to make up for a shortfall in kilowatt-hour sales), \$59.9 million in 2017, nothing in 2018, and \$50.1 million in 2019, based on a return of 9.2% on a commonequity ratio of 52.5%. The agreement is subject to approval by the Minnesota commission. Not every intervenor signed on, so the final decision isn't expected until June.

The settlement, if approved, will help Xcel attain its goal of narrowing the gap between its allowed and earned ROEs. This gap is now roughly one percentage point, and the company wants to reduce this to a half percentage point by 2018. To achieve this, the company will need rate relief in other states.

Mexico, the utility settled for an electric boost of \$23.5 million, which took effect in

August. In Wisconsin, NSP is asking for electric and gas hikes of \$26.9 million and \$4.8 million, respectively, based on a 10% return on a 52.5% common-equity ratio. A ruling is expected in late 2016, with new rates effective at the start of 2017.

Rate relief is the main driver of the profit growth we estimate in 2016 and 2017. Our 2016 estimate is within Xcel's guidance of \$2.12-\$2.27 a share. We forecast an increase next year in line with the company's goal of 4%-6% annual growth.

This timely and high-quality stock has a dividend yield that is about equal to the utility average. Like most utility issues, the recent quotation is within our 2019-2021 Target Price Range. Accordingly, total return potential is unexciting. Paul E. Debbas, CFA October 28, 2016

(A) Diluted EPS. Excl. nonrecurring gain (losses): '02, (\$6.27); '10, 5¢; '15, (16¢); gains (losses) on discontinued ops.: '03, 27¢; '04, (30¢); '05, 3¢; '06, 1¢; '09, (1¢); '10, 1¢. Next

Mar.31 Jun.30 Sep.30 Dec.31

EARNINGS PER SHARE A

Jun.30 Sep.30

QUARTERLY DIVIDENDS PAID B = †

2822

2870

2902

2928

3000

.73

.73

.84

.89

.90

Sep.30

.27

.28

.30

.32

2579

2685

2515

2500

2550

40

.39

.39

.40

Jun.30

.26

.30

.32

.34

10915

11686

11024

10800

11000

Full

1.91

2.03

2.10

2.20

2.30

Full

1.06

1.10

1.18

2731

2928

2645

2600

2650

Dec.31

.30

.39

.41

.45

.46

Dec.3

.27

.30

.32

.34

endar

2013

2014

2015

2016

2017

Cal-

endar

2013

2014

2015

2016

2017

Cal-

endar

2012

2013

2014

2015

2016

2783

3203

2962

2800

Mar.31

.48

.52

.46

.47

Mar.31

26

.27

.28

.30

.32

earnings report due early Nov. (B) Div'ds historically paid mid-Jan., Apr., July, and Oct.

Div'd reinvestment plan available. † Shareholder investment plan available. (C) Incl. in-

tangibles. In '15: \$5.63/sh. (D) In mill. (E) Rate base: Varies. Rate allowed on com. eq. (blended): 9.8%; earned on avg. com. eq., '15: 9.5%. Regulatory Climate: Average.

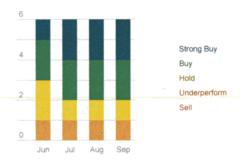
Company's Financial Strength Stock's Price Stability Price Growth Persistence A+ 100 55 **Earnings Predictability** 100

# **ATTACHMENT 3**

Home Mail Flickr Tumblr News Sports Finance Celebrity Answers Groups Mobile mrery Yahoo Finance on Firefox » S&P 500 **Dow 30** Nasdaq 2,139.12 18,120.17 5,235.03 -0.04 (0.00 %) -3.63 (-0.02 %) -9.54 (-0.18 %) ALE gains 0.38% & 50 Free Trades O Fide ALLETE, Inc. (ALE) ☆ Add to watchlist Quote Lookup NYSE - NYSE Real Time Price. Currency in USD **60.74** +0.23 (+0.38 %) People also watch: At close: 4:02 PM EDT LNT AVA BKH IDA WR Conversations Statistics Profile Financials Options Holders Historical Data Analysts Currency in USD **Earnings Estimate** Current Qtr. Next Qtr. Current Year Next Year No. of Analysts 4 2 5 5 Avg. Estimate 0.97 0.73 3.12 3.52 Low Estimate 0.92 0.72 3.08 3.48 **High Estimate** 1 0.74 3.15 3.65 Year Ago EPS 1.25 0.41 3.06 3.12 Revenue Estimate Current Qtr. Next Otr Current Year Next Year No. of Analysts 1 3 3 Avg. Estimate 442M 330.5M 1.34B 1.39B Low Estimate 442M 330.5M 1.25B 1.31B High Estimate 442M 330.5M 1.46B 1.49B Year Ago Sales 462.5M 380.6M 1.49B 1.34B Sales Growth (year/est) -4.40% -13.20% -9.60% 3.60% **Earnings History** 9/29/2015 12/30/2015 3/30/2016 6/29/2016 EPS Est. 1.02 0.78 0.9 0.51 **EPS Actual** 1.25 0.41 0.93 0.5 Difference 0.23 -0.37 0.03 -0.01 Surprise % 22.50% -47.40% 3.30% -2.00%

EPS Trend		Current Qtr.	Next Qtr.	Current Year	Next Year
Current Estimate		0.97	0.73	3.12	3.52
7 Days Ago		0.97	0.73	3.12	3.52
30 Days Ago		0.97	0.75	3.14	3.53
60 Days Ago		1	0.77	3.2	3.52
90 Days Ago		0.99	0.76	3.19	3.51
EPS Revisions		Current Qtr.	Next Qtr.	Current Year	Next Year
Up Last 7 Days		N/A	N/A	N/A	N/A
Up Last 30 Days		N/A	N/A	N/A	N/A
Down Last 30 Days		N/A	N/A	N/A	N/A
Down Last 90 Days		N/A	N/A	N/A	N/A
Growth Estimates	ALE		Industry	Sector	S&P 500
Current Qtr.	-22.40%		3.23		
Next Qtr.	78.00%		-0.00		
Current Year	2.00%		1.70		
Next Year	12.80%		0.15		
Next 5 Years (per annum)	5.00%		0.07		
Past 5 Years (per annum)	6.57%		N/A		





## Recommendation Rating >



#### Analyst Price Targets (4) >

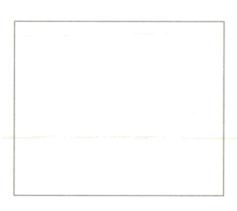
Average 63.13

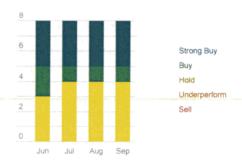
®r€ry Yahoo Finance on Firefox » Home Mail Flickr Tumblr News Sports Finance Celebrity Answers Groups Mobile S&P 500 Dow 30 Nasdaq > 2,139.12 18,120.17 5,235.03 -3.63 (-0.02 %) -0.04 (0.00 %) -9.54 (-0.18 %) LNT is breaking **50 FREE TRADES** out Alliant Energy Corporation (LNT) ☆ Add to watchlist Quote Lookup NYSE - NYSE Real Time Price. Currency in USD +0.34 (+0.88 %) 38.77 0.00 (0.00%) People also watch: At close: 4:05 PM EDT After hours: 4:23 PM EDT WEC WR OGE SCG GXP Summary Conversations Statistics Profile **Financials Options** Holders Historical Data Analysts Currency in USD **Earnings Estimate** Current Qtr. Next Qtr. Current Year Next Year No. of Analysts 2 2 7 Avg. Estimate 0.93 0.16 1.89 2 Low Estimate 0.87 0.12 1.88 1.97 High Estimate 0.98 0.21 1.9 2.03 Year Ago EPS 0.8 0.16 1.73 1.89 **Revenue Estimate** Current Otr Next Otr Current Year Next Year No. of Analysts 5 Avg. Estimate 1.45B 286.61M 3.36B 3.52B Low Estimate 3.25B 1.45B 286.61M 3.41B High Estimate 1.45B 286.61M 3.47B 3.59B Year Ago Sales 898.9M 740.1M 3.25B 3.36B Sales Growth (year/est) 61.30% -61.30% 3.20% 4.70% **Earnings History** 9/29/2015 12/30/2015 3/30/2016 6/29/2016 EPS Est. 0.78 0.21 0.42 0.38 **EPS Actual** 0.8 0.16 0.43 0.37 Difference 0.02 -0.05 0.01 -0.01 Surprise % 2.60% -23.80% 2.40% -2.60%

EPS Trend	Current Qtr.	Next Qtr.	Current Year	Next Year
Current Estimate	0.93	0.16	1.89	2
7 Days Ago	0.93	0.16	1.89	2
30 Days Ago	0.93	0.16	1.9	2
60 Days Ago	0.92	0.21	1.9	2.01
90 Days Ago	0.92	0.21	1.9	2.01

<b>EPS Revisions</b>	Current Qtr.	Next Qtr.	Current Year	Next Year
Up Last 7 Days	N/A	N/A	N/A	N/A
Up Last 30 Days	N/A	N/A	N/A	N/A
Down Last 30 Days	N/A	N/A	N/A	N/A
Down Last 90 Days	N/A	N/A	N/A	N/A

Growth Estimates	LNT	Industry	Sector	S&P 500
Current Qtr.	16.20%	3.23		
Next Qtr.	N/A	-0.00		
Current Year	9.20%	1.70		
Next Year	5.80%	0.15		
Next 5 Years (per annum)	6.60%	0.07		
Past 5 Years (per annum)	3.07%	N/A		



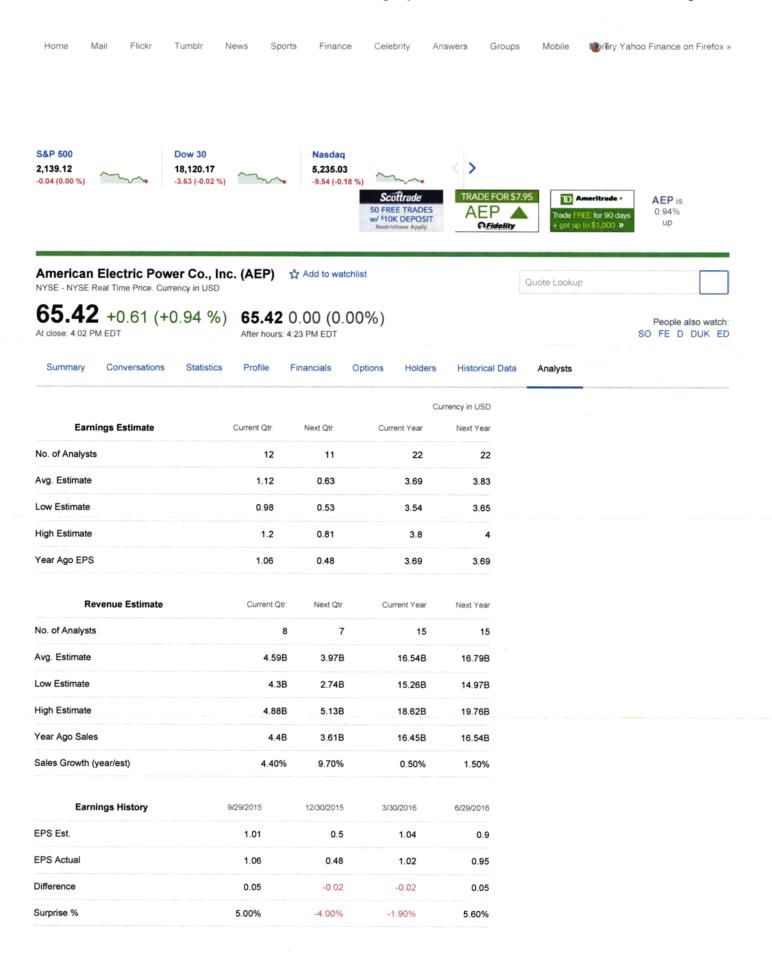


# Recommendation Rating >



# Analyst Price Targets (5) >

Average 39.70

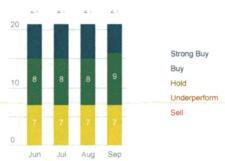


EPS Trend	Current Qtr.	Next Qtr.	Current Year	Next Year
Current Estimate	1.12	0.63	3.69	3.83
7 Days Ago	1.12	0.63	3.69	3.83
30 Days Ago	1.12	0.63	3.69	3.83
60 Days Ago	1.1	0.66	3.67	3.84
90 Days Ago	1.1	0.66	3.67	3.84

EPS Revisions	Current Qtr.	Next Qtr.	Current Year	Next Year
Up Last 7 Days	N/A	N/A	2	1
Up Last 30 Days	N/A	N/A	3	2
Down Last 30 Days	N/A	N/A	1	2
Down Last 90 Days	N/A	N/A	N/A	N/A

Growth Estimates	AEP	Industry	Sector	S&P 500
Current Qtr.	5.70%	3.23		
Next Qtr.	31.30%	-0.00		
Current Year	N/A	1.70		
Next Year	3.80%	0.15		
Next 5 Years (per annum)	2.31%	0.07		
Past 5 Years (per annum)	3.99%	N/A		



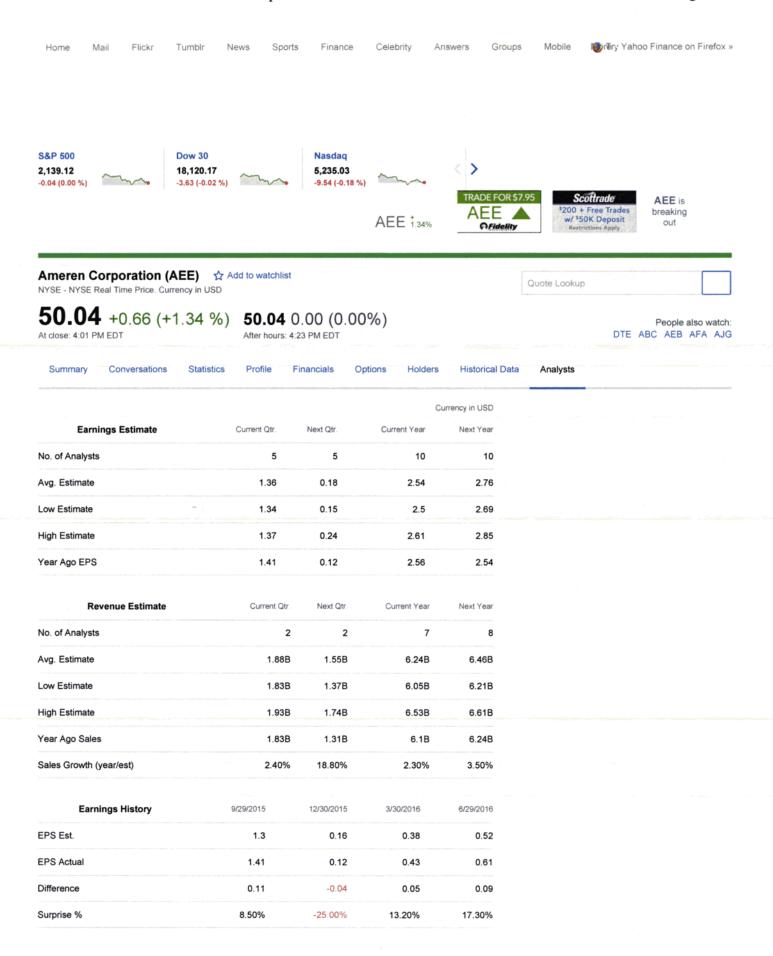


#### Recommendation Rating >



## Analyst Price Targets (17) >

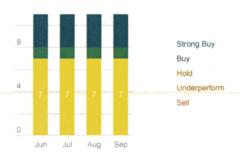
Average 72.03



EPS Trend	Current Qtr.	Next Qtr.	Current Year	Next Year
Current Estimate	1.36	0.18	2.54	2.76
7 Days Ago	1.36	0.18	2.54	2.76
30 Days Ago	1.36	0.18	2.54	2.76
60 Days Ago	1.37	0.2	2.51	2.78
90 Days Ago	1.36	0.2	2.51	2.78
EPS Revisions	Current Qtr.	Next Qtr.	Current Year	Next Year
Up Last 7 Days	N/A	N/A	N/A	N/A
Up Last 30 Days	N/A	N/A	1	N/A
Down Last 30 Days	N/A	N/A	N/A	N/A
Down Last 90 Days	N/A	N/A	N/A	N/A

<b>Growth Estimates</b>	AEE	Industry	Sector	S&P 500
Current Qtr.	-3.50%	3.23		
Next Qtr.	50.00%	-0.00		
Current Year	-0.80%	1.70		
Next Year	8.70%	0.15		
Next 5 Years (per annum)	5.20%	0.07		
Past 5 Years (per annum)	-0.25%	N/A		





# Recommendation Rating >

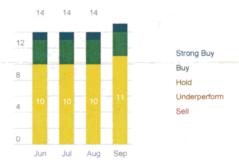


## Analyst Price Targets (7) >

Average 53.21

Home Mail Flickr Tumblr News Sports Finance Celebrity Answers Groups Mobile rery Yahoo Finance on Firefox » S&P 500 Dow 30 Nasdaq 2,139.12 18,120.17 5,235.03 -0.04 (0.00 %) -3.63 (-0.02 %) -9.54 (-0.18 %) Scottrade OPTION CONTRACTS Exclusive: Warren Buffett, George Soros and more CMS Energy Corp. (CMS) ☆ Add to watchlist Quote Lookup NYSE - NYSE Real Time Price. Currency in USD **42.81** +0.48 (+1.13%) **42.81** 0.00 (0.00%) People also watch: DTE CNP EIX ETR AES After hours: 4:23 PM EDT Summary Conversations Statistics Profile Financials Options Holders Historical Data Analysts Currency in USD **Earnings Estimate** Current Qtr. Next Qtr Current Year Next Year No. of Analysts 4 14 16 Avg. Estimate 0.55 0.43 2.02 2.18 Low Estimate 0.53 0.41 2.01 2.15 High Estimate 0.56 0.45 2.02 22 Year Ago EPS 0.53 0.38 1.89 2.02 Revenue Estimate Current Qtr. Next Qtr. Current Year Next Year No. of Analysts 3 3 11 Avg. Estimate 1.65B 1.97B 6.9B 7.1B Low Estimate 1.55B 1.72B 6.59B 6.69B High Estimate 1.72B 2.41B 7.69B 7.81B Year Ago Sales 1.49B 1.51B 6.46B 6.9B Sales Growth (year/est) 11.30% 30.20% 6.80% 2.90% **Earnings History** 9/29/2015 12/30/2015 3/30/2016 6/29/2016 EPS Est. 0.49 0.38 0.59 0.36 **EPS Actual** 0.53 0.38 0.59 0.45 Difference 0.04 N/A N/A 0.09

Earnings History		9/29/2015	12/30/2015	3/30/2016	6/29/2016
Surprise %		8.20%	N/A	N/A	25.00%
EPS Trend		Current Qtr.	Next Qtr.	Current Year	Next Year
Current Estimate		0.55	0.43	2.02	2.18
7 Days Ago		0.55	0.43	2.02	2.18
30 Days Ago		0.55	0.43	2.02	2.18
60 Days Ago		0.58	0.55	2.02	2.18
90 Days Ago		0.58	0.55	2.02	2.18
EPS Revisions		Current Qtr.	Next Qtr.	Current Year	Next Year
Up Last 7 Days		N/A	N/A	1	N/A
Up Last 30 Days		N/A	N/A	÷ <b>1</b> °°°°,	N/A
Down Last 30 Days		N/A	N/A	N/A	N/A
Down Last 90 Days		N/A	N/A	N/A	N/A
Growth Estimates	CMS		Industry	Sector	S&P 500
Current Qtr.	3.80%		3.23	4,47	ngenera andara anga a na akngy na arma
Next Qtr.	13.20%		-0.00		
Current Year	6.90%		1.70		
Next Year	7.90%		0.15		
Next 5 Years (per annum)	7.27%		0.07		
Past 5 Years (per annum)	8.22%		N/A		



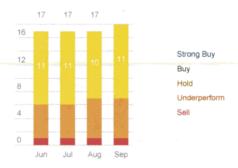
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Finance Groups prery Yahoo Finance on Firefox » Flickr Tumblr News Sports Celebrity Answers Mobile Home Mail S&P 500 Dow 30 Nasdaq > 2,139.12 18,120,17 5,235.03 -0.04 (0.00 %) -3.63 (-0.02 %) -9.54 (-0.18 %) ③ Scottrade 1 Ameritrade EXTRADE Exclusive: Warren Buffett, George Soros and more Consolidated Edison, Inc. (ED) ☆ Add to watchlist Quote Lookup NYSE - NYSE Real Time Price. Currency in USD **76.40** +1.09 (+1.45 %) **76.40** 0.00 (0.00 %) People also watch: SO AEP DUK D FE After hours: 4:43 PM EDT **Options** Summary Profile Historical Data Conversations Statistics Financials Holders Analysts Currency in USD **Earnings Estimate** Current Qtr Next Qtr Current Year Next Year No. of Analysts 8 8 16 19 Avg. Estimate 1.53 0.6 3.97 4.13 Low Estimate 1.39 3.83 0.5 3.93 High Estimate 1.65 0.67 4.05 4.25 Year Ago EPS 1.44 0.61 4.08 3.97 Revenue Estimate Current Qtr. Next Qtr Current Year Next Year No. of Analysts 3 3 12 13 Avg. Estimate 3.36B 2.63B 12.36B 12.59B Low Estimate 3.12B 2.53B 11.6B 11.38B High Estimate 3.5B 2.7B 13.05B 13.68B Year Ago Sales 3.44B 2.71B 12.55B 12.36B Sales Growth (year/est) -2.40% -2.90% -1.60% 1.90% 12/30/2015 3/30/2016 **Earnings History** 9/29/2015 6/29/2016 EPS Est. 1.48 0.54 0.69 1.21 **EPS Actual** 0.61 0.59 1.44 1.18 Difference -0.04 0.07 -0.03 -0.1

Earnings History	9/29/2015	12/30/2015	3/30/2016	6/29/2016
Surprise %	-2.70%	13.00%	-2.50%	-14.50%
EPS Trend	Current Qtr.	Next Qtr.	Current Year	Next Year
Current Estimate	1.53	0.6	3.97	4.13
7 Days Ago	1.54	0.59	3.96	4.13
30 Days Ago	1.55	0.59	3.98	4.13
60 Days Ago	1.51	0.6	3.99	4.14
90 Days Ago	1.51	0.6	4	4.14
EPS Revisions	Current Qtr.	Next Qtr.	Current Year	Next Year
Up Last 7 Days	N/A	1	N/A	N/A
Up Last 30 Days	N/A	1 v. v. a	N/A	N/A
Down Last 30 Days	1	N/A	2	1
Down Last 90 Days	N/A	N/A	N/A	N/A
Growth Estimates	ED	Industry	Sector	S&P 500
Current Qtr.	6.30%	3.23		
Next Qtr.	-1.60%	-0.00		
Current Year	-2.70%	1.70		
Next Year	4.00%	0.15		
Next 5 Years (per annum)	1.98%	0.07		
Past 5 Years (per	0.65%	N/A		

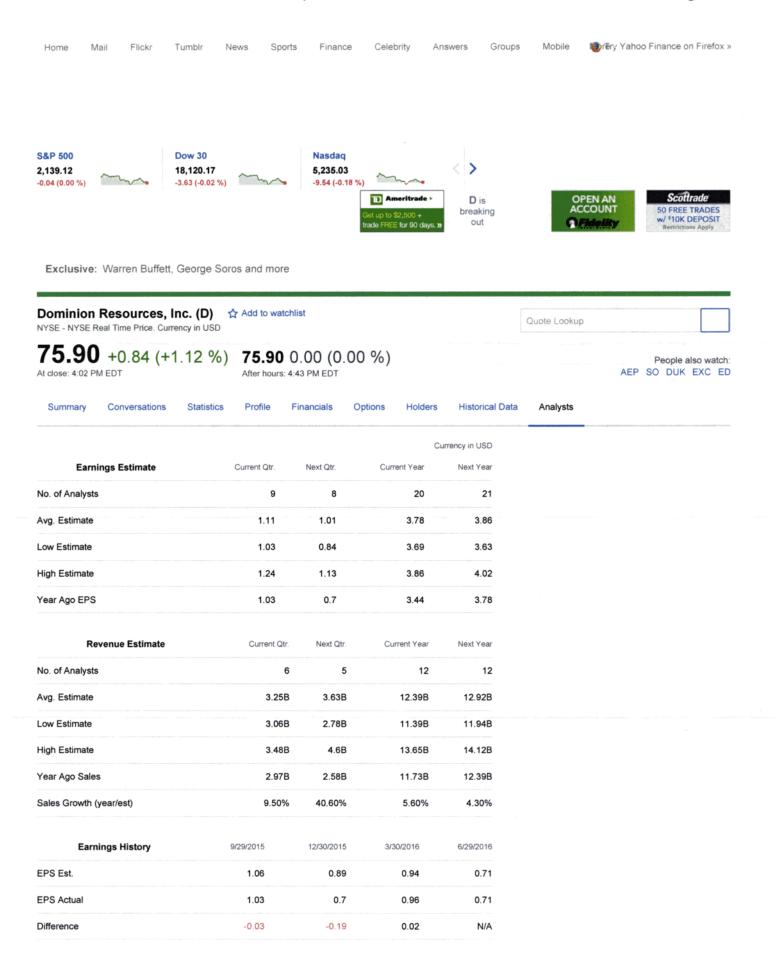




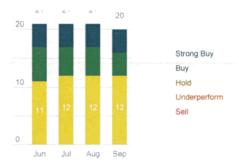
#### Recommendation Rating >



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Earnings History		9/29/2015	12/30/2015	3/30/2016	6/29/2016
Surprise %		-2.80%	-21.30%	2.10%	N/A
EPS Trend	(	Current Qtr.	Next Qtr.	Current Year	Next Year
Current Estimate		1.11	1.01	3.78	3.86
7 Days Ago		1.11	1.01	3.78	3.86
30 Days Ago		1.12	1	3.79	3.87
60 Days Ago		1.12	1.01	3.79	3.87
90 Days Ago		1.12	1	3.79	3.9
EPS Revisions		Current Qtr.	Next Qtr.	Current Year	Next Year
Up Last 7 Days		N/A	N/A	N/A	N/A
Up Last 30 Days		N/A	N/A	N/A	N/A
Down Last 30 Days		N/A	N/A	N/A	N/A
Down Last 90 Days		N/A	N/A	N/A	N/A
Growth Estimates	D		industry	Sector	S&P 500
Current Qtr.	7.80%		3.23		
Next Qtr.	44.30%		-0.00		
Current Year	9.90%		1.70		
Next Year	2.10%		0.15		
Next 5 Years (per annum)	5.98%		0.07		
Past 5 Years (per annum)	4.03%		N/A		



## Recommendation Rating >



Home Mail Flickr Tumblr News Sports Finance Celebrity Groups Mobile mrery Yahoo Finance on Firefox » S&P 500 Dow 30 Nasdaq 2,139.12 18,120.17 5,235.03 -0.04 (0.00 %) -3.63 (-0.02 %) -9.54 (-0.18 %) Exclusive: Warren Buffett, George Soros and more DTE Energy Company (DTE) ☆ Add to watchlist Quote Lookup NYSE - NYSE Real Time Price. Currency in USD **94.40** +0.84 (+0.90 %) **94.40** 0.00 (0.00 %) People also watch: After hours: 4:43 PM EDT CMS ETR FE AEE EIX Summary Statistics Profile Conversations Financials Options Holders Historical Data Analysts Currency in USD **Earnings Estimate** Current Qtr. Next Qtr Current Year Next Year No. of Analysts 6 5 14 Avg. Estimate 1.39 1.2 5.07 5.28 Low Estimate 1.3 1.12 5.04 5.2 High Estimate 1.45 1.26 5.12 5.38 Year Ago EPS 1.01 4.82 5.07 **Revenue Estimate** Next Qtr Current Qtr Current Year Next Year No. of Analysts 3 3 6 Avg. Estimate 2.6B 2.82B 10.72B 11.08B Low Estimate 2.52B 2.55B 9.91B 10.15B High Estimate 2.73B 3.04B 11.53B 11.78B Year Ago Sales 2.6B 2.49B 10.34B 10.72B Sales Growth (year/est) 0.30% 13.30% 3.70% 3.40% **Earnings History** 9/29/2015 12/30/2015 3/30/2016 6/29/2016 EPS Est. 1.25 0.99 1.5 0.89 **EPS Actual** 1.4 1.01 0.98 1.52 Difference 0.15 0.02 0.02 0.09

Earnings History		9/29/2015	12/30/2	015 3/30/2016	6/29/2016
Surprise %		12.00%	2.0	0% 1.30%	10.10%
EPS Trend		Current Qtr.	Next Qtr.	Current Year	Next Year
Current Estimate		1.39	1.2	5.07	5.28
7 Days Ago		1.39	1.2	5.07	5.28
30 Days Ago		1.39	1.2	5.07	5.27
60 Days Ago		1.36	1.17	4.95	5.26
90 Days Ago		1.36	1.17	4.95	5.26
EPS Revisions		Current Qtr.	Next Qtr	Current Year	n Next Year
Up Last 7 Days		N/A	N/A	N/A	N/A
Up Last 30 Days		N/A	N/A	A	1
Down Last 30 Days		N/A	N/A	N/A	N/A
Down Last 90 Days		N/A	N/A	N/A	N/A
Growth Estimates	DTE		Industry	Sector	S&P 500
Current Qtr.	-0.70%		3.23		
Next Qtr.	18.80%		-0.00		
Current Year	5.20%		1.70		
Next Year	4.10%		0.15		
Next 5 Years (per annum)	5.35%		0.07		
Past 5 Years (per annum)	6.98%		N/A		





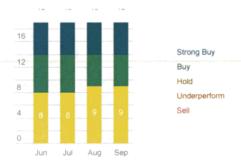
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Home Mail Flickr Sports Celebrity Answers Groups Mobile ভrēry Yahoo Finance on Firefox » S&P 500 Dow 30 Nasdaq 2,139.12 18,120.17 5,235.03 -0.04 (0.00 %) -3.63 (-0.02 %) -9.54 (-0.18 %) EIX gains 50 FREE TRADES 0.60% **○**Fidelity Exclusive: Warren Buffett, George Soros and more Edison International (EIX) Add to watchlist Quote Lookup NYSE - NYSE Real Time Price. Currency in USD **73.52** +0.44 (+0.60 %) **73.52** 0.00 (0.00%) People also watch: After hours: 4:23 PM EDT PCG ETR FE DTE SRE Summary Conversations Statistics Profile Financials **Options** Holders Historical Data Analysts Currency in USD **Earnings Estimate** Current Qtr. Next Qtr Current Year Next Year No. of Analysts 10 10 20 Avg. Estimate 1.22 0.93 3.89 4.14 Low Estimate 1.08 0.83 3.6 4.05 High Estimate 1.31 1.12 4 4.28 Year Ago EPS 1.16 0.88 3.89 4.1 **Revenue Estimate** Current Qtr. Next Qtr. Current Year Next Year No. of Analysts 6 6 12 14 Avg. Estimate 3.98B 3.16B 12.37B 12.75B Low Estimate 3.48B 2.51B 11.81B 11.39B High Estimate 4.43B 3.92B 13.93B 14.37B Year Ago Sales 3.76B 2.34B 11.52B 12.37B Sales Growth (year/est) 5.70% 34.90% 7.40% 3.00% **Earnings History** 9/29/2015 12/30/2015 3/30/2016 6/29/2016 EPS Est. 1.17 0.6 0.88 0.97 **EPS Actual** 1.16 0.88 0.82 0.85 Difference -0.01 0.28 -0.06 -0.12

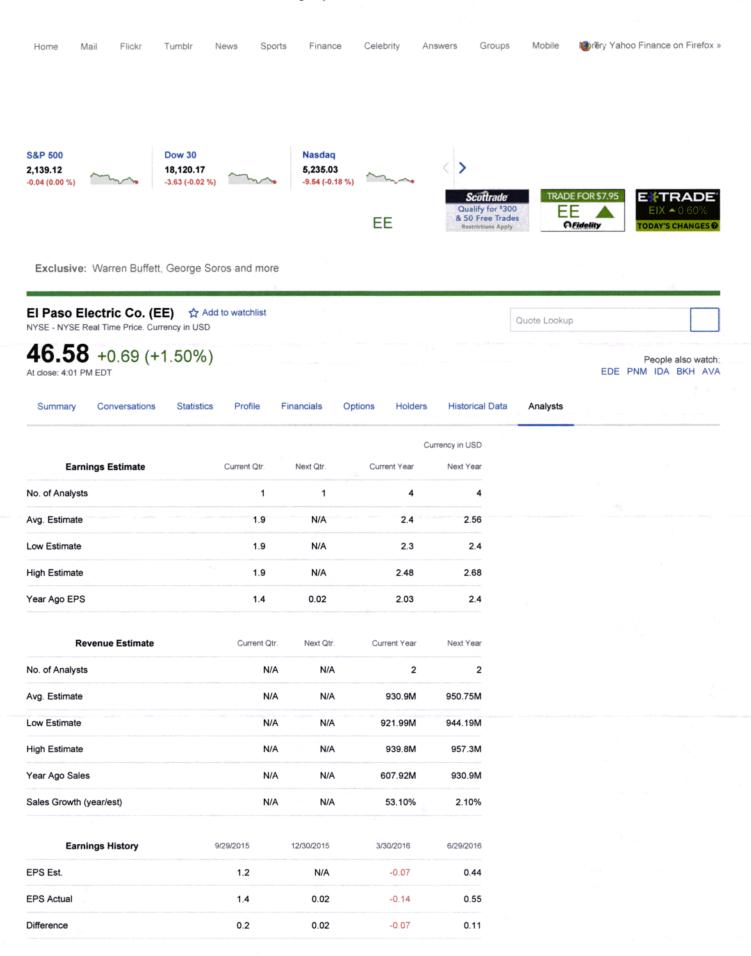
<b>Earnings History</b>		9/29/2015	12	2/30/2015	3/30/2016	6/29/2016
Surprise %		-0.90%		46.70%	-6.80%	-12.40%
EPS Trend		Current Qtr.	Next	Qtr.	Current Year	Next Year
Current Estimate		1.22	C	0.93	3.89	4.14
7 Days Ago		1.22	C	).93	3.89	4.14
30 Days Ago		1.23	C	0.93	3.9	4.14
60 Days Ago		1.19	C	).87	3.89	4.14
90 Days Ago		1.21	C	).84	3.89	4.14
EPS Revisions		Current Qtr.	Ne	ext Qtr.	Current Year	Next Year
Up Last 7 Days		N/A		N/A	N/A	N/A
Up Last 30 Days		N/A		N/A	- N/A	
Down Last 30 Days		1		1	2	2
Down Last 90 Days		N/A		N/A	N/A	N/A
Growth Estimates	EIX		Industry		Sector	S&P 500
Current Qtr.	5.20%		3.23			
Next Qtr.	5.70%		-0.00			
Current Year	-5.10%		1.70			
Next Year	6.40%		0.15			
Next 5 Years (per annum)	2.26%		0.07			
Past 5 Years (per annum)	10.42%		N/A			





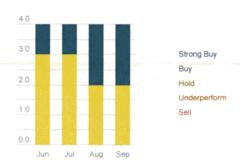
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<b>Earnings History</b>		9/29/2015	12/3	30/2015	3/30/2016	6/29/2016
Surprise %		16.70%		N/A	-100.00%	25.00%
EPS Trend		Current Qtr.	Next	Qtr.	Current Year	Next Year
Current Estimate		1.9		N/A	2.4	2.56
7 Days Ago		1.9		N/A	2.4	2.56
30 Days Ago		1.9		N/A	2.37	2.56
60 Days Ago		2		0.2	2.52	2.64
90 Days Ago		1.65		0.2	2.52	2.64
EPS Revisions		Current Qtr.	Ne	ext Qtr.	Current Year	Next Year
Up Last 7 Days		N/A		N/A	N/A	N/A
Up Last 30 Days		N/A		N/A	N/A	N/A
Down Last 30 Days		N/A		N/A	N/A	N/A
Down Last 90 Days		N/A		N/A	N/A	N/A
Growth Estimates	EE		Industry		Sector	S&P 500
Current Qtr.	35.70%		3.23			
Next Qtr.	-100.00%		-0.00			
Current Year	18.20%		1.70			
Next Year	6.70%		0.15			
Next 5 Years (per annum)	7.00%		0.07			





## Recommendation Rating >



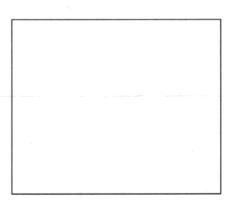
-13.63%

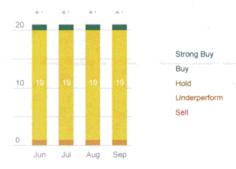
N/A

Past 5 Years (per

Mobile rery Yahoo Finance on Firefox » Finance Celebrity Groups Home Mail Flickr Tumblr News Sports Answers Nasdag S&P 500 Dow 30 5,235.03 2,139.12 18,120.17 -0.04 (0.00 %) -3.63 (-0.02 %) -9.54 (-0.18 %) ① Scottrade ETR is 0.85% up Exclusive: Warren Buffett, George Soros and more Entergy Corporation (ETR) 🖒 Add to watchlist Quote Lookup NYSE - NYSE Real Time Price. Currency in USD **79.14** +0.67 (+0.85 %) **79.14** 0.00 (0.00 %) People also watch: After hours: 4:43 PM EDT FE EXC EIX AEP DTE Summary Conversations Statistics Profile Financials Options Holders Historical Data Analysts Currency in USD **Earnings Estimate** Current Qtr Next Qtr Current Year Next Year No. of Analysts 10 9 19 20 Avg. Estimate 1.99 0.51 6.61 5.16 1.44 Low Estimate 0.17 4.91 4.8 **High Estimate** 2.39 1.1 7.29 5.56 Year Ago EPS 1.9 1.58 6 6.61 **Revenue Estimate** Current Qtr. Next Qtr. Current Year Next Year No. of Analysts 6 5 13 14 Avg. Estimate 3.52B 3.02B 11.79B 11.94B Low Estimate 3.39B 2.62B 11.06B 11.24B High Estimate 3.88B 3.48B 13.45B 13.58B Year Ago Sales 3.37B 2.51B 11.51B 11.79B Sales Growth (year/est) 4.50% 20.30% 2.40% 1.30% **Earnings History** 9/29/2015 12/30/2015 3/30/2016 6/29/2016 EPS Est. 2 1.45 1.18 1.05 **EPS Actual** 1.9 1.58 1.35 3.11 Difference -0.1 0.13 0.17 2.06

Earnings History		9/29/2015	12/30	/2015	3/30/2016	6/29/2016
Surprise %		-5.00%	9.	00%	14.40%	196.20%
EPS Trend	(	Current Qtr.	Next Qt	r.	Current Year	Next Year
Current Estimate		1.99	0.5	1	6.61	5.16
7 Days Ago		1.99	0.5	5	6.7	5.16
30 Days Ago		2.02	0.5	6	6.51	5.17
60 Days Ago		2.11	0.5	8	5.1	5.22
90 Days Ago		2.12	0.5	8	5.11	5.24
EPS Revisions		Current Qtr.	Next	Qtr.	Current Year	Next Year
Up Last 7 Days		1		N/A	1	1
Up Last 30 Days		2		1	5	1
Down Last 30 Days		N/A		1	N/A	N/A
Down Last 90 Days		N/A	١	N/A	N/A	N/A
Growth Estimates	ETR		Industry		Sector	S&P 500
Current Qtr.	4.70%		3.23			
Next Qtr.	-67.70%		-0.00			
Current Year	10.20%		1.70			
Next Year	-21.90%		0.15			
Next 5 Years (per annum)	-2.14%		0.07			
Past 5 Years (per	1.92%		N/A			





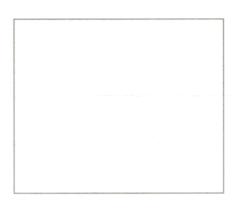
#### Recommendation Rating >

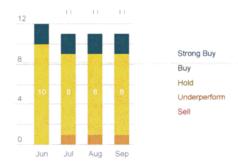


annum)

Home Mail Flickr Tumblr News Sports Finance Celebrity Answers Groups Mobile mrery Yahoo Finance on Firefox » S&P 500 Dow 30 Nasdaq 2,139.12 18,120.17 5,235.03 -0.04 (0.00 %) -3.63 (-0.02 %) -9.54 (-0.18 %) **GXP** is ① Scottrade 0.67% up Exclusive: Warren Buffett, George Soros and more Great Plains Energy Incorporated (GXP) Add to watchlist Quote Lookup NYSE - NYSE Real Time Price. Currency in USD **26.98** +0.18 (+0.67 %) **26.98** 0.00 (0.00 %) People also watch: After hours: 4:43 PM EDT EDE WR HE OGE PNW Summary Conversations Statistics Profile Financials Options Holders Historical Data Analysts Currency in USD **Earnings Estimate** Current Qtr. Next Qtr Current Year Next Year No. of Analysts 5 4 9 11 Avg. Estimate 0.94 0.12 1.75 1.81 0.87 Low Estimate 0.09 1.72 1.76 High Estimate 1.04 0.16 1.78 1.88 Year Ago EPS 0.82 0.15 1.37 1.75 Revenue Estimate Current Qtr. Next Qtr. Current Year Next Year No. of Analysts 3 8 Avg. Estimate 808.95M 584.13M 2.6B 2.71B Low Estimate 776M 573.4M 2.54B 2.59B High Estimate 832M 599M 2.66B 2.86B Year Ago Sales 781.4M 562.7M 2.5B 2.6B Sales Growth (year/est) 3.80% 3.50% 4.10% 3.90% **Earnings History** 9/29/2015 12/30/2015 3/30/2016 6/29/2016 EPS Est. 0.88 0.17 0.14 0.42 **EPS Actual** 0.82 0.15 0.17 0.55 Difference -0.06 -0.02 0.03 0.13

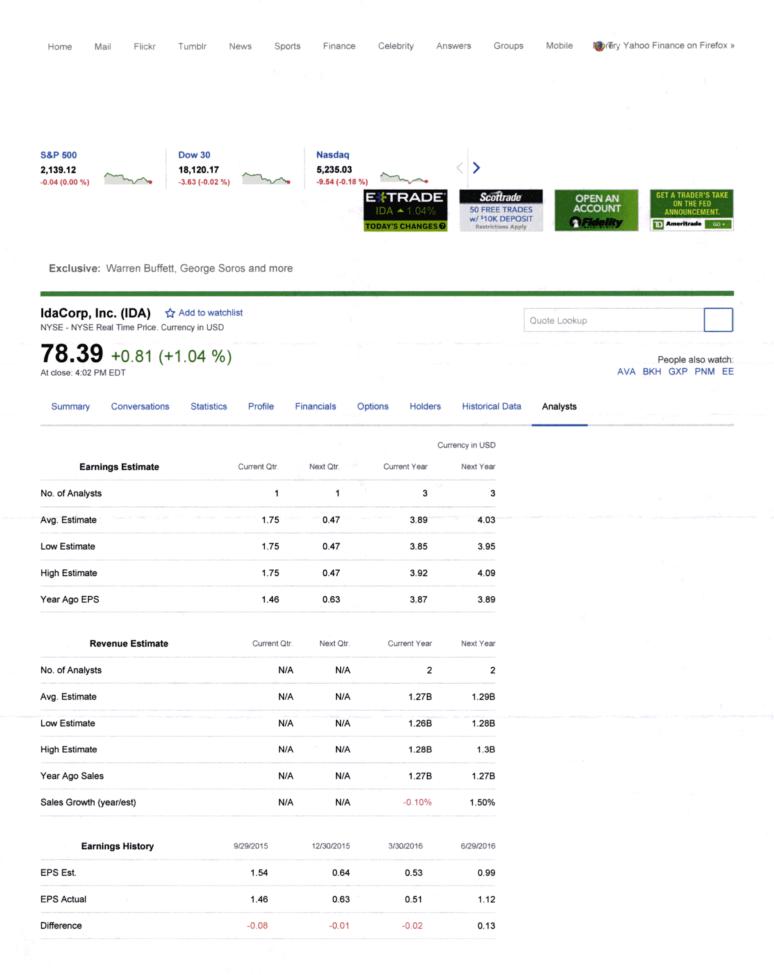
<b>Earnings History</b>		9/29/2015	12/30/2015	3/30/2016	6/29/2016
Surprise %		-6.80%	-11.80%	21.40%	31.00%
EPS Trend		Current Qtr.	Next Qtr.	Current Year	Next Year
Current Estimate		0.94	0.12	1.75	1.81
7 Days Ago		0.94	0.12	1.75	1.81
30 Days Ago		0.94	0.12	1.75	1.81
60 Days Ago		1.02	0.14	1.72	1.81
90 Days Ago		1.02	0.14	1.72	1.82
EPS Revisions		Current Qtr.	Next Qtr.	Current Year	Next Year
Up Last 7 Days		N/A	N/A	N/A	N/A
Up Last 30 Days		N/A	N/A	N/A	N/A
Down Last 30 Days		N/A	N/A	N/A	N/A
Down Last 90 Days		N/A	N/A	N/A	N/A
Growth Estimates	GXP		Industry	Sector	S&P 500
Current Qtr.	14.60%		3.23		
Next Qtr.	-20.00%		-0.00		
Current Year	27.70%		1.70		
Next Year	3.40%		0.15		
Next 5 Years (per annum)	5.00%		0.07		
Past 5 Years (per annum)	9.73%		N/A		





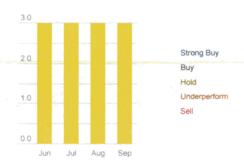
#### Recommendation Rating >





Earnings History		9/29/2015	12	2/30/2015	3/30/2016	6/29/2016
Surprise %		-5.20%		-1.60%	-3.80%	13.10%
EPS Trend	C	Current Qtr.	Next	Qtr.	Current Year	Next Year
Current Estimate		1.75	(	0.47	3.89	4.03
7 Days Ago		1.75	(	).47	3.89	4.03
30 Days Ago		1.75	(	).47	3.89	4.03
60 Days Ago		1.82	(	).59	3.89	4.03
90 Days Ago		1.55	C	0.64	3.89	4.03
EPS Revisions		Current Qtr.	Ne	ext Qtr.	Current Year	Next Year
Up Last 7 Days		N/A		N/A	N/A	N/A
Up Last 30 Days		N/A		N/A	N/A	N/A
Down Last 30 Days		N/A		N/A	N/A	N/A
Down Last 90 Days		N/A		N/A	N/A	N/A
Growth Estimates	IDA		industry		Sector	S&P 500
Current Qtr.	19.90%		3.23			
Next Qtr.	-25.40%		-0.00			
Current Year	0.50%		1.70			
Next Year	3.60%		0.15			
Next 5 Years (per annum)	4.00%		0.07			





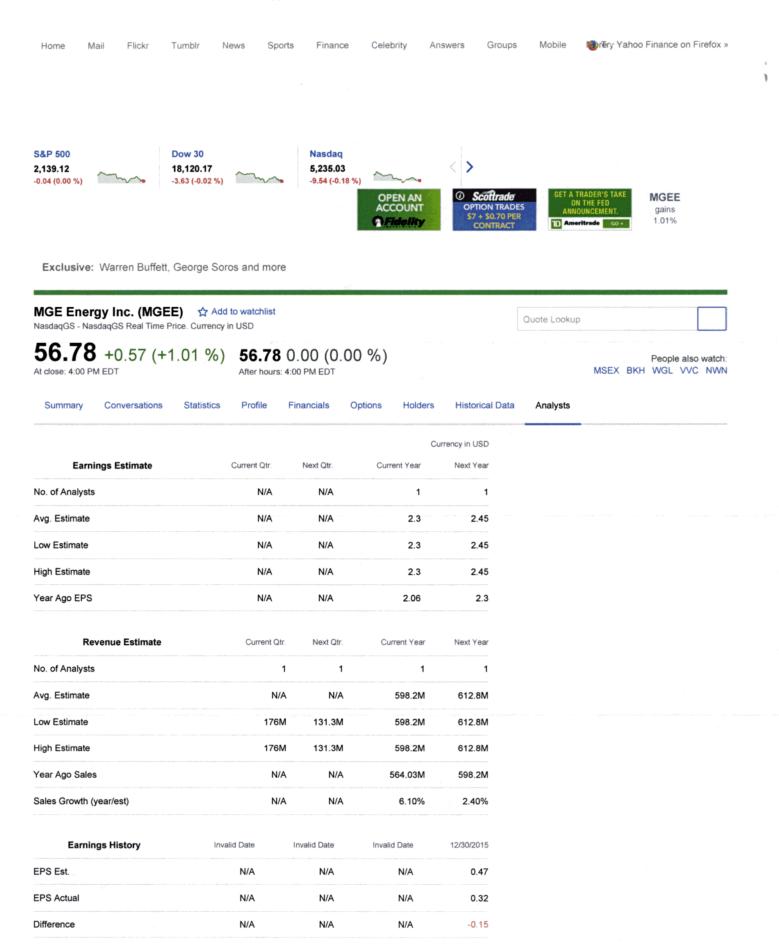
#### Recommendation Rating >



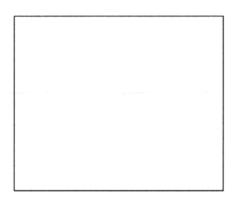
12.59%

N/A

Past 5 Years (per



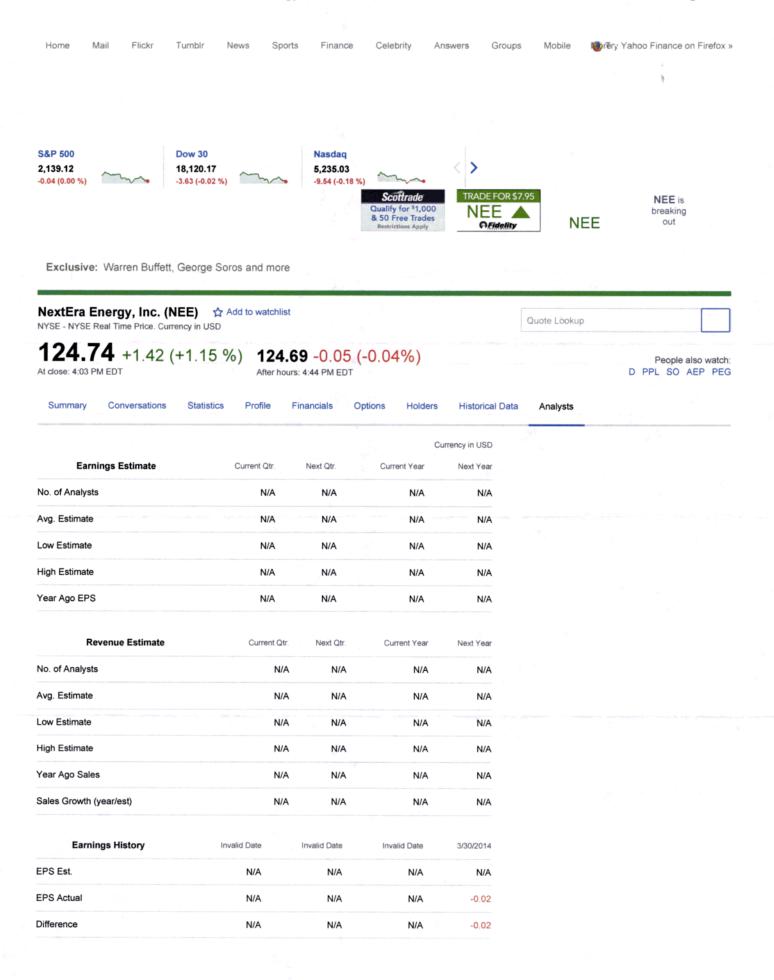
Earnings History Surprise %	In	valid Date N/A	Invalid Dat		12/30/2015 -31.90%
EPS Trend	(	Current Qtr.	Next Qtr.	Current Year	Next Year
Current Estimate		N/A	N/A	2.3	2.45
7 Days Ago		0.55	0.41	2.3	2.45
30 Days Ago		0.55	0.41	2.3	2.45
60 Days Ago		0.55	0.41	2.3	2.45
90 Days Ago		0.55	0.41	2.3	2.45
EPS Revisions		Current Qtr.	Next Qt	r. Current Year	Next Year
Up Last 7 Days		N/A	N/A	A N/A	N/A
Up Last 30 Days		N/A	N//	N/A	N/A
Down Last 30 Days		N/A	N/A	N/A	N/A
Down Last 90 Days		N/A	N//	A N/A	N/A
Growth Estimates	MGEE		Industry	Sector	S&P 500
Current Qtr.	N/A		3.23		
Next Qtr.	N/A		-0.00		
Current Year	11.70%		1.70		
Next Year	6.50%		0.15		
Next 5 Years (per annum)	4.00%		0.07		
Past 5 Years (per annum)	5.99%		N/A		



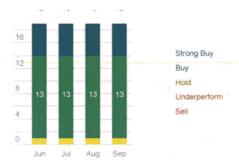


## Recommendation Rating >



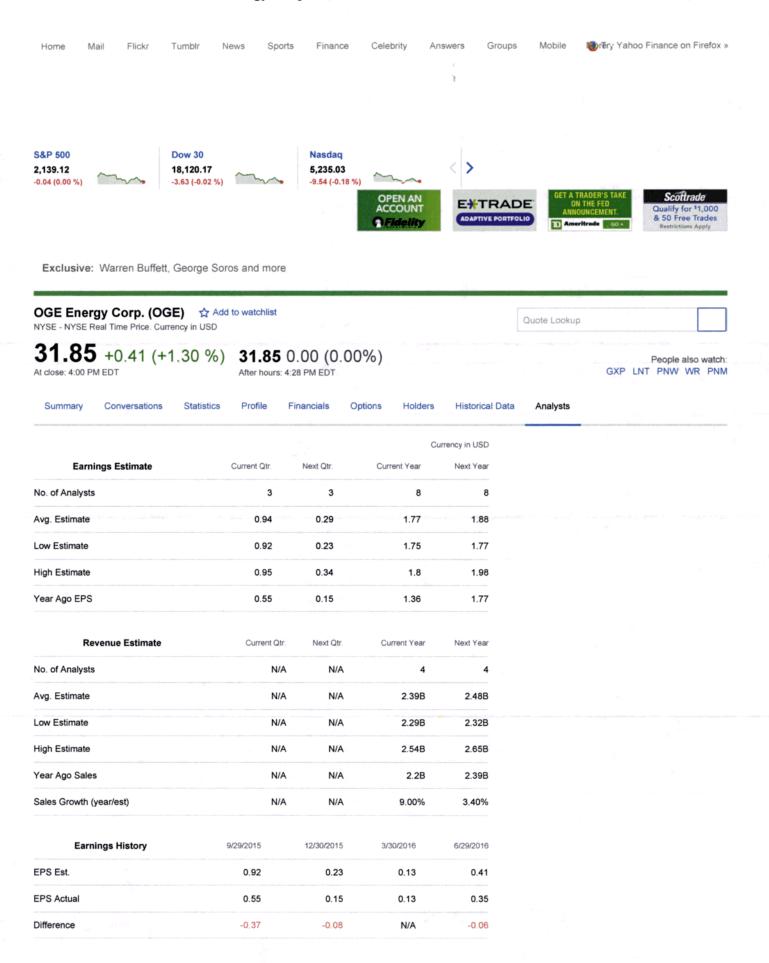


Earnings History	Inv	alid Date	Invalid	Date	Invalid Date	3/30/201
Surprise %		N/A		N/A	N/A	N/
EPS Trend	C	urrent Qtr.	Next Q	tr.	Current Year	Next Ye
Current Estimate		N/A	N/	Ά	N/A	N
7 Days Ago		N/A	N/	Ά	-0.02	0.0
30 Days Ago		N/A	N/	Ά	-0.02	0.0
60 Days Ago		N/A	N/	Ά	-0.02	0.0
90 Days Ago		N/A	N/	Ά	-0.02	0.0
EPS Revisions		Current Qtr.	Next	Qtr.	Current Year	Next Ye
Up Last 7 Days		N/A		N/A	N/A	N
Up Last 30 Days		N/A		N/A	N/A	N
Down Last 30 Days		N/A		N/A	N/A	N
Down Last 90 Days		N/A		N/A	N/A	N
Growth Estimates	NEE		Industry		Sector	S&P 5
Current Qtr.	N/A		N/A			
Next Qtr.	N/A		N/A			
Current Year	N/A		N/A			
Next Year	N/A		1.42			
Next 5 Years (per annum)	N/A		0.50			
Past 5 Years (per annum)	N/A		N/A			



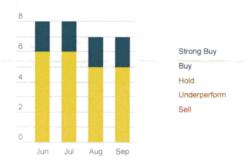
## Recommendation Rating >





Earnings History		9/29/2015	12	2/30/2015	3/30/2016	6/29/201
Surprise %		-40.20%		-34.80%	N/A	-14.60%
EPS Trend		Current Qtr.	Next	Qtr.	Current Year	Next Yea
Current Estimate		0.94	C	0.29	1.77	1.8
7 Days Ago		0.94	C	0.29	1.77	1.8
30 Days Ago		0.94	C	0.28	1.77	1.89
60 Days Ago		0.95	C	0.25	1.77	1.89
90 Days Ago		0.95	C	0.25	1.77	1.89
EPS Revisions		Current Qtr.	Ne	ext Qtr.	Current Year	Next Yea
Up Last 7 Days		N/A		N/A	N/A	N/A
Up Last 30 Days		N/A		N/A	1 -	N/A
Down Last 30 Days		N/A		N/A	N/A	N//
Down Last 90 Days		N/A		N/A	N/A	N/A
Growth Estimates	OGE		Industry		Sector	S&P 500
Current Qtr.	70.90%		3.23			
Next Qtr.	93.30%		-0.00			
Current Year	30.10%		1.70			
Next Year	6.20%		0.15			
Next 5 Years (per annum)	4.30%		0.07			





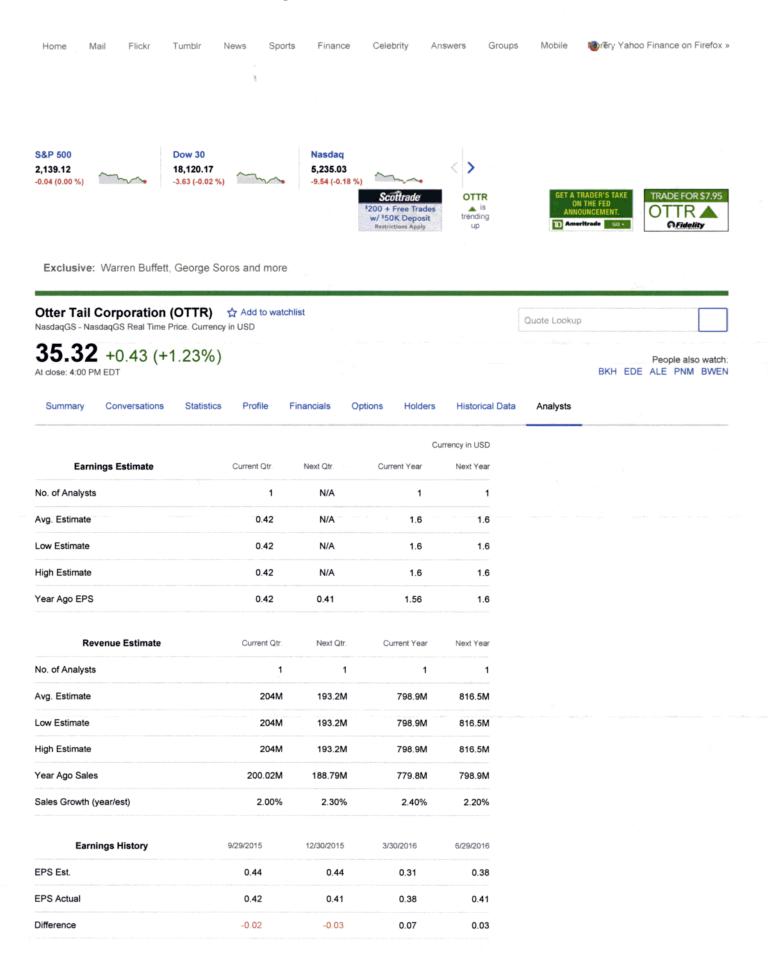
## Recommendation Rating >



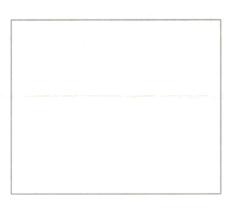
-7.53%

N/A

Past 5 Years (per



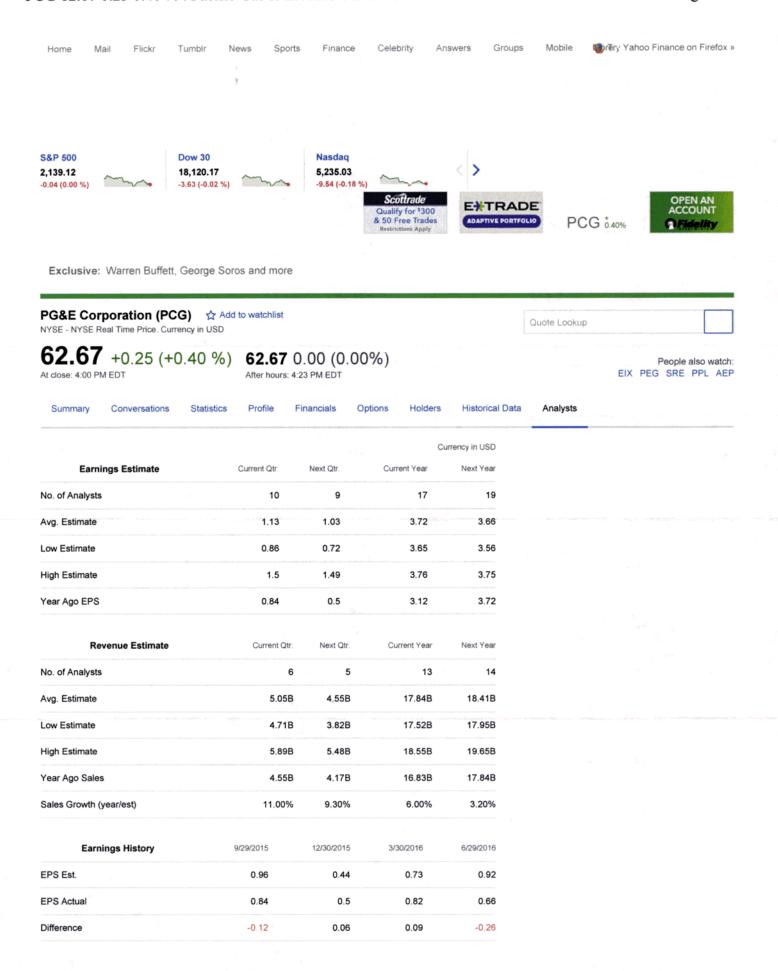
Earnings History		9/29/2015	12/30/2015	3/30/2016	6/29/2016
Surprise %		-4.50%	-6.80%	22.60%	7.90%
EPS Trend		Current Qtr.	Next Qtr.	Current Year	Next Yea
Current Estimate		0.42	N/A	1.6	1.6
7 Days Ago		0.42	0.42	1.6	1.6
30 Days Ago		0.42	0.42	1.6	1.6
60 Days Ago		0.4	0.42	1.55	1.6
90 Days Ago		0.4	0.42	1.55	1.6
EPS Revisions		Current Qtr.	Next Qtr.	Current Year	Next Yea
Up Last 7 Days		N/A	N/A	N/A	N/A
Up Last 30 Days		N/A	N/A	N/A	N/A
Down Last 30 Days		N/A	N/A	N/A	N/A
Down Last 90 Days		N/A	N/A	N/A	N/A
Growth Estimates	OTTR		industry	Sector	S&P 500
Current Qtr.	N/A		3.23		
Next Qtr.	N/A		-0.00		
Current Year	2.60%		1.70		
Next Year	N/A		0.15		
Next 5 Years (per annum)	6.00%		0.07		
Past 5 Years (per annum)	13.66%		N/A		



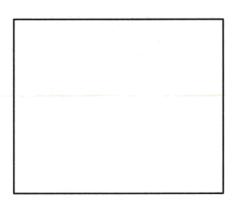


### Recommendation Rating >





6/29/2016	3/30/2016	12/30/2015	9/29/2015		Earnings History
-28.30%	12.30%	13.60%	-12.50%		Surprise %
Next Yea	Current Year	Next Qtr.	current Qtr.	C	EPS Trend
3.66	3.72	1.03	1.13		Current Estimate
3.65	3.72	1.03	1.13		7 Days Ago
3.66	3.72	1.07	1.12		30 Days Ago
3.68	3.72	0.86	1.1		60 Days Ago
3.68	3.71	0.81	1.11		90 Days Ago
Next Yea	Current Year	Next Qtr.	Current Qtr.		EPS Revisions
1	1	1	N/A		Up Last 7 Days
r w <del>a</del> u inga	1		N/A		Up Last 30 Days
N/A	1	N/A	1		Down Last 30 Days
N/A	N/A	N/A	N/A		Down Last 90 Days
S&P 500	Sector	estry	Indu	PCG	Growth Estimates
		.23	3	34.50%	Current Qtr.
		.00	-0	106.00%	Next Qtr.
		.70	1	19.20%	Current Year
		.15	0	-1.60%	Next Year





## Recommendation Rating >

	2.1			
1	2	3	4	5
Strong	Buy	Hold	Under-	Sell
Buy			perform	

-4.89%

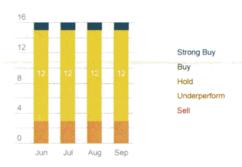
N/A

Past 5 Years (per

Celebrity Mobile Prery Yahoo Finance on Firefox » Home Mail Flickr Tumble News Sports Finance Answers Groups S&P 500 **Dow 30** Nasdaq 2,139.12 18,120.17 5,235.03 -9.54 (-0.18 %) -0.04 (0.00 %) -3.63 (-0.02 %) PNW **○** Fidelity Watch Live: Yahoo Finance editor-in-chief Andy Serwer hosts panel on global volatility Pinnacle West Capital Corporation (PNW) ☆ Add to watchlist Quote Lookup NYSE - NYSE Real Time Price. Currency in USD **76.88** +0.59 (+0.77%) **76.88** 0.00 (0.00%) People also watch: NI SCG PEG DTE TE At close: 4:03 PM EDT After hours: 4:23 PM EDT Profile Holders Summary Conversations Statistics Financials **Options** Historical Data Analysts Currency in USD **Earnings Estimate** Current Qtr Next Qtr Current Year Next Year No. of Analysts 7 7 14 17 2.45 3.99 Avg. Estimate 0.37 4.2 Low Estimate 2.29 0.26 3.92 4.16 High Estimate 2.55 0.52 4.03 4.25 Year Ago EPS 2.3 0.37 3.92 3.99 Revenue Estimate Current Qtr. Next Qtr Current Year Next Year No. of Analysts 5 5 10 13 Avg. Estimate 1.22B 758.33M 3.55B 3.67B Low Estimate 3.5B 3.56B 1.2B 734.09M High Estimate 1.24B 794.88M 3.6B 3.88B Year Ago Sales 3.5B 1.2B 734.43M 3.55B Sales Growth (year/est) 1.60% 3.30% 1.60% 3.40% **Earnings History** 9/29/2015 12/30/2015 3/30/2016 6/29/2016 EPS Est. 2.32 0.26 0.12 1.14 **EPS Actual** 0.37 0.04 1.08 2.3 Difference -0.02 0.11 -0.08 -0.06

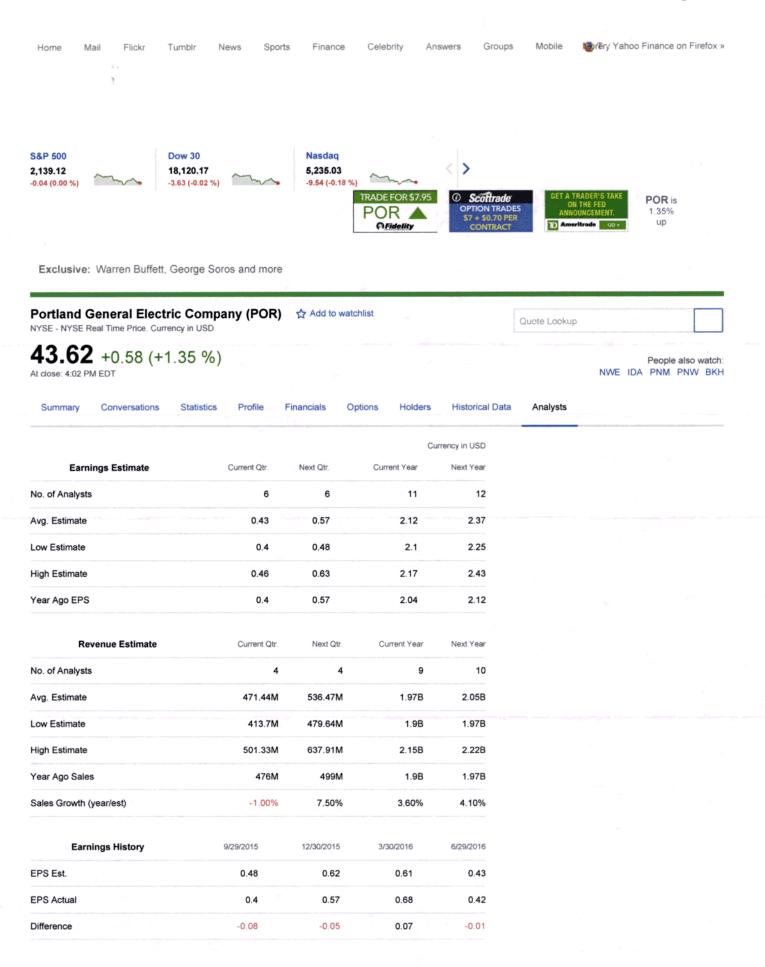
Earnings History		9/29/2015	12	2/30/2015	3/30/2016	6/29/2016
Surprise %		-0.90%		42.30%	-66.70%	-5.30%
EPS Trend		Current Qtr.	Next	Qtr.	Current Year	Next Year
Current Estimate		2.45	(	0.37	3.99	4.2
7 Days Ago		2.45	(	0.37	3.99	4.2
30 Days Ago		2.45	(	0.37	3.99	4.2
60 Days Ago		2.38	(	).33	3.99	4.2
90 Days Ago		2.38	(	0.33	3.99	4.2
EPS Revisions		Current Qtr.	Ne	ext Qtr.	Current Year	Next Year
Up Last 7 Days		N/A		N/A	N/A	N/A
Up Last 30 Days		N/A		N/A	N/A	N/A
Down Last 30 Days		N/A		N/A	N/A	N/A
Down Last 90 Days		N/A		N/A	N/A	N/A
Growth Estimates	PNW		Industry		Sector	S&P 500
Current Qtr.	6.50%		3.23			
Next Qtr.	N/A		-0.00			
Current Year	1.80%		1.70			
Next Year	5.30%		0.15			
Next 5 Years (per annum)	3.80%		0.07			
Past 5 Years (per	-14.74%		N/A			





#### Recommendation Rating >





9/29/2015	12/30/2015	3/30/2016	6/29/2016
-16.70%	-8.10%	11.50%	-2.30%
Current Qtr.	Next Qtr.	Current Year	Next Yea
0.43	0.57	2.12	2.37
0.43	0.57	2.12	2.37
0.43	0.57	2.12	2.37
0.41	0.56	2.11	2.35
0.41	0.56	2.11	2.35
Current Qtr.	Next Qtr.	Current Year	Next Yea
N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A
POR	ndustry	Sector	S&P 500
	-16.70%  Current Qtr.  0.43  0.43  0.41  0.41  Current Qtr.  N/A  N/A  N/A	-16.70% -8.10%  Current Qtr. Next Qtr.  0.43 0.57  0.43 0.57  0.43 0.57  0.41 0.56  0.41 0.56  Current Qtr. Next Qtr.  N/A N/A  N/A N/A  N/A N/A  N/A N/A	-16.70%

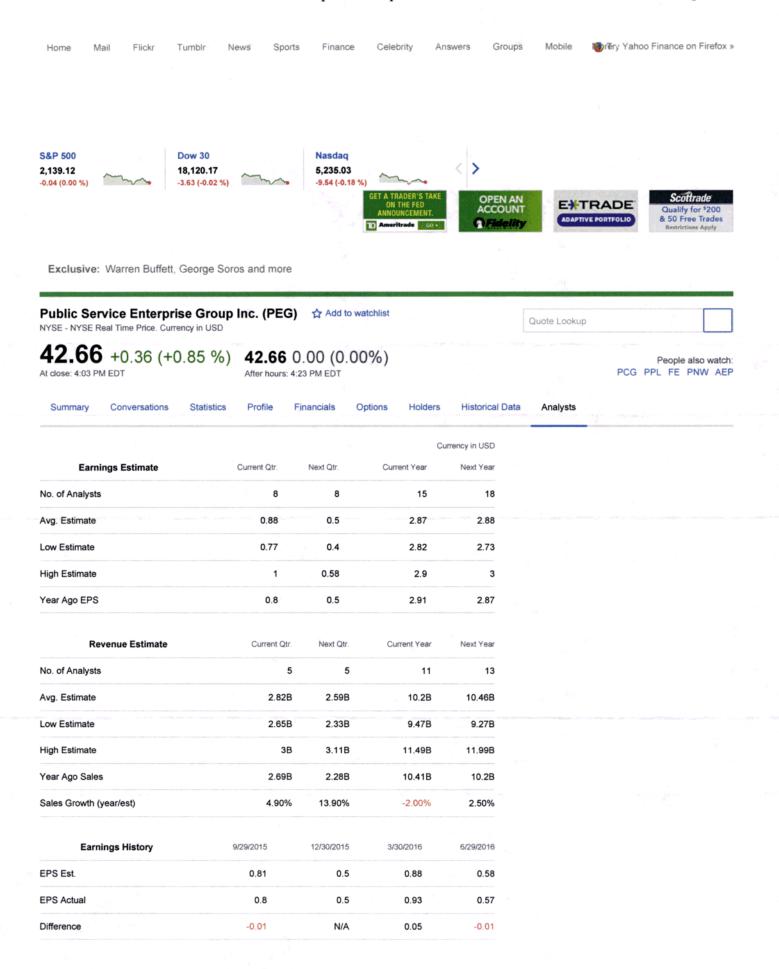
Growth Estimates	POR	Industry	Sector	S&P 500
Current Qtr.	7.50%	3.23		
Next Qtr.	N/A	-0.00		
Current Year	3.90%	1.70		
Next Year	11.80%	0.15		
Next 5 Years (per annum)	6.30%	0.07		
Past 5 Years (per annum)	7.84%	N/A		



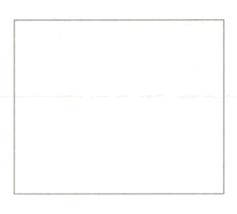


#### Recommendation Rating >





Earnings History		9/29/2015	12	2/30/2015	3/30/2016	6/29/2016
Surprise %		-1.20%		N/A	5.70%	-1.70%
EPS Trend		Current Qtr.	Next	Qtr.	Current Year	Next Year
Current Estimate		0.88		0.5	2.87	2.88
7 Days Ago		0.9	0	).49	2.88	2.88
30 Days Ago		0.9	0	).49	2.88	2.88
60 Days Ago		0.88	O	).52	2.88	2.88
90 Days Ago		0.87	O	).51	2.87	2.89
EPS Revisions		Current Qtr.	Ne	ext Qtr.	Current Year	Next Year
Up Last 7 Days		1		2	1	N/A
Up Last 30 Days		1		2	*** • <b>1</b> - •	N/A
Down Last 30 Days		N/A		N/A	1	N/A
Down Last 90 Days	2	N/A		N/A	N/A	N/A
Growth Estimates	PEG		Industry		Sector	S&P 500
Current Qtr.	10.00%		3.23			
Next Qtr.	N/A		-0.00			
Current Year	-1.40%		1.70			
Next Year	0.30%		0.15			





#### Recommendation Rating >



1.42%

2.53%

0.07

N/A

Next 5 Years (per

Past 5 Years (per

annum)

Home Mail Flickr Tumblr News Sports Finance Celebrity Answers Groups Mobile mrery Yahoo Finance on Firefox » S&P 500 **Dow 30** Nasdaq 2,139.12 18,120.17 5,235.03 -0.04 (0.00 %) -3.63 (-0.02 %) -9.54 (-0.18 %) w/ \$10K DEPOSIT Exclusive: Warren Buffett, George Soros and more SCANA Corp. (SCG) Add to watchlist Quote Lookup NYSE - NYSE Real Time Price. Currency in USD **72.85** +0.93 (+1.29 %) **72.85** 0.00 (0.00%) People also watch: At close: 4:03 PM EDT After hours: 4:23 PM EDT PNW WEC TE PEG WR Summary Profile Options Conversations Statistics Financials Holders **Historical Data** Analysts Currency in USD **Earnings Estimate** Current Qtr. Next Qtr Current Year Next Year No. of Analysts 7 7 10 10 Avg. Estimate 1.07 0.91 3.97 4.18 Low Estimate 0.94 0.85 3.84 4.03 High Estimate 1.18 0.97 4.06 4.32 Year Ago EPS 1.04 0.69 3.81 3.97 **Revenue Estimate** Current Qtr. Next Qtr Current Year Next Year No. of Analysts 3 3 9 Avg. Estimate 1.14B 1.35B 4.54B 4.7B Low Estimate 959.33M 1.01B 4.05B 4.17B High Estimate 1.23B 1.82B 5.12B 5.29B Year Ago Sales 1.07B 956M 4.38B 4.54B Sales Growth (year/est) 6.60% 40.90% 3.70% 3.50% **Earnings History** 9/29/2015 12/30/2015 3/30/2016 6/29/2016 EPS Est. 0.96 0.75 1.34 0.74 **EPS Actual** 1.04 0.69 0.74 1.23 Difference 0.08 -0.06 -0.11 N/A

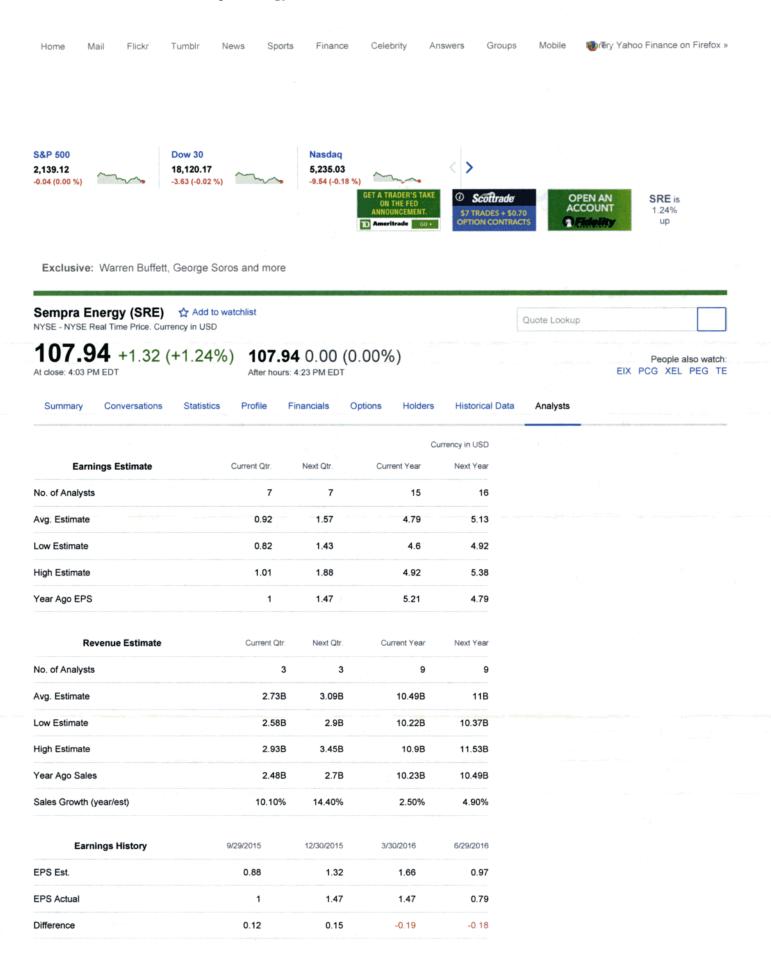
<b>Earnings History</b>		9/29/2015	12	/30/2015	3/30/2016	6/29/2016
Surprise %		8.30%		-8.00%	-8.20%	N/A
EPS Trend		Current Qtr.	Next	Qtr.	Current Year	Next Year
Current Estimate		1.07	0	.91	3.97	4.18
7 Days Ago		1.05	0	.91	3.97	4.18
30 Days Ago		1.05	0	.91	3.96	4.16
60 Days Ago		1.05	0	.94	3.95	4.15
90 Days Ago		1.05	0	.94	3.94	4.16
EPS Revisions		Current Qtr.	No	xt Qtr.	Current Year	Next Year
Up Last 7 Days		N/A		N/A	N/A	1
Up Last 30 Days		N/A		N/A	N/A	1
Down Last 30 Days		N/A		N/A	1	1
Down Last 90 Days		N/A		N/A	N/A	N/A
Growth Estimates	SCG		Industry		Sector	S&P 500
Current Qtr.	2.90%		3.23			
Next Qtr.	31.90%		-0.00			
Current Year	4.20%		1.70			
Next Year	5.30%		0.15			
Next 5 Years (per annum)	5.40%		0.07			
Past 5 Years (per annum)	6.93%		N/A			





## Recommendation Rating >

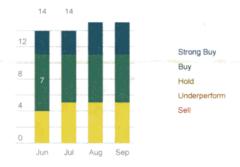




5.11 5.11 5.11 5.29	4.79 4.79 4.79 4.82	1.57 1.57 1.55	0.92 0.92 0.92	Current Estimate 7 Days Ago
5.17	4.79			7 Days Ago
		1.55	0.92	
5.25	4.82			30 Days Ago
		1.43	0.97	60 Days Ago
5.34	4.86	1.42	0.97	90 Days Ago
Next Yea	Current Year	Next Qtr.	Current Qtr.	EPS Revisions
N/A	N/A	N/A	N/A	Up Last 7 Days
N/A	N/A	1	N/A	Up Last 30 Days
N/A	N/A	N/A	N/A	Down Last 30 Days
N/A	N/A	N/A	N/A	Down Last 90 Days
	Sector	ndustry		Growth Estimates

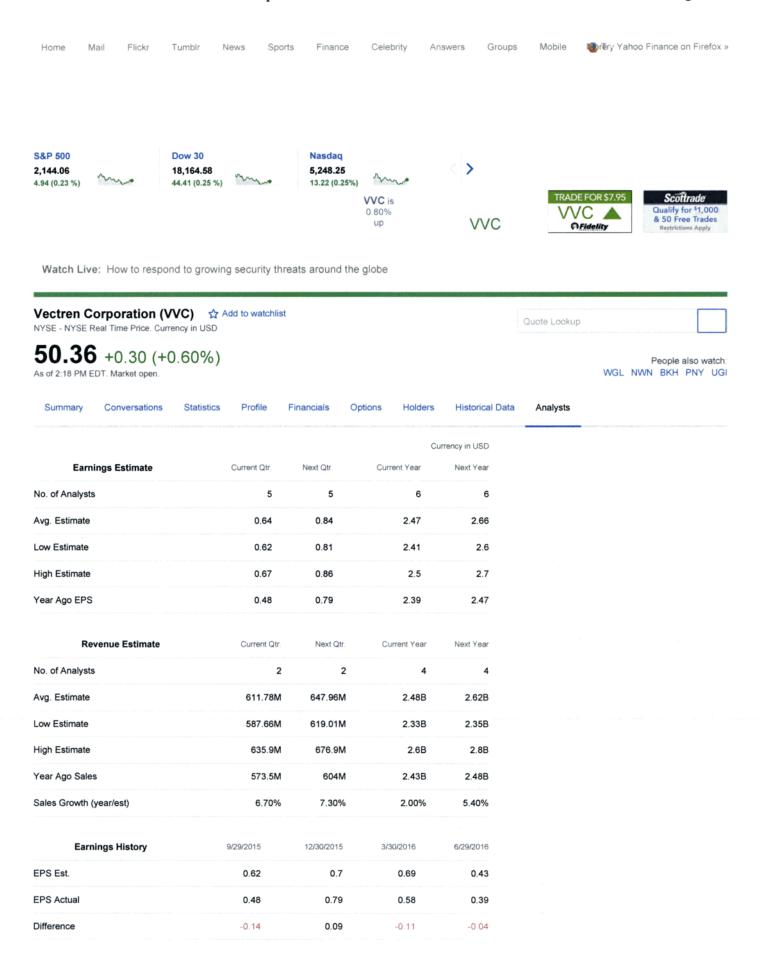
Growth Estimates	SRE	Industry	Sector	
Current Qtr.	-8.00%	3.23		
Next Qtr.	6.80%	-0.00		
Current Year	-8.10%	1.70		
Next Year	7.10%	0.15		
Next 5 Years (per annum)	6.78%	0.07		
Past 5 Years (per annum)	3.30%	N/A		



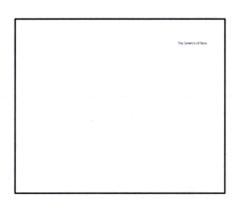


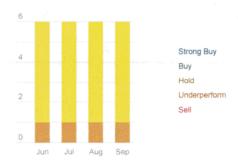
## Recommendation Rating >





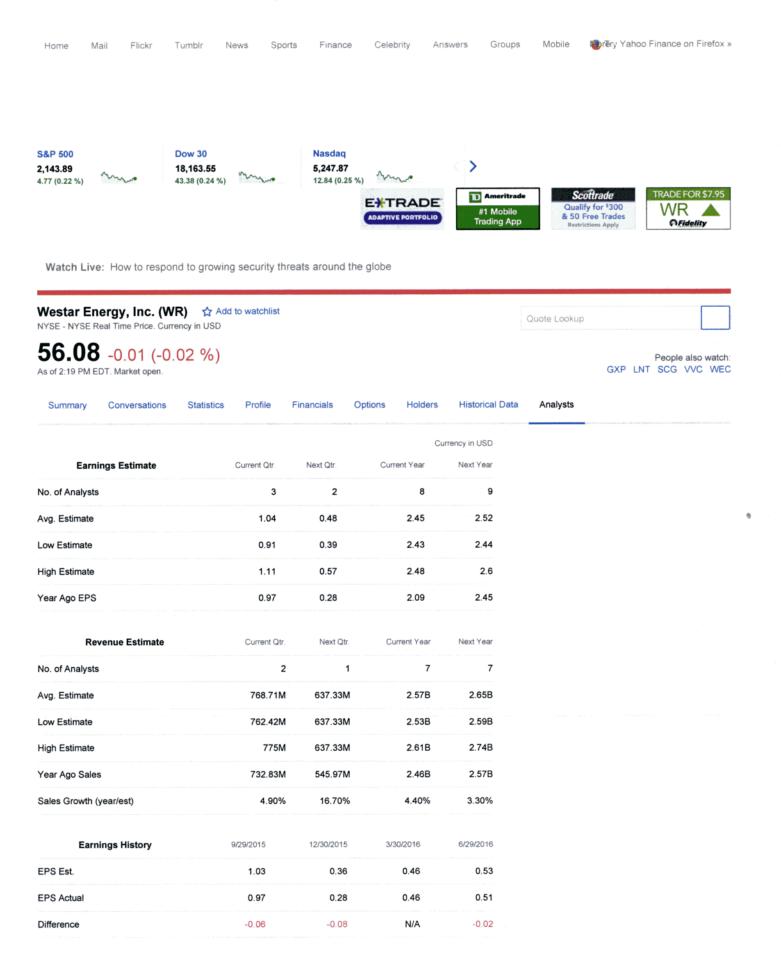
<b>Earnings History</b>		9/29/2015	12/30/2015	3/30/2016	6/29/2016
Surprise %		-22.60%	12.90%	-15.90%	-9.30%
EPS Trend		Current Qtr.	Next Otr.	Current Year	Next Year
Current Estimate		0.64	0.84	2.47	2.66
7 Days Ago		0.64	0.84	2.47	2.66
30 Days Ago		0.63	0.85	2.47	2.67
60 Days Ago		0.61	0.82	2.47	2.67
90 Days Ago		0.61	0.82	2.47	2.67
EPS Revisions		Current Qtr.	Next Qtr.	Current Year	Next Year
Jp Last 7 Days		N/A	N/A	N/A	N/A
Up Last 30 Days		1	N/A	N/A	N/A
Down Last 30 Days		N/A	N/A	N/A	N/A
Down Last 90 Days		N/A	N/A	N/A	N/A
Growth Estimates	·VVC		industry	Sector	S&P 500
Current Qtr.	33.30%		0.46		
Next Qtr.	6.30%		0.00		
Current Year	3.30%		-0.03		
Next Year	7.70%		0.07		
Next 5 Years (per annum)	5.00%		0.04		
Past 5 Years (per	8.87%		N/A		





## Recommendation Rating >





Earnings History		9/29/2015	12/30/2015	3/30/2016	6/29/2016
Surprise %		-5.80%	-22.20%	N/A	-3.80%
EPS Trend	С	current Qtr.	Next Qtr.	Current Year	Next Year
Current Estimate		1.04	0.48	2.45	2.52
7 Days Ago		1.04	0.48	2.45	2.52
30 Days Ago		1.04	0.43	2.45	2.52
60 Days Ago		1.02	0.43	2.45	2.53
90 Days Ago		1.02	0.43	2.44	2.53
EPS Revisions		Current Qtr.	Next Qtr.	Current Year	Next Year
Up Last 7 Days		N/A	N/A	N/A	N/A
Up Last 30 Days		N/A	N/A	N/A	N/A
Down Last 30 Days		N/A	N/A	N/A	N/A
Down Last 90 Days		N/A	N/A	N/A	N/A
Growth Estimates	WR	· tr	ndustry	Sector	S&P 500
Current Qtr.	7.20%		3.23		
Next Qtr.	71.40%		-0.00		
Current Year	17.20%		1.70		





#### Recommendation Rating >



2.90%

4.45%

3.76%

0.15

0.07

N/A

Next 5 Years (per

Past 5 Years (per

Next Year

annum)

Groups Mobile Try Yahoo Finance on Firefox » Mail Flickr Tumblr News Sports Finance Celebrity Answers Home S&P 500 **Dow 30** Nasdaq > 18,164.70 5,248.59 2.144.22 13.56 (0.26 %) 5.10 (0.24 %) 44.53 (0.25 %) w/ \$50K Deposit Watch Live: How to respond to growing security threats around the globe Xcel Energy Inc. (XEL) ☆ Add to watchlist Quote Lookup NYSE - NYSE Real Time Price. Currency in USD 41.56 -0.12 (-0.29 %) People also watch: TE WEC PNW CNP PEG Profile Financials Options Holders Historical Data Analysts Summary Conversations Statistics Currency in USD **Earnings Estimate** Current Qtr. Next Qtr. Current Year Next Year 5 16 No. of Analysts 15 Avg. Estimate 0.88 0.47 2.2 2.32 Low Estimate 0.83 0.43 2.17 2.27 High Estimate 0.9 0.52 2.22 2.35 2.2 Year Ago EPS 0.41 2.09 0.84 Current Year **Revenue Estimate** Current Qtr. Next Qtr. Next Year No. of Analysts 3 3 10 11 Avg. Estimate 3.44B 2.95B 11.66B 11.94B Low Estimate 11.38B 2.95B 2.83B 11.22B High Estimate 4.28B 3.03B 12.57B 12.99B Year Ago Sales 2.9B 2.65B 11.02B 11.66B Sales Growth (year/est) 18.60% 11.50% 5.80% 2.40% 9/29/2015 12/30/2015 3/30/2016 6/29/2016 **Earnings History** EPS Est. 0.8 0.4 0.47 0.4 0.47 0.39 **EPS Actual** 0.41 0.84 Difference 0.04 0.01 N/A -0.01

Familiana Mintana		9/29/2015	12/30/2015	3/30/2016	6/29/2016
Earnings History Surprise %		<sup>4</sup> 5.00%	2.50%	N/A	-2.50%
Sulplise 70		3.0070	2.50%	19/2	2.5570
EPS Trend	(	Current Qtr.	Next Qtr.	Current Year	Next Year
Current Estimate		0.88	0.47	2.2	2.32
7 Days Ago		0.88	0.47	2.2	2.32
30 Days Ago		0.89	0.46	2.2	2.31
60 Days Ago		0.86	0.46	2.2	2.32
90 Days Ago		0.86	0.46	2.2	2.32
<b>EPS Revisions</b>		Current Qtr.	Next Qtr.	Current Year	Next Year
Up Last 7 Days		N/A	N/A	N/A	1
Up Last 30 Days		1	1	1	2
Down Last 30 Days		N/A	N/A	N/A	N/A
Down Last 90 Days		N/A	N/A	N/A	N/A
Growth Estimates	XEL		Industry	Sector	S&P 500
Current Qtr.	4.80%		3.23		
Next Qtr.	14.60%		-0.00		
Current Year	5.30%		1.70		
Next Year	5.50%		0.15		
Next 5 Years (per annum)	5.42%		0.07		
Past 5 Years (per	3.19%		N/A		





## Recommendation Rating >



annum)

# **SCHEDULES**

SCHEDULE JAC - 1 Page 1 of 2

## WEIGHTED AVERAGE COST OF CAPITAL

(Dollars in Thousands)

Line <u>No</u>	Description	Capitalization Per Company	RUCO Adjustments	UCO Adjusted Capitalization	Capital <u>Ratio</u>	Cost Rate	Weighted Cost
1	Long Term Debt	\$ 3,728,555	\$ 7	\$ 3,728,555	44.20%	5.13%	2.27%
2	Preferred Stock	\$ æ	\$ **	\$ -	0.00%	0.00%	0.00%
3	Common Equity	\$ 4,706,351	\$ 2	\$ 4,706,351	55.80%	9.42%_	5.26%
4	TOTAL CAPITALIZATION	\$8,434,906	\$ -	 \$8,434,906	100.00%	-	7.53%

#### Cost of Capital Calculation Fair Value Rate Base (FVRB) and Fair Value Rate of Return (FVROR)

#### RUCO Recommended (Dollars in Thousands)

#### Calculation of RUCO Fair Value Rate Base (FVRB)

line						Weighted
No.	Rate Base Estimate	-	Amount	Weighting	2	Amount
1	Original Cost Rate Base (OCRB) - RUCO Recommended	\$	6,451,009	50%	\$	3,225,505
2	Reconstruction Cost New (RCND) Rate Base - RUCO Recommended	\$	12,859,542	50%		6,429,771
3	Fair Value Rate Base (FVRB)				\$	9,655,276
4					250	
5	Appreciation above OCRB				\$	3,204,267
6	FV/OCRB Multiple		1.50			

#### Calculation of RUCO Fair Value Rate of Return (FVROR)

					Cost	Weighted
	Capital		Amount	Percent	Rate	Cost
7	Long-Term Debt	\$	2,851,596	29.53%	5.13%	1.52%
8	Common Equity		3,599,413	37.28%	9.42%	3.51%
9	Capital Financing OCRB	\$	6,451,009			
10	B 520					
11	3 Fair Value Increment	\$	3,204,267	33.19%	1.00%	0.33%
12	Planter Back and Associated Towns and Associated					
13	Fair Value Rate of Return	s	9,655,276	100.00%		5.36%

Sources:

<sup>&</sup>lt;sup>1</sup> Radigan Direct, Schedule FWR-1

<sup>&</sup>lt;sup>2</sup> Radigan Direct, Schedule FWR-1

 $<sup>^3</sup>$  RUCO adopts the Company proposed 1.0 % cost rate to be assigned to the fair value increment.

9.42%

# Cost of Common Equity As Obtained from RUCO's Proxy Group of Companies

Line No			Estimated Cost	Weight Factor	Weighted Cost
1	Discounted Cash Flow Model ("DCF")	Schedule JAC - 3	8.45%	40%	3.40%
2	Capital Asset Pricing Model ("CAPM")	Schedule JAC - 4	7.40%	20%	1.50%
3	Comparable Earnings Model ("CE")	Schedule JAC - 5	10.31%	40%	4.10%
4	Indicated Cost of Common Equity		8.72%		
5	Indicated Cost of Equity after Weighting A	djustment			9.00%
	As	Cost of Common Obtained from Dr. Villadsen'	s Nuclear Subsample	2	
	As			2	
_ine	As			Weight Factor	Weighted Cost
No		Obtained from Dr. Villadsen'	S Nuclear Subsample  Estimated  Cost	Weight Factor	Cost
	As  Discounted Cash Flow Model ("DCF")		s Nuclear Subsample  Estimated	Weight	
No		Obtained from Dr. Villadsen'	S Nuclear Subsample  Estimated  Cost	Weight Factor	Cost
<u>No</u> 1	Discounted Cash Flow Model ("DCF")	Obtained from Dr. Villadsen' Schedule JAC - 3	Estimated Cost 8.85%	Weight Factor	3.54%
No 1 2	Discounted Cash Flow Model ("DCF")  Capital Asset Pricing Model ("CAPM")	Obtained from Dr. Villadsen' Schedule JAC - 3 Schedule JAC - 4	Estimated Cost  8.85%  7.28%	Weight Factor 40%	3.54% 1.46%

**RUCO Recommended Cost of Equity** 

#### CONSTANT GROWTH DCF ANALYSIS Based on

#### RUCO's Electric Sample Companies

		(A) Current	(B)	(C)	(D)	(E)	(F)	(G)	(H) Expected	(1)
ine		Dividend	Historic Retention	Projected Retention	Historic	Projected Per Share	Projected EPS	Average	Dividend	DCF
No	Proxy Group Companies	(Da/Pa)	Growth	Growth	Growth Rate	Growth Rates	Growth	Growth	(D./Pa)	Rates
1	ALLETE	3.5%	2.7%	3.0%	4.5%	3.8%	5.00%	3.8%	3.5%	7.3%
2	Alliant Energy	3.2%	4.0%	4.7%	5.8%	4.8%	6.60%	5.2%	3.2%	8.4%
3	American Electric Power	3.6%	3.8%	3.8%	4.2%	4.3%	2.31%	3.7%	3.6%	7.3%
4	Ameren Corp	3.5%	2.6%	3.2%	NMF	4.5%	5.20%	3.9%	3.5%	7.4%
5	CMS Energy Corp.	3.0%	5.2%	5.0%	9.7%	6.2%	7.27%	6.7%	3.1%	9.8%
6	Consolidated Edison	3.6%	3.3%	2.8%	2.7%	3.0%	1.98%	2.8%	3.7%	6.4%
7	Dominion Resources	3.8%	3.6%	4.3%	3.3%	8.0%	5.98%	5.0%	3.9%	8.9%
8	DTE Energy	3.3%	3.6%	3.8%	5.2%	5.3%	5.35%	4.7%	3.4%	8.0%
9	Edison International	2.7%	8.4%	5.5%	3.0%	6.2%	2.26%	5.1%	2.8%	7.8%
10	El Paso Electric	2.7%	5.9%	4.0%	5.8%	5.0%	7.00%	5.5%	2.8%	8.3%
11	Entergy Corp.	4.6%	5.2%	4.5%	2.5%	2.7%	NMF	3.7%	4.7%	8.4%
2	Great Plains Energy	3.8%	2.3%	2.3%	3.0%	4.2%	5.00%	3.4%	3.9%	7.3%
3	IDACORP Inc.	2.9%	5.6%	4.0%	7.3%	4.8%	4.00%	5.2%	2.9%	8.1%
4	MGE Energy	2.1%	5.3%	5.8%	5.0%	5.3%	4.00%	5.1%	2.2%	7.3%
5	NextEra Energy	2.9%	6.1%	3.0%	7.0%	7.2%	NMF	5.8%	2.9%	8.7%
6	OGE Energy	3.5%	6.5%	3.3%	7.0%	5.3%	4.30%	5.3%	3.6%	8.9%
17	Otter Tail Corp.	3.5%	1.8%	2.3%	8.0%	4.3%	6.00%	4.5%	3.6%	8.1%
8	PG&E Corp.	3.2%	1.8%	4.2%	2.5%	7.8%	5.70%	4.4%	3.3%	7.7%
9	Pinnacle West Capital	3.3%	3.7%	3.5%	4.7%	4.2%	3.80%	4.0%	3.4%	7.4%
20	Portland General	3.0%	3.7%	3.5%	4.0%	5.0%	6.30%	4.5%	3.1%	7.6%
21	Public Service Enterprise	3.9%	6.2%	4.5%	4.8%	3.5%	1.42%	4.1%	4.0%	8.1%
2	SCANA Corp.	3.2%	4.2%	4.5%	4.0%	4.8%	5.40%	4.6%	3.3%	7.9%
23	Sempra Energy	2.9%	5.3%	4.0%	6.3%	6.0%	6.78%	5.7%	3.0%	8.7%
24	Vectren Corp.	3.3%	2.6%	4.7%	2.7%	6.3%	5.00%	4.3%	3.3%	7.6%
25	Westar Energy	2.7%	3.6%	4.7%	5.3%	4.7%	4.45%	4.5%	2.7%	7.3%
26	Xcel Energy, Inc.	3.4%	4.5%	4.0%	5.0%	5.2%	5.42%	4.8%	3.4%	8.2%
27										
29	Mean	3.28%	4.28%	3.96%	4.93%	5.10%	4.86%	4.62%	3.35%	7.96%
31										
32 33 34	Median	3.28%	3,89%	4.00%	4.75%	4.92%	5.10%	4.56%	3.35%	7.97%
5	Composite-Mean		7.63%	7.31%	8.28%	8.45%	8.20%	7.96%		
37	Composite-Median		7.24%	7.35%	8.10%	8.27%	8.45%	7.92%		

# CONSTANT GROWTH DCF ANALYSIS Based on RUCO's Nuclear Subsample Companies

		(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(1)
		Current							Expected	
		Dividend	Historic	Projected	Five Year	Projected	Projected		Dividend	
e		Yield	Retention	Retention	Historic	Per Share	EPS	Average	Yield	DCF
	Proxy Group Companies	(D <sub>n</sub> /P <sub>n</sub> )	Growth	Growth	Growth Rate	Growth Rates	Growth	Growth	(D./Pa.	Rates
1	Alliant Energy	3.2%	4.0%	4.7%	5.8%	4.8%	6.6%	5.2%	3.2%	8.4%
1	Ameren Corp.	3.5%	2.6%	3.2%	NMF	4.5%	5.2%	3.9%	3.5%	7.4%
E	Dominion Resources	3.8%	3.6%	4.3%	3.3%	8.0%	6.0%	5.0%	3.9%	8.9%
C	DTE Energy	3.3%	3.6%	3.8%	5.2%	5.3%	5.4%	4.7%	3.4%	8.0%
E	Entergy Corp.	4.6%	5.2%	4.5%	2.5%	2.7%	NMF	3.7%	4.7%	8.4%
1	NextEra Energy	2.9%	6.1%	3.0%	7.0%	7.2%	NMF	5.8%	2.9%	8.7%
F	PG&E Corp.	3.2%	1.8%	4.2%	2.5%	7.8%	5.7%	4.4%	3.3%	7.7%
F	Pinnacle West Capital	3.3%	3.7%	3.5%	4.7%	4.2%	3.8%	4.0%	3.4%	7.4%
F	Public Service Enterprise	3.9%	6.2%	4.5%	4.8%	3.5%	1.4%	4.1%	4.0%	8.1%
5	SCANA Corp.	3.2%	4.2%	4.5%	4.0%	4.8%	5.4%	4.6%	3.3%	7.9%
-										
٨	Mean	3.49%	4.09%	4.02%	4.42%	5.28%	4.93%	4.53%	3.57%	8.109
	Median	3.31%	3.82%	4.25%	4.67%	4.83%	5.38%	4.49%	3.39%	8.07%
-	Composite-Mean		7.66%	7.58%	7.98%	8.85%	8.50%	8.10%		
-	Composite-Median		7.21%	7.64%	8.05%	8.22%	8.76%	7.88%		

Note: Negative values not used in calculations.

Sources:

Column (A) - Schedule JAC - 3, page 3 of 4

Column (B) - Schedule JAC - 3, page 4 of 4

Column (C) - Schedule JAC - 3, page 4 of 4

Column (C) - Schedule JAC - 3, page 4 of 4

Column (D) and Column (E) - Schedule JAC - 3, page 2 of 4

Column (F) See Yahoo Finance, Analyst EPS Growth Estimates - Next 5 Years - Attachment 7

Column (G) - Average Columns (B) through (F)

Column (H) - Column (A) \* [1 + Column (G)]

Column (I) - Column (G) + Column (H)

## PROXY GROUP -- DIVIDEND YIELD

		(A)	(B)	(C)	(D)	(E)
Line		_	Septemb	er-Novembe	er, 2016	
<u>No</u>	Proxy Group Companies	DPS	<u>High</u>	Low	<u>Average</u>	Yield
1	ALLETE	\$2.08	\$64.57	\$56.48	\$60.02	3.47%
2	Alliant Energy	\$1.18	\$40.60	\$34.88	\$37.43	3.15%
3	American Electric Power	\$2.24	\$66.96	\$58.16	\$62.84	3.56%
4	Ameren Corp.	\$1.70	\$51.91	\$46.84	\$49.12	3.46%
5	CMS Energy Corp.	\$1.24	\$44.44	\$38.78	\$41.38	3.00%
6	Consolidated Edison	\$2.68	\$79.54	\$68.76	\$73.60	3.64%
7	Dominion Resources	\$2.80	\$77.32	\$69.51	\$73.68	3.80%
8	DTE Energy	\$3.08	\$97.60	\$89.66	\$93.30	3.30%
9	Edison International	\$1.92	\$76.30	\$67.44	\$71.47	2.69%
10	El Paso Electric	\$1.24	\$48.75	\$42.49	\$45.35	2.73%
11	Entergy Corp.	\$3.40	\$81.83	\$66.71	\$74.10	4.59%
12	Great Plains Energy	\$1.05	\$28.70	\$26.33	\$27.34	3.84%
13	IDACORP Inc.	\$2.20	\$81.55	\$72.93	\$76.62	2.87%
14	MGE Energy	\$1.23	\$63.55	\$53.48	\$57.36	2.14%
15	NextEra Energy	\$3.48	\$128.87	\$110.49	\$121.77	2.86%
16	OGE Energy	\$1.10	\$33.10	\$29.57	\$31.12	3.53%
17	Otter Tail Corp.	\$1.25	\$39.75	\$33.08	\$35.41	3.54%
18	PG&E Corp.	\$1.96	\$64.40	\$57.63	\$60.71	3.23%
19	Pinnacle West Capital	\$2.50	\$80.19	\$70.86	\$75.10	3.33%
20	Portland General	\$1.28	\$44.32	\$40.28	\$42.29	3.03%
21	Public Service Enterprise	\$1.64	\$44.01	\$39.28	\$41.57	3.94%
22	SCANA Corp.	\$2.30	\$75.92	\$67.31	\$71.11	3.23%
23	Sempra Energy	\$3.02	\$111.40	\$92.95	\$103.71	2.91%
24	Vectren Corp.	\$1.60	\$52.04	\$46.52	\$49.05	3.26%
25	Westar Energy	\$1.52	\$57.49	\$54.57	\$56.54	2.69%
26	Xcel Energy, Inc.	\$1.36	\$43.49	\$38.00	\$40.56	3.35%
27						
28	Average					3.28%

## Sources:

Column (A) - Value Line Investment Survey - Current Quarterly Dividend, Annualized Columns (B), (C), and (D) - Yahoo Finance

#### PROXY GROUP -- PER SHARE GROWTH RATES

Line		5-1	ear Historic	Growth Rat	es	Est'd '12-'14 to '18-'20 Growth Rates				
<u>No</u>	<b>Proxy Group Companies</b>	EPS	DPS	<u>BVPS</u>	Average	EPS	DPS	BVPS	Average	
1	ALLETE	5.0%	2.5%	6.0%	4.5%	4.0%	3.5%	4.0%	3.8%	
2	Alliant Energy	7.0%	6.5%	4.0%	5.8%	6.0%	4.5%	4.0%	4.8%	
3	American Electric Power	3.5%	4.0%	5.0%	4.2%	4.0%	5.0%	4.0%	4.3%	
4	Ameren Corp.	NMF	NMF	NMF	NMF	6.0%	4.0%	3.5%	4.5%	
5	CMS Energy Corp.	8.5%	16.5%	4.0%	9.7%	6.0%	6.5%	6.0%	6.2%	
6	Consolidated Edison	3.0%	1.5%	3.5%	2.7%	2.5%	3.0%	3.5%	3.0%	
7	Dominion Resources	1.5%	7.0%	1.5%	3.3%	10.0%	8.0%	6.0%	8.0%	
8	DTE Energy	6.5%	5.0%	4.0%	5.2%	6.0%	5.5%	4.5%	5.3%	
9	Edison International	3.5%	4.0%	1.5%	3.0%	3.5%	9.5%	5.5%	6.2%	
10	El Paso Electric	4.0%	NMF	7.5%	5.8%	4.0%	7.0%	4.0%	5.0%	
11	Entergy Corp.	NMF	1.5%	3.5%	2.5%	2.0%	3.0%	3.0%	2.7%	
12	Great Plains Energy	4.0%	NMF	2.0%	3.0%	4.5%	5.5%	2.5%	4.2%	
13	IDACORP Inc.	8.0%	8.0%	6.0%	7.3%	3.0%	7.5%	4.0%	4.8%	
14	MGE Energy	7.0%	2.5%	5.5%	5.0%	7.0%	4.0%	5.0%	5.3%	
15	NextEra Energy	5.0%	8.5%	7.5%	7.0%	4.5%	11.0%	6.0%	7.2%	
16	OGE Energy	6.5%	6.0%	8.5%	7.0%	3.0%	9.5%	3.5%	5.3%	
17	Otter Tail Corp.	15.5%	0.5%	NMF	8.0%	6.0%	1.5%	5.5%	4.3%	
18	PG&E Corp.	NMF	1.5%	3.5%	2.5%	12.0%	7.0%	4.5%	7.8%	
19	Pinnacle West Capital	8.5%	2.0%	3.5%	4.7%	4.0%	5.0%	3.5%	4.2%	
20	Portland General	6.5%	2.5%	3.0%	4.0%	5.5%	6.0%	3.5%	5.0%	
21	Public Service Enterprise	NMF	2.5%	7.0%	4.8%	2.0%	5.0%	3.5%	3.5%	
22	SCANA Corp.	4.5%	2.5%	5.0%	4.0%	4.5%	5.0%	5.0%	4.8%	
23	Sempra Energy	1.5%	12.0%	5.5%	6.3%	8.0%	7.0%	3.0%	6.0%	
24	Vectren Corp.	3.5%	2.0%	2.5%	2.7%	9.0%	5.0%	5.0%	6.3%	
25	Westar Energy	9.0%	3.0%	4.0%	5.3%	6.0%	3.0%	5.0%	4.7%	
26	Xcel Energy, Inc.	6.0%	4.5%	4.5%	5.0%	5.5%	6.0%	4.0%	5.2%	
27	97000			-				-		
28	Average				4.9%				5.1%	

#### Sources:

Value Line Investment Survey - September 16, 2016 (See Attachment 1)
Value Line Investment Survey - October 28, 2016 (See Attachment 1)
Value Line Investment Survey - November 18, 2016 (See Attachment 1)

## PROXY GROUP -- GROWTH RATES - RETAINED TO COMMON EQUITY

Line		(A)	(B)	(C)	(D)	(E)		2046	2047	2040 104	
No	Proxy Group Companies	2011	2012	2013	2014	2015	Average	2016	2017	2019-'21	Average
1	ALLETE	2.9%	2.3%	2.2%	2.5%	3.6%	2.7%	3.0%	3.0%	3.0%	3.0%
2	Alliant Energy	3.3%	3.9%	4.9%	4.3%	3.4%	4.0%	4.0%	4.5%	5.5%	4.7%
3	American Electric Power	4.2%	3.5%	3.7%	3.8%	3.9%	3.8%	4.0%	4.0%	3.5%	3.8%
4	Ameren Corp.	2.8%	3.0%	1.9%	2.9%	2.5%	2.6%	3.0%	3.0%	3.5%	3.2%
5	CMS Energy Corp.	5.6%	5.0%	5.2%	5.0%	5.2%	5.2%	4.5%	5.5%	5.0%	5.0%
6	Consolidated Edison	3.1%	3.6%	3.6%	2.6%	3.5%	3.3%	2.5%	3.0%	3.0%	2.8%
7	Domínion Resources	4.0%	3.5%	4.2%	3.3%	2.9%	3.6%	3.5%	3.5%	6.0%	4.3%
8	DTE Energy	3.4%	3.5%	2.7%	5.2%	3.4%	3.6%	3.5%	4.0%	4.0%	3.8%
9	Edison International	6.3%	11.4%	8.1%	8.8%	7.2%	8.4%	5.5%	5.5%	5.5%	5.5%
10	El Paso Electric	10.0%	6.3%	4.9%	4.8%	3.4%	5.9%	4.0%	4.0%	4.0%	4.0%
11	Entergy Corp.	8.4%	5.2%	3.0%	4.4%	4.8%	5.2%	6.5%	3.5%	3.5%	4.5%
12	Great Plains Energy	2.0%	2.2%	3.2%	2.7%	1.6%	2.3%	1.5%	2.5%	3.0%	2.3%
13	IDACORP Inc.	6.5%	5.7%	5.6%	5.4%	4.8%	5.6%	4.5%	4.0%	3.5%	4.0%
14	MGE Energy	4.7%	4.9%	6.1%	6.4%	4.5%	5.3%	5.0%	5.5%	7.0%	5.8%
15	NextEra Energy	7.4%	5.6%	5.2%	6.0%	6.1%	6.1%	2.0%	4.0%	3.0%	3.0%
16	OGE Energy	7.7%	7.2%	7.3%	6.5%	4.0%	6.5%	3.5%	3.5%	3.0%	3.3%
17	Otter Tail Corp.	NMF	NMF	1.2%	2.2%	2.0%	1.8%	1.5%	2.0%	3.5%	2.3%
18	PG&E Corp.	3.4%	1.0%	0.2%	3.9%	0.7%	1.8%	3.0%	5.0%	4.5%	4.2%
19	Pinnacle West Capital	2.8%	4.1%	4.1%	3.5%	3.9%	3.7%	3.5%	3.5%	3.5%	3.5%
20	Portland General	4.1%	3.5%	2.9%	4.6%	3.3%	3.7%	3.5%	3.5%	3.5%	3.5%
21	Public Service Enterprise	8.6%	4.8%	4.4%	6.3%	6.8%	6.2%	4.5%	4.5%	4.5%	4.5%
22	SCANA Corp.	3.6%	3.9%	4.1%	4.9%	4.3%	4.2%	4.5%	4.5%	4.5%	4.5%
23	Sempra Energy	6.5%	5.1%	4.1%	5.0%	5.8%	5.3%	1.5%	4.0%	6.5%	4.0%
24	Vectren Corp.	1.9%	2.9%	1.2%	2.9%	4.2%	2.6%	4.0%	4.5%	5.5%	4.7%
25	Westar Energy	2.7%	4.0%	4.2%	4.3%	2.9%	3.6%	4.5%	4.5%	5.0%	4.7%
26	Xcel Energy, Inc.	4.3%	4.7%	4.5%	4.5%	4.3%	4.5%	4.0%	4.0%	4.0%	4.0%
27										LINE WALLS STOR	
28	Average						4.28%				3.96%

Source:

Value Line Investment Survey - September 16, 2016 (See Attachment 1)
Value Line Investment Survey - October 28, 2016 (See Attachment 1)
Value Line Investment Survey - November 18, 2016 (See Attachment 1)

# CAPITAL ASSET PRICING MODEL -- HISTORICAL MARKET RISK PREMIUM Based on

## **RUCO's Electric Sample Companies**

		1075	12220		2207		2200	0920
Line		[A] Risk Free	[B]		[C] Market Risk		[D] Beta x Market	[E] Estimated Cost
No	Proxy Group Companies	Rate	BETA		Premium		Risk Premium	of Equity
1	ALLETE	2.57%	0.75	X	6.87%	=	5.15%	7.72%
2	Alliant Energy	2.57%	0.75	X	6.87%	=	5.15%	7.72%
3	American Electric Power	2.57%	0.65	X	6.87%	=	4.46%	7.03%
4	Ameren Corp.	2.57%	0.70	X	6.87%	=:	4.81%	7.38%
5	CMS Energy Corp.	2.57%	0.65	X	6.87%	=	4.46%	7.03%
6	Consolidated Edison	2.57%	0.55	X	6.87%	=	3.78%	6.35%
7	Dominion Resources	2.57%	0.65	X	6.87%	=	4.46%	7.03%
8	DTE Energy	2.57%	0.70	X	6.87%	=	4.81%	7.38%
9	Edison International	2.57%	0.65	X	6.87%	=	4.46%	7.03%
10	El Paso Electric	2.57%	0.70	X	6.87%	=	4.81%	7.38%
11	Entergy Corp.	2.57%	0.65	X	6.87%	=	4.46%	7.03%
12	Great Plains Energy	2.57%	0.75	X	6.87%	=	5.15%	7.72%
13	IDACORP Inc.	2.57%	0.75	X	6.87%	=	5.15%	7.72%
14	MGE Energy	2.57%	0.70	X	6.87%	=	4.81%	7.38%
15	NextEra Energy	2.57%	0.65	X	6.87%	=	4.46%	7.03%
16	OGE Energy	2.57%	0.90	X	6.87%	=	6.18%	8.75%
17	Otter Tail Corp.	2.57%	0.85	X	6.87%	=	5.84%	8.41%
18	PG&E Corp.	2.57%	0.65	X	6.87%	=	4.46%	7.03%
19	Pinnacle West Capital	2.57%	0.70	X	6.87%	=	4.81%	7.38%
20	Portland General	2.57%	0.70	X	6.87%	=	4.81%	7.38%
21	Public Service Enterprise	2.57%	0.70	X	6.87%	=	4.81%	7.38%
22	SCANA Corp.	2.57%	0.70	X	6.87%	=	4.81%	7.38%
23	Sempra Energy	2.57%	0.80	X	6.87%	=	5.49%	8.06%
24	Vectren Corp.	2.57%	0.75	X	6.87%	=	5.15%	7.72%
25	Westar Energy	2.57%	0.70	X	6.87%	=	4.81%	7.38%
26	Xcel Energy, Inc.	2.57%	0.60	X	6.87%	=	4.12%	6.69%
27	Sample Average		0.704					7.40%

#### CAPITAL ASSET PRICING MODEL -- HISTORICAL MARKET RISK PREMIUM

Line			Based or	n				
No		RUCO's Nuc	lear Subsan	nple Co	ompanies			
1	Alliant Energy	2.57%	0.75	x	6.87%	=	5.15%	7.72%
2	Ameren Corp.	2.57%	0.70	X	6.87%	=	4.81%	7.38%
3	Dominion Resources	2.57%	0.65	X	6.87%	=	4.46%	7.03%
4	DTE Energy	2.57%	0.70	X	6.87%	=	4.81%	7.38%
5	Entergy Corp.	2.57%	0.65	X	6.87%	=	4.46%	7.03%
6	NextEra Energy	2.57%	0.65	X	6.87%	=	4.46%	7.03%
7	PG&E Corp.	2.57%	0.65	X	6.87%	=	4.46%	7.03%
8	Pinnacle West Capital	2.57%	0.70	X	6.87%	=	4.81%	7.38%
9	Public Service Enterprise	2.57%	0.70	X	6.87%	=	4.81%	7.38%
10	SCANA Corp.	2.57%	0.70	_×	6.87%	=	4.81%	7.38%
11	Subsample Average		0.685					7.28%

20 year Treasury Bonds	30 year Treasury Bonds				
September, 2016	2.02%	2.35%			
October, 2016	2.17%	2.50%			
November, 2016	2.54%	2.86%			
Average	2.24%	2.57%			

RUCO Risk-Free Rate

2.57%

#### REFERENCES

Column [A]: Federal Reserve Selected Interest Rates H.15 - Attachment 2
Column [B]: Value Line Investment Survey - January 15, 2016 - Attachment 1
Column [C]: JAC - 4, Page 2 of 2
Column [D]: [B] \* [C]
Column [E]: [A] + [D]

#### RISK PREMIUMS BASED ON STANDARD & POOR'S 500 COMPOSITE RETURNS and 20-YEAR U.S. TREASURY BOND YIELDS

Lina		[A]	[B]	[C]	[D] 20-YEAR	[E] RISK
No.	<u>Year</u>	<u>EPS</u>	BVPS	ROE	T-BOND	PREMIUM
1	1977	640.00	\$79.07	15.00%	7.90%	7.10%
2	1978	\$12.33	\$85.35 \$94.27	16.55%	8.86%	7.69%
3	1979	\$14.86	\$102.48	15.06%	9.97%	5.09%
4	1980	\$14.82	\$102.46	14.50%	11.55%	2.95%
5 6	1981	\$15.36		11.39%	13.50%	-2.11%
6	1982	\$12.64	\$112.46	12.23%	10.38%	1.85%
7	1983	\$14.03	\$116.93			2.16%
8	1984	\$16.64	\$122.47	13.90%	11.74% 11.25%	0.55%
9	1985	\$14.61	\$125.20	11.80%	8.98%	2.51%
10	1986	\$14.48	\$126.82	11.49%		
11	1987	\$17.50	\$134.07	13.42%	7.92%	5.50% 8.28%
12	1988	\$23.75	\$141.32	17.25%	8.97%	
13	1989	\$22.87	\$147.26	15.85%	8.81%	7.04%
14	1990	\$21.73	\$153.01	14.47%	8.19%	6.28%
15	1991	\$16.29	\$158.85	10.45%	8.22%	2.23%
16	1992	\$18.86	\$149.74	12.22%	7.29%	4.93%
17	1993	\$21.89	\$180.88	13.24%	7.17%	6.07%
18	1994	\$30.60	\$193.06	16.37%	6.59%	9.78%
19	1995	\$33.96	\$216.51	16.58%	7.60%	8.98%
20	1996	\$38.73	\$237.08	17.08%	6.83%	10.25%
21	1997	\$39.72	\$249.52	16.33%	6.69%	9.64%
22	1998	\$37.71	\$266.40	14.62%	5.72%	8.90%
23	1999	\$48.17	\$290.68	17.29%	6.20%	11.09%
24	2000	\$50.00	\$325.80	16.22%	6.23%	9.99%
25	2001	\$24.70	\$338.37	7.44%	5.63%	1.81%
26	2002	\$27.59	\$321.72	8.36%	5.43%	2.93%
27	2003	\$48.73	\$367.17	14.15%	4.96%	9.19%
28	2004	\$58.55	\$414.75	14.98%	5.04%	9.94%
29	2005	\$69.93	\$453.06	16.12%	4.64%	11.48%
30	2006	\$81.51	\$504.39	17.03%	5.00%	12.03%
31	2007	\$66.18	\$529.59	12.80%	4.91%	7.89%
32	2008	\$14.88	\$451.37	3.03%	4.36%	-1.33%
33	2009	\$50.97	\$513.58	10.56%	4.11%	6.45%
34	2010	\$77.35	\$579.14	14.16%	4.03%	10.13%
35	2011	\$86.95	\$613.14	14.59%	3.62%	10.97%
36	2012	\$86.51	\$666.97	13.52%	2.54%	10.98%
37	2013	\$100.20	\$715.84	14.49%	3.12%	11.37%
38	2014	\$102.31	\$726.96	14.18%	3.07%	11.11%
39	2015	\$86.53	\$737.54	11.82%	2.55%	9.27%
40	Average			13.70%	6.83%	6.87%

- [A]: Diluted earnings per share on the S&P 500 Composite Index.
- [B]: Book value per share on the S&P 500 Composite Index.
- [C]: Average of current- and prior year [B] / current year [A].
- [D]: Annual income returns on 20-year U.S. Treasury bonds.
- [E]: [C] [D]

Sources for [A] and [B]: Standard & Poor's 2015 Analysts' Handbook and <a href="https://ycharts.com/indicators/reports/sp">https://ycharts.com/indicators/reports/sp</a> 500 earnings

Source for [D]: Morningstar 2015 Classic Yearbook (Table A-7) and

U.S. Department of the Treasury

https://www.treasury.gov/Pages/default.aspx

Arizona Public Service Company Test Year Ending December 31, 2015 Docket No. E-01345A-16-0036

# COMPARABLE EARNINGS ANALYSIS RETURN ON COMMON EQUITY FOR RUCO'S ELECTRIC SAMPLE COMPANIES

Company	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2019 - 2021	10-Year Historical Average 2006-2015	5-Year Historical Average 2011-2015	5-Year Projected Average 2016-2020
ALLETE	11.6%	11.8%	10.0%	6.6%	7.7%	8.7%	8.1%	7.8%	7.8%	9.0%	8.0%	8.5%	8.5%	8.9%	8.3%	8.3%
Alliant Energy	9.1%	11.3%	9.3%	6.8%	9.9%	9.5%	10.3%	11.3%	10.9%	10.0%	11.0%	11.0%	12.5%	9.8%	10.4%	11.5%
American Electric Power	12.0%	11.4%	11.3%	10.4%	9.1%	10.3%	9.5%	9.6%	9.7%	9.9%	10.0%	10.0%	9.5%	10.3%	9.8%	9.8%
Ameren Corp.	8.1%	9.2%	8.7%	7.8%	8.6%	7.5%	8.8%	7.8%	8.7%	8.3%	9.0%	9.0%	9.5%	8.4%	8.2%	9.2%
CMS Energy Corp.	6.4%	7.2%	11.7%	8.5%	12.5%	12.6%	12.9%	13.1%	13.0%	13.3%	13.0%	13.5%	13.5%	11.1%	13.0%	13.3%
Consolidated Edison	9.2%	10.4%	9.5%	8.4%	8.9%	9.2%	9.6%	9.4%	8.5%	9.1%	8.5%	8.5%	8.5%	9.2%	9.2%	8.5%
Dominion Resources	13.1%	14.9%	17.5%	14.0%	14.2%	13.9%	14.9%	15.4%	15.4%	15.0%	15.0%	15.0%	19.0%	14.8%	14.9%	16.3%
DTE Energy	7.5%	7.7%	7.4%	8.5%	9.4%	8.9%	9.0%	8.3%	10.9%	9.1%	9.5%	10.0%	10.0%	8.7%	9.2%	9.8%
Edison International	14.0%	13.0%	12.8%	10.8%	10.4%	10.5%	15.9%	12.5%	13.0%	12.0%	11.0%	11.0%	11.5%	12.5%	12.8%	11.2%
El Paso Electric	10.6%	11.2%	11.2%	9.3%	11.1%	13.6%	11.0%	9.4%	9.3%	8.1%	8.5%	9.0%	9.0%	10.5%	10.3%	8.8%
Entergy Corp.	13.8%	14.4%	15.3%	14.3%	14.7%	15.0%	11.6%	9.2%	10.4%	11.2%	12.5%	9.5%	10.0%	13.0%	11.5%	10.7%
Great Plains Energy	9.4%	10.1%	4.6%	4.8%	7.3%	5.8%	5.9%	7.2%	6.7%	5.8%	5.5%	7.0%	7.5%	6.8%	6.3%	6.7%
IDACORP Inc.	8.9%	6.8%	7.6%	8.9%	9.3%	10.1%	9.6%	9.9%	9.9%	9.5%	9.0%	9.0%	9.0%	9.1%	9.8%	9.0%
MGE Energy	11.3%	11.4%	11.0%	10.2%	11.0%	11.1%	11.1%	12.1%	12.2%	10.3%	11.0%	11.0%	13.0%	11.2%	11.4%	11.7%
NGE Energy NextEra Energy	12.9%	12.2%	14.0%	12.5%	13.5%	13.5%	11.9%	11.4%	12.4%	12.2%	8.5%	11.0%	11.5%	12.7%	12.3%	10.3%
	14.1%	14.5%	12.2%	12.7%	12.9%	13.4%	12.8%	12.8%	12.2%	10.2%	10.0%	10.5%	11.5%	12.8%	12.3%	10.7%
OGE Energy	10.2%	10.2%	5.1%	3.8%	2.0%	2.7%	7.3%	9.3%	9.9%	9.7%	9.0%	9.0%	10.0%	7.0%	7.8%	9.3%
Otter Tail Corp.	12.7%	11.8%	12.6%	11.2%	9.7%	9.2%	6.7%	5.7%	9.1%	5.9%	8.0%	10.5%	11.0%	9.5%	7.3%	9.8%
PG&E Corp.		8.5%	6.2%	6.9%	9.0%	8.6%	9.8%	9.7%	9.1%	9.5%	9.5%	10.0%	10.0%	8.7%	9.3%	9.8%
Pinnacle West Capital	9.2%		6.4%		7.9%	8.8%	8.2%	7.5%	9.2%	7.6%	8.0%	8.5%	9.0%	7.9%	8.3%	8.5%
Portland General	5.8%	11.0%		6.2%		15.4%	11.5%	10.7%	12.5%	12.9%	10.5%	11.0%	11.0%	14.8%	12.6%	10.8%
Public Service Enterprise	13.8%	18.1%	19.0%	17.8%	16.2%					10.0%	10.5%	10.0%	10.0%	10.4%	10.2%	10.0%
SCANA Corp.	10.5%	10.8%	11.4%	10.2%	10.2%	10.0%	10.1%	10.1%	10.8%	10.00			14.0%	11.9%	10.5%	10.0%
Sempra Energy	14.8%	13.5%	14.0%	13.1%	11.1%	11.0%	10.4%	9.6%	10.3%	11.1%	8.0%	10.5%				
Vectren Corp.	9.3%	11.6%	9.5%	10.4%	9.3%	9.7%	10.4%	8.8%	10.4%	11.7%	11.5%	11.5%	13.0%	10.1%	10.2%	12.0%
Westar Energy	10.7%	9.2%	6.2%	6.3%	8.5%	7.7%	9.4%	9.6%	9.5%	8.0%	9.5%	9.0%	10.0%	8.5%	8.8%	9.5%
Xcel Energy, Inc.	9.7%	9.1%	9.2%	9.4%	8.9%	9.9%	10.2%	9.9%	10.0%	10.0%	10.0%	10.5%	11.0%	9.6%	10.0%	10.5%
Mean	10.7%	11.2%	10.5%	9.6%	10.1%	10.3%	10.3%	9.9%	10.5%	10.0%	9.8%	10.2%	10.9%	10.31%	10.18%	10.27%
Median	10.6%	11.3%	10.5%	9.4%	9.6%	10.0%	10.2%	9.6%	10.2%	10.0%	9.5%	10.0%	10.0%	9.98%	10.10%	9.92%
Average of Mean and Median														10.15%	10.14%	10.10%

Source: Value Line Investment Survey - September 16, 2016 (See Attachment 1)
Value Line Investment Survey - October 28, 2016 (See Attachment 1)
Value Line Investment Survey - November 18, 2016 (See Attachment 1)

Comparable Earnings Analysis  Return on Common Equity for RUCO's Nuclear Subsample Companies											2019 -	Historical His	5-Year Historical Average	5-Year Projected			
Company		2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2021	Average 2006-2015	2011-2015	Average 2016-2020
Alliant Energy		9.1%	11.3%	9.3%	6.8%	9.9%	9.5%	10.3%	11.3%	10.9%	10.0%	11.0%	11.0%	12.5%	9.8%	10.4%	11.5%
Ameren Corp.	#	8.1%	9.2%	8.7%	7.8%	8.6%	7.5%	8.8%	7.8%	8.7%	8.3%	9.0%	9.0%	9.5%	8.4%	8.2%	9.2%
Dominion Resources	#	13.1%	14.9%	17.5%	14.0%	14.2%	13.9%	14.9%	15.4%	15.4%	15.0%	15.0%	15.0%	19.0%	14.8%	14.9%	16.3%
DTE Energy	#	7.5%	7.7%	7.4%	8.5%	9.4%	8.9%	9.0%	8.3%	10.9%	9.1%	9.5%	10.0%	10.0%	8.7%	9.2%	9.8%
Entergy Corp.	#	13.8%	14.4%	15.3%	14.3%	14.7%	15.0%	11.6%	9.2%	10.4%	11.2%	12.5%	9.5%	10.0%	13.0%	11.5%	10.7%
NextEra Energy	#	12.9%	12.2%	14.0%	12.5%	13.5%	13.5%	11.9%	11.4%	12.4%	12.2%	8.5%	11.0%	11.5%	12.7%	12.3%	10.3%
PG&E Corp.	#	12.7%	11.8%	12.6%	11.2%	9.7%	9.2%	6.7%	5.7%	9.1%	5.9%	8.0%	10.5%	11.0%	9.5%	7.3%	9.8%
Pinnacle West Capital	#	9.2%	8.5%	6.2%	6.9%	9.0%	8.6%	9.8%	9.7%	9.1%	9.5%	9.5%	10.0%	10.0%	8.7%	9.3%	9.8%
Public Service Enterprise	#	13.8%	18.1%	19.0%	17.8%	16.2%	15.4%	11.5%	10.7%	12.5%	12.9%	10.5%	11.0%	11.0%	14.8%	12.6%	10.8%
SCANA Corp.	#	10.5%	10.8%	11.4%	10.2%	10.2%	10.0%	10.1%	10.1%	10.8%	10.0%	10.0%	10.0%	10.0%	10.4%	10.2%	10.0%
Mean		11.1%	11.9%	12.1%	11.0%	11.5%	11.2%	10.5%	10.0%	11.0%	10.4%	10.4%	10.7%	11.5%	11.06%	10.60%	10.83%
Median		11.6%	11.6%	12.0%	10.7%	10.1%	9.8%	10.2%	9.9%	10.9%	10.0%	9.8%	10.3%	10.5%	10.13%	10.30%	10.17%
Average of Mean and Median															10.60%	10.45%	10.50%

## **ECONOMIC INDICATORS**

			Industrial	Unemploy-		
Line		Real GDP	Production	ment	Consumer	Producer
No	Year	Growth	Growth	Rate	Price Index	Price Index
1	1975	-1.1%	-8.9%	8.5%	7.0%	6.6%
2	1976	5.4%	10.8%	7.7%	4.8%	3.7%
3	1977	5.5%	5.9%	7.0%	6.8%	6.9%
4	1978	5.0%	5.7%	6.0%	9.0%	9.2%
5	1979	2.8%	4.4%	5.8%	13.3%	12.8%
6	1980	-0.2%	-1.9%	7.0%	12.4%	11.8%
7	1981	1.8%	1.9%	7.5%	8.9%	7.1%
8	1982	-2.1%	-4.4%	9.5%	3.8%	3.6%
9	1983	4.0%	3.7%	9.5%	3.8%	0.6%
10	1984	6.8%	9.3%	7.5%	3.9%	1.7%
11	1985	3.7%	1.7%	7.2%	3.8%	1.8%
12	1986	3.1%	0.9%	7.0%	1.1%	-2.3%
13	1987	2.9%	4.9%	6.2%	4.4%	2.2%
14	1988	3.8%	4.5%	5.5%	4.4%	4.0%
15	1989	3.5%	1.8%	5.3%	4.6%	4.9%
16	1990	1.8%	-0.2%	5.6%	6.1%	5.7%
17	1991	-0.5%	-2.0%	6.8%	3.1%	-0.1%
18	1992	3.0%	3.1%	7.5%	2.9%	1.6%
19	1993	2.7%	3.4%	6.9%	2.7%	0.2%
20	1994	4.0%	5.5%	6.1%	2.7%	1.7%
21	1995	3.7%	4.8%	5.6%	2.5%	2.3%
22	1996	4.5%	4.3%	5.4%	3.3%	2.8%
23	1997	4.5%	7.3%	4.9%	1.7%	-1.2%
24	1998	4.2%	5.8%	4.5%	1.6%	0.0%
25	1999	3.7%	4.5%	4.2%	2.7%	2.9%
26	2000	4.1%	4.0%	4.0%	3.4%	3.6%
27	2001	1.1%	-3.4%	4.7%	1.6%	-1.6%
28	2002	1.8%	0.2%	5.8%	2.4%	1.2%
29	2003	2.8%	1.2%	6.0%	1.9%	4.0%
30	2004	3.8%	2.3%	5.5%	3.3%	4.2%
31	2005	3.3%	3.2%	5.1%	3.4%	5.4%
32	2006	2.7%	2.2%	4.6%	2.5%	1.1%
33	2007	1.8%	2.5%	4.6%	4.1%	6.2%
34	2008	-0.3%	-3.6%	5.8%	0.1%	-0.9%
35	2009	-2.8%	-11.5%	9.3%	2.7%	4.3%
36	2010	2.5%	5.5%	9.6%	1.5%	4.7%
37	2011	1.6%	2.9%	8.9%	3.0%	4.7%
38	2012	2.2%	2.8%	8.1%	1.7%	1.4%
39	2013	1.7%	1.9%	7.4%	1.5%	0.8%
40	2014	2.4%	2.9%	6.2%	0.8%	-1.2%
41	2015	2.6%	0.3%	5.3%	0.7%	-3.8%

Source: Council of Economic Advisors, Economic Indicators, various issues.

### **ECONOMIC INDICATORS**

Line		Real GDP*	Industrial Production	Unemploy- ment	Consumer	Producer
No	Year	Growth	Growth	Rate	Price Index	Price Index
1	2003	4 204	1.1%	5.8%	4.8%	5.6%
2	1st Qtr. 2nd Qtr.	1.2% 3.5%	-0.9%	6.2%	0.0%	-0.5%
3	3rd Qtr.	7.5%	-0.9%	6.1%	3.2%	3.2%
5	4th Qtr.	2.7%	1.5%	5.9%	-0.3%	2.8%
6	2004	2.770	1.576	3.370	-0.570	2.070
7	1st Qtr.	3.0%	2.8%	5.6%	5.2%	5.2%
8	2nd Qtr.	3.5%	4.9%	5.6%	4.4%	4.4%
9	3rd Qtr.	3.6%	4.6%	5.4%	0.8%	0.8%
10	4th Qtr.	2.5%	4.3%	5.4%	3.6%	7.2%
11	2005	2.070	2000000			
12	1st Qtr.	4.1%	3.8%	5.3%	4.4%	5.6%
13	2nd Qtr.	1.7%	3.0%	5.1%	1.6%	-0.4%
14	3rd Qtr.	3.1%	2.7%	5.0%	8.8%	14.0%
15	4th Qtr.	2.1%	2.9%	4.9%	-2.0%	4.0%
16	2006					
17	1st Qtr.	5.4%	3.4%	4.7%	4.8%	-0.2%
18	2nd Qtr.	1.4%	4.5%	4.6%	4.8%	5.6%
19	3rd Qtr.	0.1%	5.2%	4.7%	0.4%	-4.4%
20	4th Qtr.	3.0%	3.5%	4.5%	0.0%	3.6%
21	2007		150000	50000	982201	22300
22	1st Qtr.	0.9%	2.5%	4.5%	4.8%	6.4%
23	2nd Qtr.	3.2%	1.6%	4.5%	5.2%	6.8%
24	3rd Qtr.	2.3%	1.8%	4.6%	1.2%	1.2%
25	4th Qtr.	2.9%	1.7%	4.8%	0.6%	6.5%
26	2008			4.007	0.004	0.00/
27	1st Qtr.	-1.8%	1.9%	4.9%	2.8%	9.6%
28	2nd Qtr.	1.3%	0.2%	5.3%	7.6%	14.0%
29	3rd Qtr.	-3.7%	-3.0%	6.0%	2.8%	-0.4% -28.4%
30 31	4th Qtr. 2009	-8.9%	6.0%	6.9%	-13.2%	-20.4%
32	1st Qtr.	-5.3%	-11.6%	8.1%	2.4%	-0.4%
33	2nd Qtr.	-0.3%	-12.9%	9.3%	3.2%	9.2%
34	3rd Qtr.	1.4%	-9.3%	9.6%	2.0%	-0.8%
35	4th Qtr.	4.0%	-4.5%	10.0%	2.5%	8.8%
36	2010	4.070	4.576	10.070	2.070	0.070
37	1st Qtr.	1.6%	2.7%	9.7%	0.9%	6.5%
38	2nd Qtr.	3.9%	6.5%	9.7%	-1.2%	-2.4%
39	3rd Qtr.	2.8%	6.9%	9.6%	2.8%	4.0%
40	4th Qtr.	2.8%	6.2%	9.6%	2.8%	9.2%
41	2011					
42	1st Qtr.	-1.5%	5.4%	9.0%	4.8%	9.6%
43	2nd Qtr.	2.9%	3.6%	9.0%	3.2%	3.6%
44	3rd Qtr.	0.8%	3.3%	9.1%	2.4%	6.4%
45	4th Qtr.	4.6%	4.0%	8.7%	0.4%	-1.2%
46	2012					
47	1st Qtr.	2.3%	4.5%	8.3%	3.2%	2.0%
48	2nd Qtr.	1.6%	4.7%	8.2%	0.0%	-2.8%
49	3rd Qtr.	2.5%	3.4%	8.1%	4.0%	9.6%
50	4th Qtr.	0.1%	2.8%	7.8%	0.0%	-3.6%
51	2013	4.004	0.50/	7 70/	0.00/	4.00/
52	1st Qtr.	1.9%	2.5%	7.7%	2.0%	1.2%
53	2nd Qtr.	1.1%	2.0%	7.6%	1.2%	2.4% 0.0%
54	3rd Qtr.	3.0%	2.6% 3.3%	7.3% 7.0%	1.6% 1.2%	0.3%
55 56	4th Qtr. 2014	3.070	3.376	7.076	1.270	0.576
57	1st Qtr.	-0.9%	3.2%	6.6%	1.6%	0.3%
58	2nd Qtr.	4.6%	4.2%	6.2%	3.6%	0.2%
59	3rd Qtr.	4.3%	4.7%	6.1%	0.0%	0.0%
			4.5%	5.7%	-2.8%	-0.8%
60 61	4th Qtr. 2015	2.1%	4.576	5.770	-2.070	-0.070
		0.6%	2 50/	E 694	0.2%	2 304
62	1st Qtr.	0.6%	3.5%	5.6%	-0.2%	-2.3%
63	2nd Qtr.	3.9%	1.5%	5.4% 5.2%	0.6% 0.0%	1.2% -1.8%
64	3rd Qtr. 4th Qtr.	2.0%	1.1%			
65		1.0%	-0.8%	5.0%	0.2%	-0.9%
66	2016	0.8094	1 60/	4 00/	1.10%	-0.40/
67	1st Qtr.	0.80%	-1.6%	4.9%		-0.4%
68	2nd Qtr.	1.40%	-1.1% P -1.0%	4.9% 4.9%	1.03%	0.6%
69	3rd Qtr. [	2.90%	P -1.0%	4.370	1.13%	0.076
70	4th Qtr.					

<sup>\*</sup>GDP=Gross Domestic Product

Source: Council of Economic Advisors, Economic Indicators, various issues.

P: Preliminary

### **INTEREST RATES**

			<b>US Treasury</b>	<b>US Treasury</b>	Utility		Utility	Utility	Utility
Line		Prime	T Bills	T Bonds	Bonds	1	Bonds	Bonds	Bonds
No	<b>Year</b>	Rate	3 Month	10 Year	Aaa		Aa	A	Baa
1	1975	7.86%	5.84%	7.99%	9.03%	F.	9.44%	10.09%	10.96%
2	1976	6.84%	4.99%	7.61%	8.63%	1	8.92%	9.29%	9.82%
3	1977	6.83%	5.27%	7.42%	8.19%	K	8.43%	8.61%	9.06%
4	1978	9.06%	7.22%	8.41%	8.87%	9	9.10%	9.29%	9.62%
5	1979	12.67%	10.04%	9.43%	9.86%		10.22%	10.49%	10.96%
6	1980	15.27%	11.51%	11.43%	12.30%	1	13.00%	13.34%	13.95%
7	1981	18.89%	14.03%	13.92%	14.64%	1	15.30%	15.95%	16.60%
8	1982	14.86%	10.69%	13.01%	14.22%	1	14.79%	15.86%	16.45%
9	1983	10.79%	8.63%	11.10%	12.52%	1	12.83%	13.66%	14.20%
10	1984	12.04%	9.58%	12.46%	12.72%	1	13.66%	14.03%	14.53%
11	1985	9.93%	7.48%	10.62%	11.68%		12.06%	12.47%	12.96%
12	1986	8.33%	5.98%	7.67%	8.92%		9.30%	9.58%	10.00%
13	1987	8.21%	5.82%	8.39%	9.52%		9.77%	10.10%	10.53%
14	1988	9.32%	6.69%	8.85%	10.05%	1	10.26%	10.49%	11.00%
15	1989	10.87%	8.12%	8.49%	9.32%	38	9.56%	9.77%	9.97%
16	1990	10.01%	7.51%	8.55%	9.45%		9.65%	9.86%	10.06%
17	1991	8.46%	5.42%	7.86%	8.85%		9.09%	9.36%	9.55%
18	1992	6.25%	3.45%	7.01%	8.19%		8.55%	8.69%	8.86%
19	1993	6.00%	3.02%	5.87%	7.29%		7.44%	7.59%	7.91%
20	1994	7.15%	4.29%	7.09%	8.07%		8.21%	8.31%	8.63%
21	1995	8.83%	5.51%	6.57%	7.68%	88	7.77%	7.89%	8.29%
22	1996	8.27%	5.02%	6.44%	7.48%		7.57%	7.75%	8.16%
23	1997	8.44%	5.07%	6.35%	7.43%		7.54%	7.60%	7.95%
24	1998	8.35%	4.81%	5.26%	6.77%		6.91%	7.04%	7.26%
25	1999	8.00%	4.66%	5.65%	7.21%		7.51%	7.62%	7.88%
26	2000	9.23%	5.85%	6.03%	7.88%		8.06%	8.24%	8.36%
27	2001	6.91%	3.44%	5.02%	7.47%		7.59%	7.78%	8.02%
28	2002	4.67%	1.62%	4.61%		[1]	7.19%	7.37%	8.02%
29	2003	4.12%	1.01%	4.01%			6.40%	6.58%	6.84%
30	2004	4.34%	1.38%	4.27%		9	6.04%	6.16%	6.40%
31	2005	6.19%	3.16%	4.29%			5.44%	5.65%	5.93%
32	2006	7.96%	4.73%	4.80%			5.84%	6.07%	6.32%
33	2007	8.05%	4.41%	4.63%			5.94%	6.07%	6.33%
34	2008	5.09%	1.48%	3.66%		9	6.18%	6.53%	7.25%
35	2009	3.25%	0.16%	3.26%			5.75%	6.04%	7.06%
36	2010	3.25%	0.14%	3.22%			5.24%	5.46%	5.96%
37	2011	3.25%	0.06%	2.78%			4.78%	5.04%	5.57%
38	2012	3.25%	0.09%	1.80%		3	3.83%	4.13%	4.86%
39	2013	3.25%	0.06%	2.35%			4.24%	4.47%	4.98%
40	2014	3.25%	0.03%	2.54%			4.19%	4.28%	4.80%
41	2015	3.27%	0.05%	2.14%		3	4.00%	4.12%	5.03%
42	2016	3.50%	0.29%	1.75%					

[1] Note: Moody's has not published Aaa utility bond yields since 2001.

Sources: Council of Economic Advisors, Economic Indicators; Moody's Bond Record; Federal Reserve Bulletin; various issues.

Note: Figures for 2016 are year-to-date averages (January - October, 2016)

Arizona Public Service Company Test Year Ending December 31, 2015 Docket No. E-01345A-16-0036

INTEREST RATES

| Bonds   | Baa  | 4 39%  | 4 44%   | 4 51%   | 4.51%   | 4 91%  
   
   
   | 5.13%   | 5.22%   
   
   
  | 5.23%   | 5.42%  
   | 5.47%   | 5.57%   
   
  | 5.55%  
   
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| Bonds   | <b>4</b> 0   | 3.58%  | 3.67%   | 3.74%   | 3 75%   | 4.17%  
   
   
   | 4 39%   | 4 40%   
   
   
  | 4.25%   | 4.39%  
   | 4.29%   | 4.40%   
   
  | 4.35%  
   
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| Bonds   | As .   | 3 52%  | 3.62%   | 3.67%   | 3.63%   | 4 05%  
   
   
   | 4.29%   | 4.27%   
   
   
  | 4.13%   | 4 25%  
   | 4 13%   | 4.22%   
   
  | 4.16%  
   
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  |  |  |  |       |        |       |       |       |       |            |      |       |       |                                       |       |       |                                       |       |                                       |                                       |                                       |  |
| T Bonds | 10 Year  | 1.88%  | 1.98%   | 2.04%   | 1 94%   | 2.20%  
   
   
   | 2.36%   | 2 32%   
   
   
  | 2.17%   | 2 17%  
   | 2.07%   | 2.26%   
   
  | 2.24%  
   
  | 1000   
   
   
  | 2.09%  | 1,00%   
   
  | 1 81%  | 1.81%   | 1.64%   | 1.50%   | 1.56%   | 1.63%   | 1,0%  
  |   |  
  |  |  |  |       |        |       |       |       |       |            |      |       |       |                                       |       |       |                                       |       |                                       |                                       |                                       |  |
| T Bills | 3 Month  | 0.03%  | 0.02%   | 0.03%   | 0.02%   | 0.02%  
   
   
   | 0.02%   | 0.03%   
   
   
  | %20.0   | 0.02%  
   | 0.02%   | 0.13%   
   
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  | 0.26%  | %TE.0   
   
  | 0.30%  | 0.28%   | 0.27%   | 0.30%   | 0.30%   | 0.29%   | 2000  
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  |  |  |  |       |        |       |       |       |       |            |      |       |       |                                       |       |       |                                       |       |                                       |                                       |                                       |  |
| Prime   | Rate   | 3 25%  | 3.25%   | 3.25%   | 3.25%   | 3.25%  
   
   
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  | Jan  | Feb  | Mar  | Apr   | Jun    | Jul   | Aug   | Sep   | , od  | No.        |      |       |       |                                       |       |       |                                       |       |                                       |                                       |                                       |  |
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  | 28   | 58   | 9  | 33    | 33     | 34    | 35    | 36    | 37    | 9 0        |      |       |       |                                       |       |       |                                       |       |                                       |                                       |                                       |  |
| Bonds   | Bas  | A 06%  | 6.10%   | 5.97%   | 5.98%   | 5.74%  
   
   
   | 5.67%   | 5.70%   
   
   
  | 5.22%   | 5.11%  
   | 5.24%   | 4.83%   
   
  | 5.07%  
   
  | 24   
   
   
  | 5.06%  | 5.02%   
   
  | 7 1164   | 4.97%   | 4.91%   | 4.85%   | 4.88%   | 4.81%   | 4.54%   
  | 4 56%   |  
  | 4.66%  | 4.74%  | 4.66%  | 4.45% | 5.08%  | 5.21% | 5.28% | 5.31% | 5.17% | 5.24%      |      | 5 09% | 5.01% | 5.00%                                 | 4.85% | 4.69% | 4.73%                                 | 4.00% | 4 79%                                 | 4.67%                                 | 4.75%                                 |  |
| Sonds   | <b>√</b> I   | 2 67%  | 5.68%   | 5.56%   | 9.22%   | 5.32%  
   
   
   | 5.26%   | 5.27%   
   
   
  | %69%  | 4.48%  
   | 4.52%   | 4.25%   
   
  | 4.33%  
   
  | 200000   
   
   
  | 4.34%  | 4.30%   
   
  | 4076   | 4.20%   | 4.08%   | 3.93%   | 4.00%   | 4.02%   | 3.91%   
  | 4 00%   |  
  | 4,15%  | 4.18%  | 4 15%  | 4.00% | 4.53%  | 4.68% | 4 73% | 4.80% | 4.70% | 4 / 76     |      | 4.63% | 4.53% | 4.51%                                 | 4.41% | 4.26% | 4 28%                                 | 4.23% | 4 24%                                 | 4.06%                                 | 4.09%                                 |  |
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  | 404  | 95%   | 78%   | .58%  | .65%  | %69   |   
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  | %06  | %58  | %06  | 74%   | 27%    | 44%   | 53%   | 58%   | 48%   | 20%<br>50% |      |       |       |                                       |       |       |                                       |       |                                       |                                       |                                       |  |
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|         |  | 7 304  | 3.58%   | 3,419   | 3.46%   | 3.179  
   
   
   | 3.00%   | 3.00%   
   
   
  | 2.30%   | 1.98%  
   | 2.159   | 2.019   
   
  | 1.98%  
   
  | 2000   
   
   
  | 1.979  | 1979  
   
  | 2.173  | 1.80%   | 1.629   | 1.53%   | 1.689   | 1.729   | 1.75%   
  | 1 724   |  
  | 1.919  | 1.98%  | 1.963  | 1.769 | 2 304  | 2.58% | 2749  | 2.819 | 2.629 | 27.23      |      | 2 869 | 2.719 | 2.729                                 | 2.719 | 2.569 | 2.609                                 | 2 426 | 2.535                                 | 2.30%                                 | 2 339                                 |  |
| T Bills | 3 Month  | 0 15%  | 0.14%   | 0.11%   | %90.0   | 0.04%  
   
   
   | 0.04%   | 0.03%   
   
   
  | 0.05%   | 0.02%  
   | 0.02%   | 0.01%   
   
  | 0.02%  
   
  | W. 0.038   
   
   
  | 0.02%  | 0.08%   
   
  | 0.0878   | 0.09%   | 0.09%   | 0.10%   | 0.11%   | 0.10%   | 0.10%   
  | 0.08%   |  
  | 0.07%  | 0.10%  | %60.0  | 0.06% | 0.05%  | 0.04% | 0.04% | 0.05% | %90.0 | 0.07%      |      | 0.05% | %90.0 | 0.05%                                 | 0.04% | 0.03% | 0.03%                                 | 0.03% | 0.02%                                 | 0.05%                                 | 0.02%                                 |  |
| Prime   | Rate   | 709C E   | 3.25%   | 3.25%   | 3.25%   | 3.25%  
   
   
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  | 3.25%  | 3.25%  | 3.25%  | 3.25% | 3.25%  | 3.25% | 3.25% | 3.25% | 3.25% | 3.25%      |      | 3.25% | 3.25% | 3.25%                                 | 3.25% | 3.25% | 3.25%                                 | 3.25% | 3.25%                                 | 3.25%                                 | 3.25%                                 |  |
|         | 3  | 2011   | Feb   | Mar   | Apr   | May  
   
   
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| Bonds   | Baa  | A 164  | 6.10%   | 6.10%   | 6.24%   | 6.23%  
   
   
   | 6.54%   | 6.49%   
   
   
  | 6.51%   | 6.45%  
   | 6.36%   | 6.27%   
   
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  | 10000  
   
   
  | 6.35%  | 6.60%   
   
  | 0.00%<br>A 82%   | 6.79%   | 6.93%   | 6.97%   | 6.98%   | 7.15%   | 8.58%<br>8.58%  
  | 8 13%   |  
  | 7.90%  | 7.74%  | 8.00%  | 8.03% | 7.30%  | 6.87% | 6.36% | 6.12% | 6 14% | 4 26%      |      | 6.16% | 6.25% | 6.22%                                 | 8.19% | 2.97% | 6.18%                                 | 2.96% | 5.53%                                 | 5.62%                                 | 5.85%                                 |  |
| Bonds   | Ø  | 7690 9   | 5.90%   | 5.85%   | 5.97%   | 8.88%  
   
   
   | 6.30%   | 6.25%   
   
   
  | 6.24%   | 6.18%  
   | 6.11%   | 9.26  
   
  | 6.16%  
   
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  | 6.02%  | 6.21%   
   
  | W12.0  | 6.27%   | 6.38%   | 6.40%   | 6.37%   | 6.49%   | 7.56%   
  | A 54%   |  
  | 6.39%  | 6.30%  | 6.42%  | 6.48% | 6.20%  | 8.97% | 5.71% | 5.53% | 5.55% | 5.04%      |      | 5.77% | 5.87% | 5.84%                                 | 5.81% | 2.50% | 5.45%                                 | 207.0 | 5.01%                                 | 5.10%                                 | 5.37%                                 |  |
| Bonds   | As   | 7887 9   | 5.73%   | 5.66%   | 5.83%   | 5.86%  
   
   
   | 6.18%   | 6.11%   
   
   
  | 6.11%   | 6.10%  
   | 6.04%   | 5.87%   
   
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  | 5.87%  | 6.04%   
   
  | 5 00%  | 6.07%   | 6.19%   | 6.13%   | 6.09%   | 6.13%   | 6.95%   
  | A 03%   |  
  | 6.01%  | 6.11%  | 6.14%  | 6.20% | 6 13%  | 5.63% | 5.33% | 5.15% | 5 23% | 5.53%      |      | 5.55% | 2.69% | 5.64%                                 | 5.62% | 5.29% | 5.22%                                 | 4.25% | 4.74%                                 | 4.89%                                 | 5.12%                                 |  |
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  |  |  |  |       |        |       |       |       |       |            |      | 73%   | 1.69% | 3.73%                                 | 3.85% | 3.42% | 3.20%                                 | 3,01% | . 65%                                 | 54%                                   | 76%                                   |  |
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|         |  | 2007   | Feb   | Mar   | Apr   | May  
   
   
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  | Jan  | Feb  | Mar  | \$    | June . | July  | Aug   | Sept  | 00 :  | 200        | 2010 | Jan   | Feb   | Mar                                   | Apr   | May   | 5                                     | Aug.  | Sept                                  | og                                    | Nov                                   |  |
|         | TBIIIs TBonds Bonds Bonds Line Prime TBIIIs TBonds Bonds Bonds Line Prime TBIIIs TBonds Bonds Bo | Prime T Bills T Bonds Bonds Bonds Line Prime T Bills T Bonds Bonds Bonds Line Prime T Bills T Bonds Bonds Bonds<br>Rate 3 Month 10 Year As A Bas No Rate 3 Month 10 Year As A Bas No Rate 3 Month 10 Year As A | Prime         T Bills         T Bonds         Bonds | Prime         T Bills         T Bonds         Bonds | Prime         TBills         TBonds         Bonds         Prime         TBills         TBonds         Bonds         Bonds | Prime         TBills         TBonds         Bonds         Points         Points </td <td>Prime         TBills         TBonds         Bonds         Bonds         Bonds         Bonds         Bonds         Prime         TBills         TBonds         Bonds         Bonds</td> <td>Prime         TBills         TBonds         Bonds         Points         Points<td>Prime         TBills         TBonds         Bonds         Line         TBills         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[1] Note: Moody's has not published Aaa utility bond yields since 2001.

Sources. Council of Economic Advisors, Economic Indicators, Moody's Bond Record, Faderal Reserve Bulletin, various issues.

### STOCK PRICE INDICATORS

					S&P	S&P
Line		S&P	NASDAQ		Dividend/Price	Earnings/Price
No	Year	Composite	Composite	DJIA	Ratio	Ratio
1	1975		1 <del>1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 </del>	802.49	4.31%	9.15%
	1976			974.92	3.77%	8.90%
2 3 4	1977			894.63	4.62%	10.79%
4	1978			820.23	5.28%	12.03%
5	1979			844.40	5.47%	13.46%
6	1980			891.41	5.26%	12.66%
7	1981			932.92	5.20%	11.96%
8	1982			884.36	5.81%	11.60%
9	1983			1,190.34	4.40%	8.03%
10	1984			1,178.48	4.64%	10.02%
11	1985			1,328.23	4.25%	8.12%
12	1986			1,792.76	3.49%	6.09%
13	1987			2,275.99	3.08%	5.48%
14	1988			2,060.82	3.64%	8.01%
15	1989	322.84		2,508.91	3.45%	7.41%
16	1990	334.59		2,678.94	3.61%	6.47%
17	1991	376.18	491.69	2,929.33	3.24%	4.79%
18	1992	415.74	\$599.26	3,284.29	2.99%	4.22%
19	1993	451.21	715.16	3,522.06	2.78%	4.46%
20	1994	460.42	751.65	3,793.77	2.82%	5.83%
21	1995	541.72	925.19	4,493.76	2.56%	6.09%
22	1996	670.50	1,164.96	5,742.89	2.19%	5.24%
23	1997	873.43	1,469.49	7,441.15	1.77%	4.57%
24	1998	1,085.50	1,794.91	8,625.52	1.49%	3.46%
25	1999	1,327.33	2,728.15	10,464.88	1.25%	3.17%
26	2000	1,427.22	2,783.67	10,734.90	1.15%	3.63%
27	2001	1,194.18	2,035.00	10,189.13	1.32%	2.95%
28	2002	993.94	1,539.73	9,226.43	1.61%	2.92%
29	2003	965.23	1,647.17	8,993.59	1.77%	3.84%
30	2004	1,130.65	1,986.53	10,317.39	1.72%	4.89%
31	2005	1,207.06	2,099.03	10,547.67	1.83%	5.36%
32	2006	1,310.67	2,265.17	11,408.67	1.87%	5.78%
33	2007	1,476.66	2,577.12	13,169.98	1.86%	5.29%
34	2008	1,220.89	2,162.46	11,252.61	2.37%	3.54%
35	2009	946.73	1,841.03	8,876.15	2.40%	1.86%
36	2010	1,139.31	2,347.70	10,662.80	1.98%	6.04%
37	2011	1,268.89	2,680.42	11,966.36	2.05%	6.77%
38	2012	1,379.56	2,965.77	12,967.08	2.24%	6.20%
39	2013	1,462.51	3,537.69	14,999.67	2.14%	5.57%
40	2014	1,930.67	4,374.31	16,773.99	2.04%	5.25%
41	2015	2,061.20	4,940.49	17,590.61	2.10%	4.59%

Source: Council of Economic Advisors, Economic Indicators, various issues.

### STOCK PRICE INDICATORS

			to a careciae est		S&P	S&P
Line No		S&P Composite	NASDAQ Composite	DJIA	Dividends/Price Ratio	Earnings/Price Ratio
1	2004					
2	1st Qtr.	1,133.29	2,041.95	10,488.43	1.64%	4.62%
3	2nd Qtr.	1,122.87	1,984.13	10,289.04	1.71%	4.92%
4	3rd Qtr.	1,104.15	1,872.90	10,129.85	1.79%	5.18%
5	4th Qtr.	1,162.07	2,050.22	10,362.25	1.75%	4.83%
6						
7	2005	20122022	22222	10.010.10	4.770	E 440/
8	1st Qtr.	1,191.98	2,056.01	10,648.48	1.77%	5.11%
9	2nd Qtr.	1,181.65	2,012.24	10,382.35	1.85%	5.32% 5.42%
10	3rd Qtr.	1,225.91	2,144.61 2,246.09	10,532.24 10,827.79	1.83% 1.86%	5.60%
11	4th Qtr.	1,262.07	2,246.09	10,027.79	1.0076	3.0070
12 13	2006					
14	1st Qtr.	1.283.04	2,287.97	10,996.04	1.85%	5.61%
15	2nd Qtr.	1,281.77	2,240.46	11,188.84	1.90%	5.86%
16	3rd Qtr.	1,288.40	2,141.97	11,274.49	1.91%	5.88%
17	4th Qtr.	1,389.48	2,390.26	12,175.30	1.81%	5.75%
18		(IATA-RADITO				
19	2007					
20	1st Qtr.	1,425.30	2,444.85	12,470.97	1.84%	5.85%
21	2nd Qtr.	1,496.43	2,552.37	13,214.26	1.82%	5.65%
22	3rd Qtr.	1,490.81	2,609.68	13,488.43	1.86%	5.15%
23	4th Qtr.	1,494.09	2,701.59	13,502.95	1.91%	4.51%
24						
25	2008			10.000.00	0.440/	4.5504
26	1st Qtr.	1,350.19	2,332.91	12,383.86	2.11%	4.55%
27	2nd Qtr.	1,371.65	2,426.26	12,508.59	2.10%	4.05% 3.94%
28	3rd Qtr.	1,251.94 909.80	2,290.87 1,599.64	11,322.40 8,795.61	2.98%	1.65%
29 30	4th Qtr.	909.00	1,599.04	0,793.01	2.50 /6	1.0070
31	2009					
32	1st Qtr.	809.31	1,485.14	7,774.06	3.00%	0.86%
33	2nd Qtr.	892.23	1,731.41	8,327.83	2.45%	0.82%
34	3rd Qtr.	996.68	1,985.25	9,229.93	2.16%	1.19%
35	4th Qtr.	1,088.70	2,162.33	10,172.78	1.99%	4.57%
36	700	100	7			
37	2010					
38	1st Qtr.	1,121.60	2,274.88	10,454.42	1.94%	5.21%
39	2nd Qtr.	1,135.25	2,343.40	10,570.54	1.97%	6.51%
40	3rd Qtr.	1,096.39	2,237.97	10,390.24	2.09%	6.30%
41	4th Qtr.	1,204.00	2,534.62	11,236.02	1.95%	6.15%
42	2222					
43	2011		0744.04	40.004.00	4.050/	0.400/
44	1st Qtr.	1,302.74	2,741.01	12,024.62	1.85%	6.13%
45	2nd Qtr.	1,319.04	2,766.64 2,613.11	12,370.73 11,671.47	1.97% 2.15%	6.35% 7.69%
46 47	3rd Qtr.	1,237.12 1,225.65	2,600.91	11,798.65	2.25%	6.91%
48	4th Qtr.	1,225.05	2,000.91	11,750.05	2.2370	0.5170
49	2012					
50	1st Qtr.	1,347.44	2,902.90	12,839.80	2.12%	6.29%
51	2nd Qtr.	1,350.39	2,928.62	12,765.58	2.30%	6.45%
52	3rd Qtr.	1,402.21	3,029.86	13,118.72	2.27%	6.00%
53	4th Qtr.	1,418.21	3,001.69	13,142.91	2.28%	6.07%
54						
55	2013					58.0000
56	1st Qtr.	1,514.41	3,177.10	14,000.30	2.21%	5.59%
57	2nd Qtr.	1,609.77	3,369.49	14,961.28	2.15%	5.66%
58	3rd Qtr.	1,675.31	3,643.63	15,255.25	2.14%	5.65%
59	4th Qtr.	1,770.45	3,960.54	15,751.96	2.06%	5.42%
60	2014					
61	2014 1st Qtr.	1 024 20	4,210.05	16,170.26	2.04%	5.39%
62 63	2nd Qtr.	1,834.30 1,900.37	4,195.81	16,603.50	2.06%	5.26%
64	3rd Qtr.	1,975.95	4,483.51	16,953.85	2.02%	5.38%
65	4th Qtr.	2012.04	4607.88	17368.36	2.03%	4.97%
66	Tur Gu.	2012.01				
67	2015					
68	1st Qtr.	2063.46	4821.99	17806.47	2.02%	4.80%
69	2nd Qtr.	2102.03	5017.47	18007.48	2.05%	4.60%
70	3rd Qtr.	2,026.14	4,921.81	17,065.52	2.16%	4.72%
71	4th Qtr.	2,053.17	5,000.70	17,482.97	2.16%	4.23%
72						
73	2016					
74	1st Qtr.	1948.32	4609.47	16,635.76	2.31%	4.20%
75	2nd Qtr.	2074.99	4845.55	17,763.85	2.19%	4.14%
76	3rd Qtr.	2161.36	5165.06	18,367.92	2.13%	4.13%
77	4th Qtr.					

Source: Council of Economic Advisors, Economic Indicators, various issues.

### PROXY GROUP COMMON EQUITY RATIOS

	Company	2010	2011	2012	2013	2014	2015
1	ALLETE	55.8%	55.7%	56.3%	55.4%	55.8%	53.7%
2	Alliant Energy	49.5%	50.9%	48.4%	50.8%	47.5%	51.4%
3	American Electric Power	46.7%	49.3%	49.4%	48.9%	51.0%	50.2%
4	Ameren Corp.	50.9%	53.7%	49.4%	53.7%	51.7%	49.7%
5	CMS Energy Corp.	29.5%	32.6%	31.6%	32.2%	31.0%	31.4%
6	Consolidated Edison	50.4%	52.5%	54.1%	53.9%	52.0%	52.1%
7	Dominion Resources	42.8%	39.3%	38.2%	37.3%	34.6%	34.9%
8	DTE Energy	48.7%	49.4%	51.2%	52.3%	50.0%	49.8%
9	Edison International	44.3%	40.6%	46.2%	46.2%	47.2%	46.7%
10	El Paso Electric	48.8%	48.2%	45.2%	48.6%	46.5%	47.3%
11	Entergy Corp.	42.1%	46.4%	42.9%	43.6%	43.8%	40.8%
12	Great Plains Energy	49.2%	51.6%	54.4%	49.4%	50.4%	49.1%
13	IDACORP Inc.	50.7%	54.4%	54.5%	53.4%	54.7%	54.4%
14	MGE Energy	61.1%	60.4%	61.8%	60.7%	62.5%	64.0%
15	NextEra Energy	44.5%	41.8%	40.9%	42.9%	45.0%	45.8%
16	OGE Energy	49.2%	48.4%	49.3%	56.9%	54.1%	55.7%
17	Otter Tail Corp.	58.4%	54.0%	54.4%	57.9%	53.5%	57.6%
18	PG&E Corp.	49.3%	50.2%	50.4%	52.5%	50.7%	50.4%
19	Pinnacle West Capital	54.7%	55.9%	55.4%	60.0%	59.0%	57.0%
20	Portland General	47.0%	50.4%	52.9%	48.7%	47.3%	52.2%
21	Public Service Enterprise	55.2%	57.9%	61.7%	59.6%	59.6%	59.7%
22	SCANA Corp.	47.1%	45.7%	45.6%	46.4%	47.4%	48.1%
23	Sempra Energy	49.6%	49.2%	46.7%	49.4%	48.2%	47.3%
24	Vectren Corp.	50.1%	48.4%	49.6%	46.7%	53.3%	49.4%
25	Westar Energy	46.0%	50.1%	48.8%	50.0%	50.0%	52.5%
26	Xcel Energy, Inc.	46.3%	48.9%	46.7%	46.7%	47.0%	45.9%
27							
28	Electric Sample Average	48.8%	49.5%	49.5%	50.2%	49.8%	49.9%
29							
30	Nuclear Subsample Average	48.5%	49.1%	48.4%	49.9%	48.9%	48.8%
31							
32	Electric Sample w/o PWC	48.5%	49.2%	49.2%	49.8%	49.4%	49.6%
33							
34	Nuclear Subsample w/o PWC	47.8%	48.4%	47.6%	48.8%	47.8%	47.8%

### Sources:

Value Line Investment Survey - September 16, 2016 (See Attachment 1)

Value Line Investment Survey - October 28, 2016 (See Attachment 1)

Value Line Investment Survey - November 18, 2016 (See Attachment 1)

# EXHIBIT JAC-A



## Inflation Expectations

12.15.16

Latest Release FAQs Archives Contact Us

The Federal Reserve Bank of Cleveland's inflation expectations model uses Treasury yields, inflation data, inflation swaps, and survey-based measures of inflation expectations to calculate the expected inflation rate (CPI) over the next 30 years. The Cleveland Fed model is run every month on the date of the CPI release.

### Latest Inflation Expectations Model Release (December 15, 2016)

The Federal Reserve Bank of Cleveland reports that its latest estimate of 10-year expected inflation is 1.93 percent. In other words, the public currently expects the inflation rate to be less than 2 percent on average over the next decade.

### **Historical Data**

- Excel ①: This spreadsheet contains the inflation expectations model's output from 1982 to the
  present. Output includes expected inflation for horizons from 1 year to 30 years, the real risk premium,
  the inflation risk premium, and the real interest rate.
- Archives: View previous releases of inflation expectations going back to January 2015.

### How to Interpret the Data

We report 10-year expected inflation, which is the rate that inflation is expected to average over the next 10 years.

We also provide the model's estimates of the inflation risk premium, the real risk premium, and the real interest rate (see the charts below and the Excel file above). The **inflation risk premium** is a measure of the premium investors require for the possibility that inflation may rise or fall more than they expect over the period in which they hold a bond. Similarly, the **real risk premium** is a measure of the compensation investors require for holding real (inflation-protected) bonds over some period, given the fact that future short-term rates might be different from what they

expect. Both the real risk premium and the inflation risk premium can be interpreted as investors' assessment of risk. In the case of the real risk premium, it is an assessment of the risk of unexpected changes in the real interest rate, and in the case of the inflation risk premium, it is an assessment of the risk of unexpected changes in inflation.

In figure 2 below we compare the model's estimate of 10-year real interest rates against TIPS yields. The figure can be interpreted as illustrating the importance of factors not in the model (taxes, liquidity, the embedded option) for the TIPS market. As TIPS are not used in the model, it also serves as a simple out-of-sample test for the model.

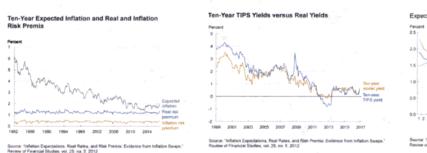
Figure 3, yield curve, shows the model's estimates for expected inflation at horizons of 1 to 30 years at three points in time: the current month, the previous month, and the previous year.

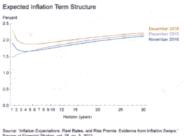
The Excel file also provides estimates of the 1-month and 1-year real interest rate. These estimates can be interpreted as the actual interest rate, minus inflation, over the next month or the next year.

### Resources

- Inflation Expectations, Real Rates, and Risk Premia : This working paper provides the technical details of the model.
- Inflation: Noise, Risk and Expectations **(3)**: This *Commentary* explains to a more general audience how the model's estimates are better than alternative approaches.
- A New Approach to Gauging Inflation Expectations 3: This Commentary explains how the model is constructed and what it provides to a more general audience.

### Charts





### Questions?

- · For additional information, contact us.
- To receive an email when new inflation expectations are posted, subscribe to our alert.

### Headlines

12.13.16

Community Stabilization Index >

**Brett Barkley** 

Updated annually, the 2016 release of the Community Stabilization Index (CSI) shows improving housing market conditions in metro areas across the Federal Reserve Fourth District. Our analysis this year also features ongoing neighborhood development efforts in Canton, Cleveland, and Warren. Read More

### 12.08.16

### Broadband and High-speed Internet Access in the Fourth District

### Kyle Fee | Shruthi Arvind

This report documents the availability of high-speed internet access in the Fourth Federal Reserve District. While our analysis clearly shows there is limited broadband access in rural parts of the Fourth District, it shows that urban low- and moderate-income (LMI) areas also have limited access. Read More

### 11.29.16

### The Fed's Yield-Curve-Control Policy ▶

### Owen F. Humpage

Because many central banks still face policy rates that are uncomfortably close to zero, they may consider adding a long-term interest-rate target to their short-term target to give themselves "yield-curve control." The Federal Reserve's foray into similar territory around the Second World War suggests doing so could create constraints on monetary policy that are not easily removed. Read More

### Upcoming Events

SEE ALL

### 12.01.16

### Financial Stability Conference

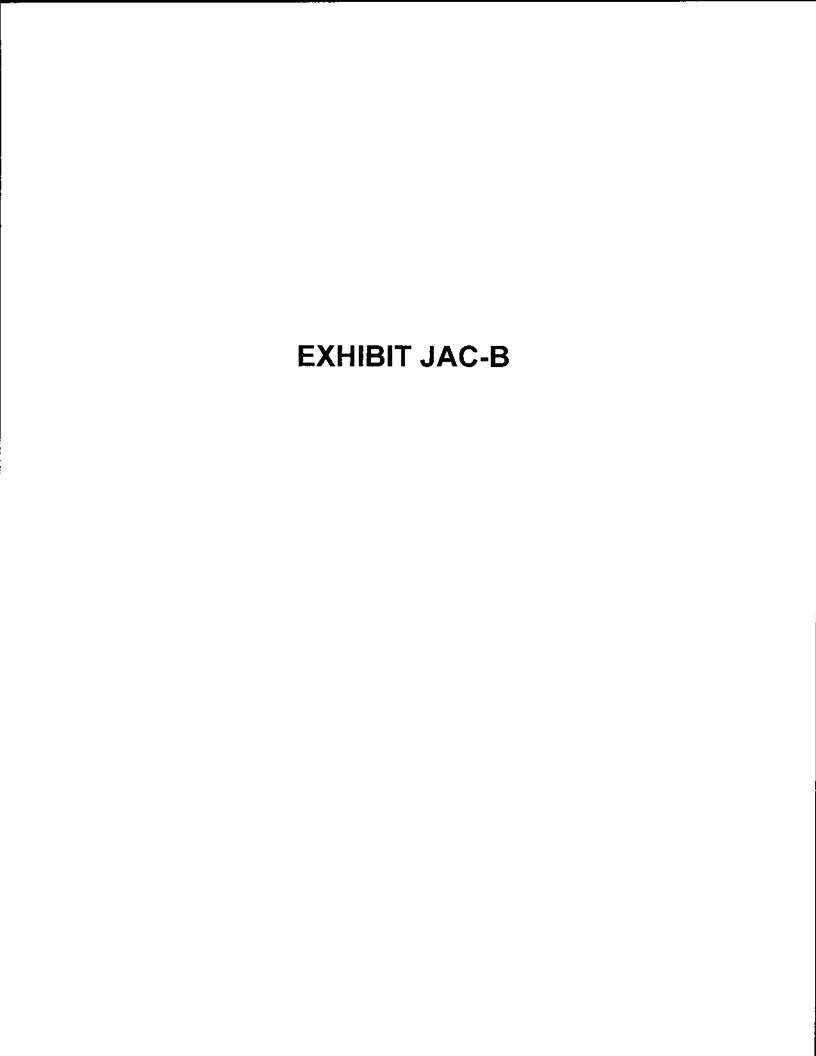
The conference will bring together academics, policymakers, and market participants to discuss financial and technological innovations and their impact on financial stability.

### 12.07.16

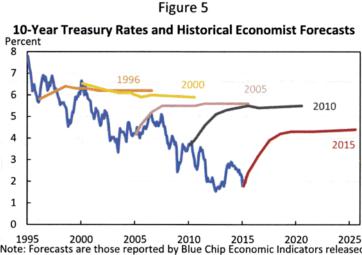
### The Community Reinvestment Act (CRA) for Community Based Organizations

This session is designed for those with limited knowledge of CRA but are eager to learn about the exam process. Basic concepts and principals of the CRA will be covered.

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have tended to be inaccurate. Between 1984 and 2012, CBO, private-sector forecasters, and the Administration all systematically overestimated the path of nominal interest rates just two years into the future (CBO 2015a).



Note: Forecasts are those reported by Blue Chip Economic Indicators released in March of the given calendar year, the median of over 50 private-sector economists. Source: Blue Chip Economic Indicators, Aspen Publishers.

A central question in forming a long-run forecast is whether interest rates are statistically stationary—i.e., whether they have a tendency to return to a definite long-run mean value or average. To the extent interest rates are mean-reverting, the historical average may contain the most useful information for projecting the long-run long-term interest rate. On the other hand, if changes in interest rates are permanent (or at least, highly persistent), recent data may contain more useful information about long-run interest rates than historical data. In general, econometric tests suggest that real and nominal interest rates revert to their mean very slowly, with close to unit root (non-stationary) <sup>9</sup> properties. <sup>10</sup> Tests for non-stationarity tend to be weak, however, in that distinguishing between a true unit root and mean reversion with very high persistence is difficult in a finite sample of data (Neely and Rapach 2008).

Economic theory strongly suggests that real interest rates are bounded, if not fully mean reverting (as discussed in more detail in section III).<sup>11</sup> A high return on investment should trigger a reallocation of resources from consumption toward capital accumulation, driving down the marginal product of capital and the real interest rate over time. Similarly, a low return on

<sup>&</sup>lt;sup>9</sup> A time series is said to contain a unit root if its random changes contain a permanent component. In this case it is statistically non-stationary.

<sup>&</sup>lt;sup>10</sup> Hamilton et. al. (2015) reject the hypothesis that the real interest rate converges to a fixed constant. The difficulty in predicting the long-run real interest rate leads them to be skeptical of models, like the Ramsey model considered below, that place a strong emphasis on the link between output growth and the real interest rate.

<sup>&</sup>lt;sup>11</sup> Even when interest rates are mean-reverting, and therefore stationary in the statistical sense, they can be "trend-stationary," reverting to means that evolve deterministically over time rather than being constants. Thus, stationarity of interest rates does not rule out the possibility that they trend upward or downward over long periods as a result of somewhat predictable, secular economic forces.

# **EXHIBIT JAC-C**

Yield Spreads between 20-Year Maturity "A" and "BBB" Rated Utility Bonds and 20-Year U.S. Treasury Bonds, as reported in Dr. Villadsen's Direct Testimony

and

Yield Spreads between 10- and 30-Year Maturity "A" and "BBB" Rated Utility Bonds and 10- and 30-Year US Treasury Bonds as of the Close of Market on November 7, 2016 and December 12, 2016

			10-Year Maturities	Maturities	SO-TEAL INIALUTILIES	Matulities	30-Tear Infaturities	Matalities
Line No.	Time Period	•	A-Rated Utility and Treasury	BBB-Rated Utility and Treasury	A-Rated Utility and Treasury	BBB-Rated Utility and Treasury	A-Rated Utility and Treasury	BBB-Rated Utility and Treasury
_	Average (Apr-1991 - 2007)	I	17		0.93	1.23		
	Average (Aug-2008 - Feb-2016)				1.54	2.00		
m	As of November 7, 2016	7	1.00	1.18			1.33	1.44
-	As of December 12, 2016	æ	0.92	1.14			1.26	1.35

Sources: 1 Villadsen Direct, Attachment BV-3DR (Page 1 of 1)

Raymond James, Fixed Income Chartbook (Data as of 11/7/2016).

https://www.raymondjames.com/pdfs/share/tfi chartbook.pdf

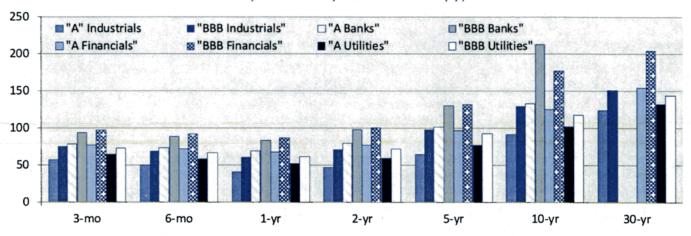
Raymond James, Fixed Income Chartbook (Data as of 12/12/2016).

https://www.raymondjames.com/wealth-management/market-commentary-and-insights/bond-market-commentary-and-analysis

### RAYMOND JAMES

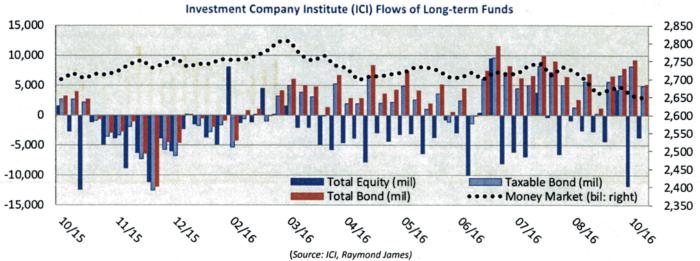
**Fixed Income Chartbook** 

### Corporate Sector Spreads to Treasuries (bp)



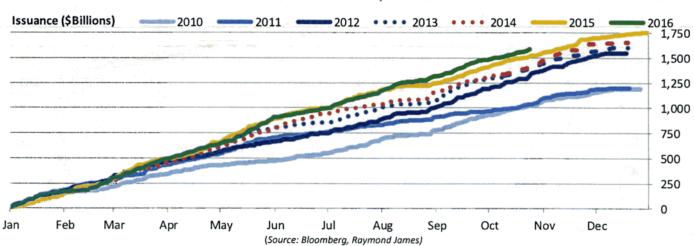
(Source: Bloomberg LP, Raymond James)

The amount of extra yield, in basis points, that investors require to own corporate 'A' and "BBB" credit-quality bonds over U.S. Treasury securities



Total estimated inflows to long-term mutual funds. Flow estimates are derived from data collected from over 95% of industry assets.

### Total Issuance of U.S. Corporate Debt



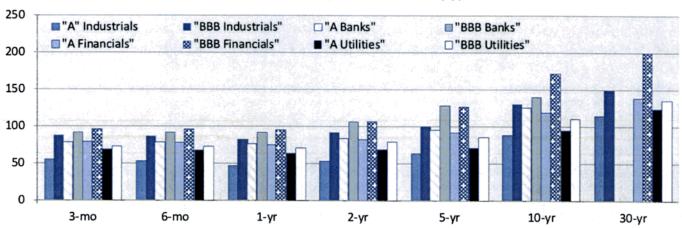
Total issuance of U.S. dollar denominated public and private (144a) corporate bonds sold globally

1 basis point (bp) = 1/100th of 1% or 0.01% Data as of: 11/7/2016

### RAYMOND JAMES

Fixed Income Chartbook

### Corporate Sector Spreads to Treasuries (bp)



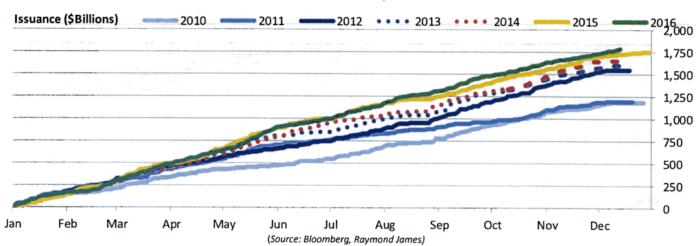
(Source: Bloomberg LP, Raymond James)

The amount of extra yield, in basis points, that investors require to own corporate 'A' and "BBB" credit-quality bonds over U.S. Treasury securities.

### Investment Company Institute (ICI) Flows of Long-term Funds 25,000 2,850 20,000 2,800 2,750 15,000 2,700 10,000 2,650 5,000 2,600 0 2,550 -5,000 2,500 -10,000 Total Equity (mil) Taxable Bond (mil 2,450 -15,000 Total Bond (mil) • • • • • Money Market (bil: right) 2,400 -20,000 2,350 (Source: ICI, Raymond James)

Total estimated inflows to long-term mutual funds. Flow estimates are derived from data collected from over 95% of industry assets.

### Total Issuance of U.S. Corporate Debt



Total issuance of U.S. dollar denominated public and private (144a) corporate bonds sold globally

1 basis point (bp) = 1/100th of 1% or 0.01% Data as of: 12/12/2016

# **EXHIBIT JAC-D**

# VIX INDEX Analysis of Stock Market Volatility as Measured by the VIX Index over the 12-month period, December 2015 - November 2016

		M	onthly Activ	ity	Number	Number	Days Traded
Line		Monthly	Monthly	Average	<b>Trading Days</b>	Days Traded	above 20.0
No.	Time Period	High	Low	Close	in Month	above 20.0	Percent (%)
30	12/2/02			40.00			
1	Dec-15	26.81	14.45	18.03	22	7	
2	Jan-16	32.09	19.25	23.72	19	19	
3	Feb-16	30.9	18.38	22.52	20	20	
4	Mar-16	20.17	13.06	15.85	22	1	
5	Apr-16	17.09	12.5	14.30	21	0	
6	May-16	17.65	13.04	14.85	21	0	
7	Jun-16	26.72	12.72	17.77	22	9	
8	Jul-16	17.04	11.4	13.16	20	0	
9	Aug-16	14.93	11.02	12.40	23	0	
10	Sep-16	20.51	11.65	14.22	21	1	
11	Oct-16	17.95	12.21	14.59	21	0	
12	Nov-16	23.01	12.16	15.24	25	4	
13							
14		Qu	arterly Activ	vity			
15		Average	Average	Average			
16		High	Low	Close			
17	12-Months (Dec. 2015 - Nov. 2016)	22.07	13.49	16.39	257	61	23.74%
18							
19	9-Months (March - Nov, 2016)	19.45	12.20	14.71	196	15	7.65%
20							
21	6-Months (June - Nov. 2016)	20.03	11.86	14.56	132	14	10.61%
22							
23	3-Months (Sept Nov., 2016)	20.49	12.01	14.68	67	5	7.46%

Source:

Chicago Board Options Exchange (CBOE), VIX Historical Data for the 12-month period, December 2015 - November 2016. http://www.cboe.com/micro/vix/historical.aspx Downloaded: December 7, 2016.